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May 13, 2026

Consolidated Financial Results for the Fiscal Year Ended March 31, 2026 (Under Japanese GAAP)

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Listing: Tokyo Stock Exchange
Security code: 4461
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Scheduled date of ordinary general meeting of shareholders: June 23, 2026
Scheduled date to commence dividend payments: June 24, 2026
Scheduled date to file annual securities report: June 19, 2026
Preparation of supplementary material on financial results: Yes
Holding of financial results briefing: Yes

(Yen amounts are rounded down to millions, unless otherwise noted.)

1. Consolidated financial results for the fiscal year ended March 31, 2026 (from April 1, 2025 to March 31, 2026)

(1) Consolidated operating results

(Percentages indicate year-on-year changes.)

	Net sales		Operating income		Ordinary income		Profit attributable to owners of parent	
Fiscal year ended	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
March 31, 2026	82,886	13.1	10,107	88.9	10,372	80.8	6,169	138.6
March 31, 2025	73,255	16.1	5,351	157.6	5,737	178.5	2,585	120.1

Note: Comprehensive income Fiscal year ended March 31, 2026 ¥10,395 million [143.5%]
Fiscal year ended March 31, 2025 ¥4,268 million [16.7%]

	Basic earnings per share	Diluted earnings per share	Return on equity	Ratio of ordinary profit to total assets	Ratio of operating income to net sales
Fiscal year ended	Yen	Yen	%	%	%
March 31, 2026	606.28	–	13.6	9.8	12.2
March 31, 2025	270.08	–	6.9	6.0	7.3

Reference: Share of profit (loss) of entities accounted for using equity method
Fiscal year ended March 31, 2026 ¥39 million
Fiscal year ended March 31, 2025 ¥261 million

(2) Consolidated financial position

	Total assets	Net assets	Equity ratio	Net assets per share
As of	Millions of yen	Millions of yen	%	Yen
March 31, 2026	115,003	58,257	45.2	4,904.22
March 31, 2025	97,113	44,504	39.9	4,044.52

Reference: Equity
As of March 31, 2026 ¥52,039 million
As of March 31, 2025 ¥38,729 million

(3) Consolidated cash flows

	Cash flows from operating activities	Cash flows from investing activities	Cash flows from financing activities	Cash and cash equivalents at end of period
Fiscal year ended	Millions of yen	Millions of yen	Millions of yen	Millions of yen
March 31, 2026	9,962	(3,536)	854	23,830
March 31, 2025	7,528	(2,138)	(5,045)	16,556

2. Cash dividends

	Annual dividends per share					Total cash dividends (Total)	Payout ratio (Consolidated)	Ratio of dividends to net assets (Consolidated)
	First quarter-end	Second quarter-end	Third quarter-end	Fiscal year-end	Total			
	Yen	Yen	Yen	Yen	Yen	Millions of yen	%	%
Fiscal year ended March 31, 2025	–	45.00	–	55.00	100.00	957	37.0	2.5
Fiscal year ended March 31, 2026	–	60.00	–	90.00	150.00	1,589	24.7	3.4
Fiscal year ending March 31, 2027 (Forecast)	–	75.00	–	75.00	150.00		23.8	

3. Consolidated earnings forecasts for the fiscal year ending March 31, 2027 (from April 1, 2026, to March 31, 2027)

(Percentages indicate year-on-year changes.)

	Net sales		Operating income		Ordinary income		Profit attributable to owners of parent		Basic earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Half year	41,000	9.0	5,000	29.3	5,000	38.8	3,000	37.4	282.72
Full year	84,000	1.3	11,000	8.8	11,000	6.0	6,700	8.6	631.42

* Notes

(1) Changes in significant subsidiaries during the period (changes in specified subsidiaries resulting in the change in scope of consolidation): None
Newly included: – companies
Excluded: – companies

(2) Changes in accounting policies, changes in accounting estimates, and restatement
(i) Changes in accounting policies due to revisions to accounting standards and other regulations: None
(ii) Changes in accounting policies due to reasons other than (i): None
(iii) Changes in accounting estimates: None
(iv) Restatement: None

(3) Number of issued shares (ordinary shares)

(i) Total number of issued shares at the end of the period (including treasury shares)

As of March 31, 2026	10,684,321 shares
As of March 31, 2025	10,684,321 shares

(ii) Number of treasury shares at the end of the period

As of March 31, 2026	73,237 shares
As of March 31, 2025	1,108,487 shares

(iii) Average number of shares outstanding during the period

Fiscal year ended March 31, 2026	10,175,787 shares
Fiscal year ended March 31, 2025	9,574,360 shares

[Reference] Overview of non-consolidated financial results

Non-consolidated financial results for the fiscal year ended March 31, 2026 (from April 1, 2025 to March 31, 2026)

(1) Non-consolidated operating results

(Percentages indicate year-on-year changes.)

