Note: This document has been translated from a part of the Japanese original for reference purposes only. In the event of any discrepancy between this translated document and the Japanese original, the original shall prevail.

November 13, 2026

Consolidated Financial Results for the Nine Months Ended September 30, 2026 (Under Japanese GAAP)

Company name: Future Innovation Group, Inc.
Listing: Tokyo Stock Exchange, Fukuoka Stock Exchange
Securities code: 4392
URL: https://www.figinc.jp
Representative: MURAI Yuji, President and CEO
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Telephone: +81-97-576-8730
Scheduled date to commence dividend payments: -
Preparation of supplementary material on financial results: Yes
Holding of financial results briefing: None

(Yen amounts are rounded down to millions, unless otherwise noted.)

1. Consolidated financial results for the nine months ended September 30, 2026 (from January 1, 2026 to September 30, 2026)

(1) Consolidated operating results (cumulative) (Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
Nine months ended	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
September 30, 2026	10,658	7.3	613	8.5	600	7.8	365	(42.0)
September 30, 2025	9,936	12.8	565	77.9	557	86.5	630	113.4

Note: Comprehensive income For the nine months ended September 30, 2026: ¥ 655 million [10.6%]
For the nine months ended September 30, 2025: ¥ 592 million [53.1%]

	Basic earnings per share	Diluted earnings per share
Nine months ended	Yen	Yen
September 30, 2026	11.13	11.01
September 30, 2025	20.79	20.52

(2) Consolidated financial position

	Total assets	Net assets	Equity-to-asset ratio
As of	Millions of yen	Millions of yen	%
September 30, 2026	16,769	11,540	68.1
December 31, 2025	15,640	8,863	55.8

Reference: Equity
As of September 30, 2026: ¥ 11,425 million
As of December 31, 2025: ¥ 8,731 million

2. Cash dividends

	Annual dividends per share				
	First quarter-end	Second quarter-end	Third quarter-end	Fiscal year-end	Total
	Yen	Yen	Yen	Yen	Yen
Fiscal year ended December 31, 2025	-	0.00	-	10.00	10.00
Fiscal year ending December 31, 2026	-	0.00	-		
Fiscal year ending December 31, 2026 (Forecast)				10.00	10.00

Note: Revisions to the forecast of cash dividends most recently announced: None

3. Consolidated financial result forecasts for the fiscal year ending December 31, 2026 (from January 1, 2026 to December 31, 2026)

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Basic earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Full year	14,000	5.1	1,000	19.9	1,000	21.0	680	(13.2)	20.34

Note: Revisions to the financial result forecast most recently announced: None

*** Notes**

(1) Significant changes in the scope of consolidation during the period: None

(2) Adoption of accounting treatment specific to the preparation of quarterly consolidated financial statements: None

(3) Changes in accounting policies, changes in accounting estimates, and restatement

(i) Changes in accounting policies due to revisions to accounting standards and other regulations: None

(ii) Changes in accounting policies due to other reasons: None

(iii) Changes in accounting estimates: None

(iv) Restatement: None

(4) Number of issued shares (common shares)

(i) Total number of issued shares at the end of the period (including treasury shares)

As of September 30, 2026	35,167,729 shares
As of December 31, 2025	31,593,115 shares

(ii) Number of treasury shares at the end of the period

As of September 30, 2026	14,210 shares
As of December 31, 2025	1,218,783 shares

(iii) Average number of shares outstanding during the period (cumulative from the beginning of the fiscal year)

Nine months ended September 30, 2026	32,854,559 shares
Nine months ended September 30, 2025	30,315,695 shares

* Review of the Japanese-language originals of the attached consolidated quarterly financial statements by certified public accountants or an audit firm: None

* Proper use of earnings forecasts, and other special matters

The earnings forecasts and other forward-looking statements herein are based on information currently available and certain assumptions that the Company regards as reasonable, and are not intended as a guarantee that the Company will achieve these targets. Actual results may therefore differ materially from these statements for various reasons.

