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Securities code: 4371
March 13, 2026
(Start date of electronic provision of materials: March 6, 2026)

To Shareholders with Voting Rights:

Takeshi Kaneko
Representative Director,
President, CEO
Core Concept Technologies Inc.
1-16-15 Minami Ikebukuro,
Toshima-ku, Tokyo, Japan

NOTICE OF
THE 17th ANNUAL GENERAL MEETING OF SHAREHOLDERS

Dear Shareholders:

We would like to express our appreciation for your continued support and patronage.

Please be advised that the 17th Annual General Meeting of Shareholders of Core Concept Technologies Inc. (the "Company") will be held as shown below.

The Company has adopted an electronic method of providing notice of this Annual General Meeting of Shareholders, and has posted the matters to be electronically provided on the following website.

The Company's website

https://www.cct-inc.co.jp/en/ir/library/

The information is also posted on the following website.

Website of the Tokyo Stock Exchange

https://www2.jpx.co.jp/tseHpFront/JJK020010Action.do?Show=Show

Please access the Tokyo Stock Exchange website (Listed Company Search) above, perform a search by entering "Core Concept Technologies Inc." in the "Issue name (company name)" field or the Company's securities code of 4371 in the "Code" field, and select "Basic information" and "Documents for public inspection/PR information" in that order.

If you are unable to attend the Meeting, you may exercise your voting rights by the electromagnetic means (such as via the Internet) or in writing. Please review the Reference Documents for the General Meeting of Shareholders contained in the matters to be electronically provided, and exercise your voting rights by 6:00 p.m. on Friday, March 27, 2026 (Japan time).

1. **Date and Time:** Monday, March 30, 2026 at 10:00 a.m. Japan time
(Reception desk opens at 9:30 a.m.)

2. **Place:** 4th floor of DaiyaGate Ikebukuro,
1-16-15 Minami Ikebukuro, Toshima-ku, Tokyo, Japan

3. **Meeting Agenda:**

Matters to be reported:

1. Report on the Contents of the Business Report, Consolidated Financial Statements for the Company's 17th Fiscal Year (from January 1, 2025 to December 31, 2025), and Results of Audits by the Accounting Auditor and the Audit & Supervisory Committee of the Consolidated Financial Statements
2. Report on the Contents of the Non-consolidated Financial Statements for the Company's 17th Fiscal Year (from January 1, 2025 to December 31, 2025)

Proposal to be resolved:

Proposal 1: Approval of Merger Agreement with Pros Cons, Inc.

Proposal 2: Election of Two (2) Directors (Excluding Directors Concurrently Serving as Audit & Supervisory Committee Members)

* When attending the Meeting in person, you are kindly requested to submit the enclosed Voting Rights Exercise Form at the reception desk.
* In the event of any revision to matters to be electronically provided, the revised version will be posted on the respective websites where it is posted.
* The documents to be sent to shareholders who have requested the Notice in writing do not include the "Notes to the Consolidated Financial Statements" and "Notes to the Non-consolidated Financial Statements," in accordance with laws and regulations and Article 17 of the Company's Articles of Incorporation. Accordingly, the documents to be sent to such shareholders constitute a portion of the documents audited by the Audit & Supervisory Committee and the Accounting Auditor in the preparation of the Audit Reports.
* The "Notice of Resolutions" will be posted on the Company's website (https://www.cct-inc.co.jp/ir/ (in Japanese)) and will not be sent in writing after the General Meeting of Shareholders. Your understanding would be much appreciated.

Reference Documents for the General Meeting of Shareholders

Proposals and Reference

Proposal 1: Approval of Merger Agreement with Pros Cons, Inc.

1. Reasons for conducting an absorption-type merger
The Company has decided to merge with Pros Cons, Inc. (Head Office: Room A, 5F, Iida Bldg, 1-26-15 Tomioka, Koto-ku, Tokyo) through an absorption-type merger on April 1, 2026. Pros Cons, Inc., a wholly owned subsidiary of the Company, is primarily engaged in the appearance inspection business within the Group. As a result of comprehensive consideration of future management strategies, streamlining of management resources, efficient business operations, and other factors, it was determined that the most appropriate course of action would be to carry out a reorganization within the Group. At the Board of Directors meeting held on February 13, 2026, the Company resolved to merge with Pros Cons, Inc. through an absorption-type merger, with the Company as the surviving company, and entered into a merger agreement on the same date. Following the merger, the Company is expected to incur a loss on extinguishment of tie-in shares. Accordingly, pursuant to the provisions of the proviso to Article 796, Paragraph (2) and Article 795, paragraph (2), item (i) of the Companies Act, the Company requests approval of the absorption-type merger agreement for this absorption-type merger.