	Net sales		Operating income		Ordinary income		Profit	
Fiscal year ended	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
March 31, 2026	53,662	15.6	5,642	267.9	7,908	187.3	6,250	244.7
March 31, 2025	46,401	10.4	1,533	427.4	2,752	182.3	1,813	66.9

	Basic earnings per share	Diluted earnings per share
Fiscal year ended	Yen	Yen
March 31, 2026	614.28	–
March 31, 2025	189.39	–

(2) Non-consolidated financial position

	Total assets	Net assets	Equity ratio	Net assets per share
As of	Millions of yen	Millions of yen	%	Yen
March 31, 2026	84,466	39,665	47.0	3,738.12
March 31, 2025	69,920	28,006	40.1	2,924.67

Reference: Equity
As of March 31, 2026 ¥39,665 million
As of March 31, 2025 ¥28,006 million

* Financial results reports are exempt from audit conducted by certified public accountants or an audit corporation.

* Proper use of earnings forecasts, and other special matters

Forward-looking statements, including the consolidated forecasts stated in these materials, are based on information currently available to the Company and certain assumptions deemed reasonable. Consequently, no statements herein constitute assurances regarding actual results by the Company. Results may differ materially from the consolidated forecasts due to various factors.

Attached Material

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1. Overview of Operating Results, etc.

(1) Overview of Operating Results for the Fiscal Year Under Review

During the fiscal year under review, the Japanese economy remained uncertain amid rising geopolitical risks, which continued to exert upward pressure on the price of raw materials and energy. In addition, uncertainty surrounding monetary policy and the impact of exchange rate fluctuations weighed on the economic outlook. Furthermore, a challenging business environment persisted, marked by intensifying international price competition driven by increased supply from China and other Asian economies.

However, domestic economic conditions showed a moderate recovery trend, with signs of improvement observed in production activity. Although private consumption continued to lack strong momentum, improvements in the employment environment provided underlying support. In addition, amid increasingly prominent challenges such as the impact of the weaker yen, responses to decarbonization, and labor shortages, companies have been advancing initiatives aimed at achieving medium- to long-term growth.

In this environment, our group grew significantly in high-profit products, including low-dielectric resins for high-end servers and battery materials, which made a substantial contribution to the expansion of earnings. As a result, net sales, operating profit, ordinary profit, and profit attributable to owners of the parent all increased compared with the previous fiscal year, reaching record highs.

The first year of the medium-term management plan “SMART 2030,” launched in April 2025, marked a steady start and established a solid foundation for growth in the years ahead. Under our annual slogan, “Becoming a Company that Generates Added Value,” the Company will continue its efforts to enhance corporate value sustainably.

Concerning the results for the fiscal year ended March 31, 2026, net sales for the consolidated fiscal year under review amounted to ¥82,886 million (up 13.1% year on year), due to significant growth in low-dielectric resins for high-end servers in the “Electronics & IT” segment and water-based composite adhesives used in negative electrodes for battery materials in the “Environment & Energy” segment.

As for profit and loss, there was an operating income of ¥10,107 million (up 88.9% year on year), ordinary income of ¥10,372 million (up 80.8% year on year), and net income attributable to owners of the parent of ¥6,169 million (up 138.6% year on year), due to sales growth primarily in the “Electronics & IT” segment and the “Environment & Energy” segment.

Results by segment are as follows.
Effective from the first quarter of the current fiscal year, the Group’s reporting segments have been reorganized from six product-based categories—“Surfactants,” “Amenity Materials,” “Polyurethane Materials,” “Functional Materials,” “Electronic Device Materials,” and “Life Sciences”—into four business field-based segments: “Electronics & IT,” “Environment & Energy,” “Life & Wellness,” and “Core Materials.” Additionally, year-on-year comparisons are based on figures for the same period of the previous fiscal year, recalculated using the new classification method.