Quarterly Consolidated Financial Statements and Primary Notes

Quarterly Consolidated Balance Sheet

(Millions of yen)

	As of December 31, 2025	As of September 30, 2026
Assets		
Current assets		
Cash and deposits	1,889	3,157
Notes and accounts receivable - trade, and contract assets	4,336	3,547
Investments in leases	1,417	1,439
Inventories	2,118	2,190
Other	767	911
Allowance for doubtful accounts	(83)	(84)
Total current assets	10,447	11,161
Non-current assets		
Property, plant and equipment		
Buildings and structures, net	991	951
Land	763	763
Other, net	506	469
Total property, plant and equipment	2,260	2,183
Intangible assets		
Goodwill	118	82
Other	890	957
Total intangible assets	1,009	1,039
Investments and other assets		
Investment securities	809	1,231
Deferred tax assets	67	96
Long-term accounts receivable - other	923	922
Other	131	142
Allowance for doubtful accounts	(8)	(8)
Total investments and other assets	1,922	2,384
Total non-current assets	5,192	5,607
Total assets	15,640	16,769
Liabilities		
Current liabilities		
Notes and accounts payable - trade	1,115	1,436
Short-term borrowings	423	9
Current portion of long-term borrowings	1,216	841
Income taxes payable	246	169
Accrued consumption taxes	90	77
Provision for bonuses	55	266
Provision for bonuses for directors (and other officers)	-	10
Provision for product warranties	26	28
Other	1,094	934
Total current liabilities	4,269	3,774
Non-current liabilities		
Long-term borrowings	1,663	1,008
Convertible-bond-type bonds with share acquisition rights	500	-
Provision for retirement benefits for directors (and other officers)	24	26
Retirement benefit liability	185	200
Deferred tax liabilities	133	218

(Millions of yen)

	As of December 31, 2025	As of September 30, 2026
Total non-current liabilities	2,506	1,453
Total liabilities	6,776	5,228
Net assets		
Shareholders' equity		
Share capital	2,074	3,068
Capital surplus	2,452	3,494
Retained earnings	4,153	4,215
Treasury shares	(312)	(4)
Total shareholders' equity	8,367	10,775
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	352	641
Foreign currency translation adjustment	11	9
Total accumulated other comprehensive income	364	650
Share acquisition rights	125	105
Non-controlling interests	6	9
Total net assets	8,863	11,540
Total liabilities and net assets	15,640	16,769

Quarterly Consolidated Statements of Income and Comprehensive Income

Quarterly Consolidated Statement of Income

For the Nine-Month Period

(Millions of yen)

	For the nine months ended September 30, 2025	For the nine months ended September 30, 2026
Net sales	9,936	10,658
Cost of sales	6,951	7,663
Gross profit	2,984	2,994
Selling, general and administrative expenses	2,419	2,380
Operating profit	565	613
Non-operating income		
Interest income	2	7
Dividend income	9	11
Subsidy income	2	7
Other	9	16
Total non-operating income	23	41
Non-operating expenses		
Interest expenses	26	24
Share issuance costs	-	10
Other	5	19
Total non-operating expenses	31	54
Ordinary profit	557	600
Extraordinary income		
Gain on sale of shares of subsidiaries and associates	114	-
Gain on sale of investment securities	263	-
Total extraordinary income	378	-
Profit before income taxes	935	600
Income taxes - current	370	308
Income taxes - deferred	(66)	(77)
Total income taxes	303	231
Profit	631	369
Profit attributable to non-controlling interests	1	3
Profit attributable to owners of parent	630	365

Quarterly Consolidated Statement of Comprehensive Income

For the Nine-Month Period

(Millions of yen)

	For the nine months ended September 30, 2025	For the nine months ended September 30, 2026
Profit	631	369
Other comprehensive income		
Valuation difference on available-for-sale securities	(35)	288
Foreign currency translation adjustment	(3)	(3)
Total other comprehensive income	(39)	285
Comprehensive income	592	655
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	590	652
Comprehensive income attributable to non-controlling interests	1	2