2. Overview of the details of the absorption-type merger agreement
The details of the merger agreement entered into between the Company and Pros Cons, Inc. are as follows.

Merger Agreement (copy)

Core Concept Technologies Inc. (hereinafter referred to as "X") and Pros Cons, Inc. (hereinafter referred to as "Y") have agreed as follows to the merger and, as of the date set forth at the end hereof, hereby enter into this merger agreement (hereinafter referred to as the "Agreement.")

Article 1. Method of Merger

Subject to the terms and conditions set forth in the Agreement, X and Y shall merge, whereby X shall survive and Y shall be dissolved. The merger under the Agreement is hereinafter referred to as the "Merger."

Article 2. Parties to the Merger
The trade names and addresses of X and Y are as follows:

X: Core Concept Technologies Inc.
1-16-15 Minami Ikebukuro, Toshima-ku, Tokyo

Y: Pros Cons, Inc.
Room A, 5F, Iida Bldg., 1-26-15 Tomioka, Koto-ku, Tokyo

Article 3. Delivery of Consideration for Merger

As X owns all of Y's shares, in connection with the Merger, X shall not deliver to the shareholders of Y any cash or other consideration in exchange for their shares (including X's shares or cash).

Article 4. Stated Capital and Capital Reserves

The Merger shall not increase the amount of stated capital and capital reserves of X.

Article 5. Effective Date

The effective date of the Merger (hereinafter referred to as the "Effective Date") shall be April 1, 2026. However, if necessary in accordance with the progress of the merger procedures, the Effective Date may be amended through consultation between X and Y.

Article 6. General Meeting for Approval of Merger

1. X shall convene a General Meeting of Shareholders pursuant to Article 795, Paragraph (1) of the Companies Act by March 31, 2026, where it will seek approval of the Agreement and a resolution on the matters necessary for the Merger. If necessary according to the progress of the merger procedures, that date may be amended through consultation between X and Y.
2. As Y satisfies the requirements for a short-form merger as set forth in Article 784, Paragraph (1) of the Companies Act, the Merger shall be conducted without obtaining the approval of the General Meeting of Shareholders regarding the Agreement.

Article 7. Succession of Property and Rights and Obligations

On the Effective Date, Y shall transfer to X, and X shall succeed to, all assets, liabilities, and rights and obligations based on Y's balance sheets as of December 31, 2024 and other calculations as of that date, after adjustment for any changes up to the Effective Date.

Article 8. Duty of Care of a Prudent Manager

From the date of execution of the Agreement to the day immediately preceding the Effective Date, X and Y shall execute their business and manage and operate their property with the due care of a prudent manager. They shall conduct any act that has a material impact on the property and rights and obligations upon prior consultation and agreement between X and Y.

Article 9. Employees' Terms and Conditions

X shall succeed to the employees of Y on the Effective Date, and the terms and conditions of such employees' employment shall be separately determined upon consultation between X and Y.

Article 10. Amendments to Merger Terms and Conditions and Cancellation of Merger Agreement

If, at any time during the period from the date of execution of the Agreement to the day immediately preceding the Effective Date, any material change occurs in the financial condition or business condition of either X or Y due to a natural disaster or any other cause, or if any event arises that materially interferes with or renders substantially difficult the consummation of the Merger, the terms and conditions of the Merger may be amended or the Agreement may be cancelled upon consultation between X and Y.

Article 11. Effect of the Agreement

The Agreement shall cease to be effective if the approval of the government agency prescribed by laws and regulations or other relevant body is unable to be obtained.

Article 12. Amendment of the Details of the Agreement

The details of the Agreement may be amended only by written agreement between X and Y.

Article 13. Entire Agreement

The Agreement constitutes the entire agreement between X and Y with respect to the matters contained herein and supersedes any prior agreements, representations and understandings, whether verbal or written, between X and Y with respect to the matters contained herein.

Article 14. Separability

If any provision of the Agreement or any part thereof is held to be invalid or unenforceable, the remaining provisions of the Agreement and the remainder of the provisions held to be invalid or unenforceable shall continue in full force and effect. X and Y shall endeavor to amend said invalid or unenforceable provision or part thereof to the extent necessary to make it lawful and enforceable, and to ensure the purpose of said invalid or unenforceable provision or part and the equivalent effect legally and economically.