Electronics & IT

Net sales in the Electronics & IT segment generally increased significantly.

Sales of low-dielectric resins in high-end servers grew significantly both domestically and overseas.

However, sales were sluggish for special surfactants used in monitors, while sales of flame retardants used in display material frames fell significantly.

As a result, net sales in this segment were ¥30,507 million (up 21.8% year on year).

Operating income was ¥6,203 million (up 27.8% year on year), due to increased sales of high value-added products.

Environment & Energy

Net sales in the Environment & Energy segment generally increased significantly.

Sales of water-based composite adhesives for negative electrodes for battery materials grew significantly.

Sales of potting agents for PCBs and adhesives used in electronic components for mobility grew significantly, while environmentally friendly synthetic lubricants were sluggish.

While domestic sales of high-performance conductive pastes for solar cell applications grew significantly, overseas sales fell significantly.

As a result, net sales in this segment were ¥23,304 million (up 24.5% year on year).

Operating income was ¥3,142 million (compared with an operating loss of ¥97 million in the same period of the previous fiscal year), due to increased sales of high value-added products.

Life & Wellness

Net sales in the Life & Wellness segment were generally firm.

Sales of sucrose fatty acid esters for food applications were firm both domestically and overseas, while personal care (cosmetics) applications were firm overseas.

Sales of soap and detergent applications were sluggish.

As a result, net sales in this segment were ¥13,892 million (up 1.1% year on year).

Operating income was ¥599 million (up 105.6% year on year), due to improved profitability, particularly in domestic sucrose fatty acid esters.

Core Materials

Net sales in the Core Materials segment were generally sluggish.

Sales of flame retardants used in rubber and plastic applications were sluggish.

Sales of anti-collapse agents for tunnels used in civil engineering and construction applications fell significantly.

As a result, net sales in this segment were ¥15,182 million (down 3.6% year on year).

Operating income was ¥162 million (up 46.4% year on year), due to increased sales of high value-added products.

(2)Overview of Financial Position for the Fiscal Year Under Review

(Assets)

Current assets as of March 31, 2026 were ¥69,382 million, up ¥12,134 million from the end of the previous fiscal year. This was primarily due to an increase of ¥7,279 million in cash and deposits, an increase of ¥1,521 million in notes and accounts receivable-trade, and an increase of ¥2,824million in total inventories including merchandise and finished goods. Non-current assets totaled ¥45,621 million, up ¥5,756 million from the end of the previous fiscal year. This was primarily due to an increase of ¥2,903 million in investment securities and an increase of ¥2,245 million in construction in progress. As a result, total assets amounted to ¥115,003 million, up ¥17,890 million from the end of the previous fiscal year.

As a result, total assets amounted to ¥115,003 million, up ¥17,890 million from the end of the previous fiscal year.

(Liabilities)

Current liabilities as of March 31, 2026 were ¥39,557 million, up ¥13,024 million from the end of the previous fiscal year. This was primarily due to an increase of ¥1,874 million in notes and accounts payable-trade, an increase of ¥6,000 million in bonds redeemable within one year, and an increase of ¥1,476 million in Income taxes payable. Non-current liabilities totaled ¥17,188 million, down ¥8,886 million from the end of the previous fiscal year. This was primarily due to a decrease of ¥6,000 million in corporate bonds, a decrease of ¥2,682 million in long-term borrowings and a decrease of ¥1,163 million in lease liabilities.

As a result, total liabilities amounted to ¥56,746 million, up ¥4,137 million from the end of the previous fiscal year.

(Net assets)

Total net assets as of March 31, 2026 were ¥58,257 million, up ¥13,753 million from the end of the previous fiscal year. This was primarily due to an increase of ¥3,039 million in capital surplus resulting from the disposal of treasury shares through a public offering, a decrease of ¥2,286 million in treasury shares, net income attributable to owners of parent of ¥6,169 million, and dividends of surplus of ¥1,161 million, resulting in an increase of ¥5,007 million in retained earnings.

As a result, the equity ratio came to 45.2% (39.9% as of the end of the previous fiscal year).