Article 15. Governing Law and Jurisdiction

The Agreement shall be governed by the laws of Japan, and any dispute arising in connection with the Agreement shall be subject to the exclusive jurisdiction of the Tokyo District Court of first instance.

Article 16. Matters not Provided for in the Agreement

In addition to the matters provided for in the Agreement, matters necessary for the Merger shall be determined through mutual consultation between X and Y in accordance with the purpose of the Agreement.

IN WITNESS WHEREOF, the parties hereto have executed the Agreement in one original, signed or affixed their names and seals, and X retains the original and Y retains a copy thereof. However, if an electronic signature service is used, an electronic file of this document shall be prepared and signed electronically upon mutual agreement, and each party shall retain the electronic file.

February 13, 2026

X: Core Concept Technologies Inc.
1-16-15 Minami Ikebukuro, Toshima-ku, Tokyo, Japan
Takeshi Kaneko
Representative Director (seal)

Y: Pros Cons, Inc.
Room A, 5F, Iida Bldg, 1-26-15 Tomioka, Koto-ku, Tokyo
Shoichiro Abe
Representative Director (seal)

3. Summary of the contents of the matters prescribed in Article 191 of the Regulations for Enforcement of the Companies Act (excluding Items (vi) and (vii))

(1) Particulars regarding the appropriateness of the consideration for the merger

As Pros Cons, Inc. is a wholly owned subsidiary of the Company, no shares or other assets will be delivered in connection with the Merger. In addition, the Company's stated share capital and legal capital surplus will not increase due to the Merger. In both cases, this is judged to be appropriate as the Company holds all of the issued shares of Pros Cons, Inc., the disappearing company in this absorption-type merger.

(2) Particulars regarding the appropriateness of the provisions on share acquisition rights

Not applicable.

(3) Details of non-consolidated financial statements, etc. for the final fiscal year of Pros Cons, Inc.

The non-consolidated financial statements, etc. for the final fiscal year of Pros Cons, Inc. are described in the non-consolidated financial statements, etc. of Pros Cons, Inc. on the following pages.

(4) Details of provisional non-consolidated financial statements, etc. for which the provisional account closing date is after the last day of the final fiscal year of Pros Cons, Inc.

Not applicable.

(5) Details of the disposition of important property, the assumption of material obligations, or any other event having a material impact on the status of the Company's property occurring after the last day of the final fiscal year

Not applicable.

4. Non-Consolidated Financial Statements, etc. of Pros Cons Inc.

Business Report for the 7th Fiscal Year (Copy)
(January 1, 2025 - December 31, 2025)

1. Overview of the Company

(1) Business Progress and Results
The Company expanded its transactions with diverse customers, including plastic equipment manufacturers and automotive parts manufacturers, through the delivery of visual inspection instruments that utilize our proprietary AI algorithms. As a result, net sales for the fiscal year under review amounted to 92,228 thousand yen, operating income to 19,837 thousand yen, and profit to 14,575 thousand yen.

(2) Status of Capital Investments
Not applicable.

(3) Status of Acquisition or Disposition of Shares, Other Equity Interests, or Share Acquisition Rights, Etc., of Other Companies.
Not applicable.

(4) Issues to be Addressed
Going forward, based on the management strategy of Core Concept Technologies Inc., we will consider the optimal policies, including the ideal structure of our organization.

(5) Status of Assets and Income

Item	The 4th fiscal year ended December 31, 2022	The 5th fiscal year ended December 31, 2023	The 6th fiscal year ended December 31, 2024	The 7th fiscal year ended December 31, 2025 (Fiscal year under review)
Net sales (Thousand yen)	104,588	69,925	36,554	92,228
Profit (Thousand yen)	17,466	13,249	(16,773)	14,575
Profit per share (yen)	26,871.48	20,384.35	(25,805.40)	22,423.82
Total assets (Thousand yen)	69,431	64,649	53,493	74,792
Net assets (Thousand yen)	44,011	57,261	44,814	59,390

(6) Status of Material Parent Companies and Subsidiaries
i. Status of Material Parent Companies

Company Name (Parent Company)	Capital	Percentage of Voting Rights	Principal Business
Core Concept Technologies Inc.	570,348 thousand yen	100%	Support for DX, support for staffing of IT personnel

ii. Status of Material Subsidiaries and Affiliates
Not applicable.

(7) Principal Business
Manufacture of visual inspection instruments utilizing AI algorithms

(8) Principal Business Locations

Name	Location
Head Office	Koto-ku, Tokyo

(9) Status of Employees

Number of Employees	Change from Previous Fiscal Year
4	–

(10) Material Lenders and Amounts Borrowed (as of December 31, 2025)
Not applicable.

2. Matters Concerning the Company's Shares

(1) Total Number of Shares Authorized to Be Issued 1,000,000 shares

(2) Total Number of Shares Outstanding 650 shares

3. Matters Concerning the Company's Share Acquisition Rights

(1) Status of Share Acquisition Rights on December 31, 2025
Not applicable.

(2) Share Acquisition Rights Granted During the Fiscal Year Under Review
Not applicable.

4. Matters Concerning Company Officers

(1) Names and Other Details of Directors

Position	Name	Responsibilities and Significant Concurrent Positions
Representative Director, President	Shoichiro Abe	Not applicable.

Non-Consolidated Balance Sheets

(As of December 31, 2025)

(Thousand yen)

Description	Amount	Description	Amount
(Assets)		(Liabilities)	
Current assets	66,627	Current liabilities	15,402
Cash and deposits	38,395	Accounts payable - other	2,830
Accounts receivable - trade and contract assets	27,451	Income taxes payable	3,623
Work in process	168	Accrued consumption taxes	5,111
Supplies	477	Advances received	2,869
Prepaid expenses	299	Deposits received	967
Allowance for doubtful accounts	(164)		
Non-current assets	8,164		
Property, plant and equipment	1,853	Non-current liabilities	–
Tools, furniture and fixtures	1,853		
Intangible assets	235	Total liabilities	15,402
Software	235	Net assets	
Investments and other assets	6,076	Shareholders' equity	
Leasehold and guarantee deposits	924	Share capital	6,500
Deferred tax assets	4,962	Capital surplus	–
Other	189	Legal capital surplus	–
		Retained earnings	52,890
		Other retained earnings	52,890
		Retained earnings brought forward	52,890
		Total net assets	59,390
Total assets	74,792	Total liabilities and net assets	74,792

Non-Consolidated Statement of Income

(January 1, 2025 - December 31, 2025)

(Thousand yen)

Description	Amount	
Net sales		92,228
Cost of sales		34,314
Gross profit		57,914
Selling, general and administrative expenses		38,077
Operating profit		19,837
Non-operating income		
Interest income	52	
Other	133	185
Non-operating expenses		
Interest expenses	5	5
Ordinary profit		20,016
Profit before income taxes		20,016
Income taxes - current	3,631	
Income taxes - deferred	1,810	5,441
Profit		14,575

Non-Consolidated Statement of Changes in Equity

(January 1, 2025 - December 31, 2025)

(Thousand yen)

	Shareholders' equity							Total net assets
	Share capital	Capital surplus		Retained earnings		Treasury shares	Total share-holders' equity	
		Legal capital surplus	Total capital surplus	Other retained earnings Retained earnings brought forward	Total retained earnings			
Balance at beginning of period	6,500	—	—	38,314	38,314	—	44,814	44,814
Changes during period								
Profit				14,575	14,575		14,575	14,575
Net changes in items other than shareholders' equity							—	—
Total changes during period	—	—	—	14,575	14,575	—	14,575	14,575
Balance at end of period	6,500	—	—	52,890	52,890	—	59,390	59,390

Notes to Non-consolidated Financial Statements

(Notes on significant accounting policies for preparation of non-consolidated financial statements)

1. Accounting for revenue and expenses

The performance obligations arising from contracts for the Company's services consist mainly of the delivery of visual inspection instruments utilizing proprietary AI algorithms, and are satisfied over a certain period of time. The contracts do not include any variable consideration, and payment is generally due within three months after customer acceptance.

For projects exceeding a certain monetary threshold, progress is managed based on the number of work processes. The degree of progress is measured as the ratio of completed processes to the total estimated processes, and revenue is recognized by multiplying the total contract amount by this percentage. However, for projects with a very short process period, revenue is recognized at a point in time upon customer acceptance.

(Notes on non-consolidated statement of changes in equity)

1. Matters regarding issued shares

Class of shares	Beginning of fiscal year	Increase	Decrease	End of fiscal year
Common shares (Shares)	650	—	—	650

(Notes on information per share)

Net assets per share	91,370.00 yen
Basic earnings per share	22,423.82 yen

(Notes on significant subsequent events)

Not applicable.

Proposal 2: Election of Two (2) Directors (Excluding Directors Concurrently Serving as Audit & Supervisory Committee Members)

The terms of office of all two (2) Directors (excluding those concurrently serving as Audit & Supervisory Committee Members) will expire at the conclusion of this General Meeting of Shareholders. Accordingly, the Company proposes electing two (2) Directors (excluding those concurrently serving as Audit & Supervisory Committee Members). The Audit & Supervisory Committee has reported to the Company that this proposal is appropriate. The candidates for Director (excluding Director concurrently serving as an Audit & Supervisory Committee Member) are as follows.