(3) Overview of Cash Flows for the Fiscal Year Under Review

Cash and cash equivalents (“cash”) in the fiscal year ended March 31, 2026, were ¥16,556 million, an increase of ¥609 million compared to the end of the previous fiscal year.

The respective cash flow positions and the factors thereof in the fiscal year ended March 31, 2026 are as follows.

(Cash flows from operating activities)

Net cash provided by operating activities was ¥9,962 million (¥7,528 million in the same period of the previous fiscal year).

This was due to a decrease in funds resulting from an increase in notes and accounts receivable-trade of ¥1,150 million(an increase of ¥1,296 million in the previous fiscal year), an increase in inventories of ¥2,655 million(an decrease of ¥1,562 million in the previous fiscal year), and payments of income taxes of ¥1,375 million (¥430 million in the previous fiscal year), and an increase in funds resulting primarily from profit before income taxes of ¥9,892 million (¥5,194 million in the same period of the previous fiscal year), depreciation and amortization of ¥3,221 million (¥3,223 million in the previous fiscal year), and an increase in notes and accounts payable of ¥1,784 million(¥1,307 million in the previous fiscal year).

(Cash flows from investing activities)

Net cash used in investing activities was ¥3,536 million (¥2,138 million was used in the previous fiscal year). This was due to a decrease in funds resulting primarily from purchase of property, plant and equipment of ¥3,622 million (¥2,140 million in the previous fiscal year).

(Cash flows from financing activities)

Net cash provided by financing activities was ¥854 million (¥5,045 million was used in the previous fiscal year). This was due to a decrease in funds resulting from repayment of long-term borrowing of ¥5,872 million(¥7,027 million in the previous fiscal year), and payment of dividends of ¥1,161 million(¥861 million in the previous fiscal year) , despite an increase in funds resulting from proceeds from disposal of treasury stock of ¥5,151 million (none in the previous fiscal year), and an increase in funds resulting from proceeds from long-term borrowing of ¥3,000 million(¥4,000 million in the previous fiscal year).

(4) Future Outlook

Our Group has entered the second year of the Medium-Term Management Plan “SMART 2030.” While the five-year plan has gotten off to a strong start, factors such as the deteriorating situation in the Middle East and rising prices of raw materials, including crude oil and naphtha, are hindering our ability to secure earnings.

In response to these circumstances, this year is a crucial one in which we must steadily execute the policies and initiatives established in the first year and translate their outcomes into tangible improvements in business performance and corporate value.

Furthermore, under this year’s corporate slogan, “Becoming a Company that Generates Added Value,” we aim to continue taking on challenges even amid a rapidly changing business environment and to remain a company that is consistently chosen by the market and our customers. As a united group, we will work diligently to achieve sustainable business growth.

For the next fiscal year, the Company forecasts consolidated net sales of ¥84,000 million, operating profit of ¥11,000 million, ordinary income of ¥11,000 million, and net income attributable to owners of the parent of ¥6,700 million.

In addition, amid the recent escalation of tensions in the Middle East, risks such as fluctuations in crude oil and naphtha prices and instability in energy supply have increased. As a result, there is a possibility that higher costs may arise in the procurement of fuels and chemical raw materials necessary for the Group’s business operations, as well as in product transportation.

The Group is working to mitigate these impacts through measures such as diversifying procurement sources and appropriately reflecting cost increases in selling prices. However, as it is difficult at this time to reasonably quantify the effects of these factors, they have not been incorporated into the assumptions underlying these earnings forecasts. Should there be developments that could have a material impact on our performance going forward, we will promptly disclose such information.

(5) Basic Policy for Profit Distributions and Dividends for Current and Next Fiscal Years

The Company regards the provision of stable returns to shareholders as an important management policy and, while maintaining an appropriate balance with internal reserves required for future business development, has adopted as its basic policy the long-term and stable maintenance of dividends.

Internal reserves will be actively utilized for strategic investments aimed at strengthening our international competitiveness and creating new growth opportunities, thereby enhancing sustainable corporate value over the long term.

Regarding the year-end dividend, after taking into account the performance in the first year of the medium-term management plan “SMART 2030,” the Company has decided to increase the year-end dividend to ¥90, a ¥35 increase compared to the previous fiscal year-end.