<table>
<tr><th>No.</th><th>Name
(Date of birth)</th><th colspan="2">Career summary, positions, responsibilities,
and significant concurrent positions</th><th>Number of shares of the Company held</th></tr>
<tr><td rowspan="2">1</td><td>Takeshi Kaneko
(May 19, 1976)

[Reappointment]</td><td>April 2000
April 2006
December 2006
September 2009
October 2010
January 2013
July 2015

March 2024

August 2025</td><td>Joined INCS Inc. (currently SOLIZE Corporation)
Established Laguna Co., Ltd.
Joined KT Consulting Co., Ltd.
Corporate Auditor of ShinStar Co., Ltd.
Joined the Company
Director, Vice President
Representative Director, President, CEO (current position)
Outside Director, DT dynamics Corporation (current position)
Director, Denso Co., Ltd. (current position)</td><td>2,340,000</td></tr>
<tr><td colspan="4">[Reasons for nomination as candidate for Director]
Since joining the Company in 2010, Mr. Takeshi Kaneko has served as Director and Vice President, and Representative Director and President, and has played an important role in enhancing the Company’s corporate value as a member of the top management of the Company. He has an extremely high-level perspective and a strong ability to lead positive change, and we believe that he is the right person to help the Company achieve sustained growth and enhance its corporate value over the medium to long term. For these reasons, we have determined that he has the experience and abilities appropriate for the position of Director of the Company, and have nominated him as a candidate for Director.</td></tr>
</table>

<table>
<tr><th>No.</th><th>Name
(Date of birth)</th><th colspan="2">Career summary, positions, responsibilities,
and significant concurrent positions</th><th>Number of shares of the Company held</th></tr>
<tr><td rowspan="2">2</td><td>Kazuaki Nakajima
(May 20, 1971)

[Reappointment]</td><td>April 1995
February 2014
May 2017
April 2018
July 2019
January 2020

December 2020
March 2025</td><td>Joined The Industrial Bank of Japan, Limited (currently Mizuho Bank, Ltd.)
Executive Officer of Human Holdings Co., Ltd.
Director of S-cubism Inc.
Joined the Company
Executive Officer, CFO
General Manager, Business Administration Division
Director, CFO
Director, Vice President, CFO (current position)</td><td>700,000</td></tr>
<tr><td colspan="4">[Reasons for nomination as candidate for Director]
Mr. Kazuaki Nakajima has extensive experience and a high level of insight in finance and general business management. He has spearheaded the establishment of governance and compliance systems and has led the Company’s business management. For these reasons, we have determined that he has the experience and abilities appropriate for the position of Director of the Company, and have nominated him as a candidate for Director.</td></tr>
</table>

Notes: 1. There is no special interest between any of the candidates and the Company.

2. The Company has entered into a directors and officers liability insurance agreement with an insurance company as stipulated in Article 430-3, Paragraph 1 of the Companies Act, and a summary of the agreement is shown in “Matters Concerning the Company’s Officers” of the Business Report (Japanese only). The insurance covers Directors (including those concurrently serving as Audit & Supervisory Committee Members). Each of the candidates is already included in the insured under the said agreement and will continue to be included in the insured if this proposal is approved and adopted. The Company will renew such agreement after the end of the insurance period.

(Reference) Skill matrix of Directors

If Proposal 2 is approved and adopted as originally proposed, the skill matrix of the members of the Board of Directors will be as follows.
The skill matrix represents areas in which each Director can demonstrate more expertise, based on his/her experience, etc., and does not represent all of the knowledge and experience possessed by him/her.

Name	Position	Attributes		Experience / expertise							
		Independence	Male:M Female:F	Corporate management	Technology	Marketing/ sales	Human resources	M&A	Finance	Compliance	Sustainability
Takeshi Kaneko	Representative Director, President, CEO		M	○	○	○	○	○			○
Kazuaki Nakajima	Director, Vice President, CFO		M	○			○	○	○	○	○
Shohei Ueda	Director, Full-time Audit & Supervisory Committee Member	○	M	○	○	○					
Takuo Hirose	Director, Audit & Supervisory Committee Member	○	M					○		○	
Masaya Suzuki	Director, Audit & Supervisory Committee Member	○	M						○	○	
Eri Nakajima	Director, Audit & Supervisory Committee Member	○	F							○	○

End