Looking ahead, we will continue to meet the expectations of our shareholders by strengthening our earnings capacity and establishing a corporate structure that enables the sustainable provision of stable returns.

For the next fiscal year, dividends will be determined by comprehensively considering earnings forecasts and other factors, as well as investments in human capital and growth investments, including research and development and capital expenditures in fields including Electronics & IT and Environment & Energy. In addition, uncertainties in the external environment, such as geopolitical risks arising from the situation in the Middle East, have also been factored in. As a result, the Company plans to pay an interim dividend of ¥75 per share and a year-end dividend of ¥75 per share, for a total annual dividend of ¥150 per share.

2. Basic Concept Regarding Selection of Accounting Standards

Most of the stakeholders of the Group are domestic shareholders, creditors, business partners, etc., and there is little need to raise funds from overseas, we have applied Japanese standards as accounting standards.

In the future, we plan to consider the application of international accounting standards based on changes in the ratio of foreign shareholders and trends in the application of international accounting standards of other companies in the same industry in Japan.

3. Consolidated Financial Statements and Notes

(1) Consolidated Balance Sheet

(Millions of yen)

	As of March 31, 2025	As of March 31, 2026
Assets		
Current assets		
Cash and deposits	16,751	24,031
Notes receivable - trade	232	217
Accounts receivable - trade	19,610	21,147
Electronically recorded monetary claims - operating	2,316	2,180
Merchandise and finished goods	11,987	13,008
Work in process	18	20
Raw materials and supplies	3,894	5,695
Prepaid expenses	420	511
Other	2,029	2,579
Allowance for doubtful accounts	(13)	(9)
Total current assets	57,247	69,382
Non-current assets		
Property, plant and equipment		
Buildings and structures	32,237	32,817
Accumulated depreciation	(19,788)	(20,736)
Buildings and structures, net	12,449	12,080
Machinery, equipment and vehicles	38,485	39,252
Accumulated depreciation	(32,960)	(33,590)
Machinery, equipment and vehicles, net	5,524	5,662
Tools, furniture and fixtures	5,143	5,600
Accumulated depreciation	(3,943)	(4,268)
Tools, furniture and fixtures, net	1,199	1,331
Land	10,027	10,203
Leased assets	4,810	4,820
Accumulated depreciation	(3,053)	(3,455)
Leased assets, net	1,756	1,364
Construction in progress	440	2,686
Total property, plant and equipment	31,398	33,328
Intangible assets	250	268
Investments and other assets		
Investment securities	5,694	8,598
Long-term loans receivable	9	8
Long-term prepaid expenses	387	405
Deferred tax assets	124	91
Retirement benefit asset	1,631	2,554
Other	369	367
Allowance for doubtful accounts	(1)	(1)
Total investments and other assets	8,215	12,024
Total non-current assets	39,865	45,621
Total assets	97,113	115,003

(Millions of yen)

	As of March 31, 2025	As of March 31, 2026
Liabilities		
Current liabilities		
Notes and accounts payable - trade	13,484	15,358
Electronically recorded obligations - operating	500	380
Current portion of bonds payable	-	6,000
Short-term borrowings	6,300	7,230
Lease liabilities	523	1,240
Accrued expenses	320	458
Income taxes payable	927	2,403
Accrued business office taxes	42	44
Provision for bonuses	1,461	2,009
Other	2,971	4,436
Total current liabilities	26,532	39,562
Non-current liabilities		
Corporate bonds	6,000	-
Long-term borrowings	17,114	14,431
Lease liabilities	1,412	243
Deferred tax liabilities	1,118	2,069
Retirement benefit liability	77	72
Asset retirement obligations	74	74
Other	278	291
Total non-current liabilities	26,075	17,183
Total liabilities	52,608	56,746
Net assets		
Shareholders' equity		
Capital stock	8,895	8,895
Capital surplus	7,275	10,315
Retained earnings	21,575	26,583
Treasury shares	(2,499)	(162)
Total shareholders' equity	35,296	45,631
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	1,606	3,770
Foreign currency translation adjustment	1,412	1,636
Remeasurements of defined benefit plans	413	1,000
Total accumulated other comprehensive income	3,432	6,407
Non-controlling interests	5,775	6,218
Total net assets	44,504	58,257
Total liabilities and net assets	97,113	115,003

(2) Consolidated Statement of Income and Consolidated Statement of Comprehensive Income

(Consolidated statement of income)

(Millions of yen)

	Fiscal year ended March 31, 2025	Fiscal year ended March 31, 2026
Net sales	73,255	82,886
Cost of sales	55,017	58,098
Gross profit	18,238	24,787
Selling, general and administrative expenses		
Selling expenses	4,519	5,139
General and administrative expenses	8,367	9,540
Total selling, general and administrative expenses	12,886	14,680
Operating income	5,351	10,107
Non-operating income		
Interest income	40	56
Dividend income	156	276
Share of profit of entities accounted for using equity method	261	39
Foreign exchange gains	158	116
Rental income	35	35
Other	130	149
Total non-operating income	782	675
Non-operating expenses		
Interest expenses	223	243
Corporate bond interest	37	37
Other	135	130
Total non-operating expenses	396	410
Ordinary income	5,737	10,372
Extraordinary losses		
Impairment losses	365	286
Loss on disposal of non-current assets	177	193
Total extraordinary losses	542	480
Profit before income taxes	5,194	9,892
Income taxes - current	1,111	2,868
Income taxes - deferred	261	(275)
Total income taxes	1,373	2,592
Profit	3,820	7,299
Profit attributable to non-controlling interests	1,235	1,130
Profit attributable to owners of parent	2,585	6,169

(Consolidated statement of comprehensive income)

(Millions of yen)

	Fiscal year ended March 31, 2025	Fiscal year ended March 31, 2026
Profit	3,820	7,299
Other comprehensive income		
Valuation difference on available-for-sale securities	(63)	2,164
Foreign currency translation adjustment	548	409
Remeasurements of defined benefit plans net of tax	(34)	581
Share of other comprehensive income of entities accounted for using equity method	(2)	(60)
Total other comprehensive income	447	3,095
Comprehensive income	4,268	10,395
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	2,821	9,144
Comprehensive income attributable to non-controlling interests	1,446	1,250

(3) Consolidated statement of changes in equity

Fiscal year ended March 31, 2025 (April 1, 2024 to March 31, 2025)

(Millions of yen)

	Shareholders' equity				
	Capital stock	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at beginning of period	8,895	7,266	19,851	(2,462)	33,551
Changes during period					
Dividends of surplus			(861)		(861)
Profit attributable to owners of parent			2,585		2,585
Purchase of treasury shares				(0)	(0)
Disposal of treasury shares		8		13	21
Net changes in items other than shareholders' equity					
Total changes during period	–	8	1,724	12	1,745
Balance at end of period	8,895	7,275	21,575	(2,449)	35,296

	Accumulated other comprehensive income				Non-controlling interests	Total net assets
	Valuation difference on available-for-sale securities	Foreign currency translation adjustment	Remeasurements of defined benefit plans	Total accumulated other comprehensive income		
Balance at beginning of period	1,670	1,073	452	3,196	4,549	41,297
Changes during period						
Dividends of surplus						(861)
Profit attributable to owners of parent						2,585
Purchase of treasury shares						(0)
Disposal of treasury shares						21
Net changes in items other than shareholders' equity	(63)	339	(39)	236	1,225	1,461
Total changes during period	(63)	339	(39)	236	1,225	3,207
Balance at end of period	1,606	1,412	413	3,432	5,775	44,504

Fiscal year ended March 31, 2026 (April 1, 2025 to March 31, 2026)

(Millions of yen)

	Shareholders' equity				
	Capital stock	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at beginning of period	8,895	7,275	21,575	(2,449)	35,296
Changes during period					
Dividends of surplus			(1,161)		(1,161)
Profit attributable to owners of parent			6,169		6,169
Purchase of treasury shares				(1)	(1)
Disposal of treasury shares		3,058		2,288	5,347
Purchase of shares of consolidated subsidiaries		(19)			(19)
Net changes in items other than shareholders' equity					
Total changes during period	–	3,039	5,007	2,286	10,334
Balance at end of period	8,895	10,315	26,583	(162)	45,631

	Accumulated other comprehensive income				Non-controlling interests	Total net assets
	Valuation difference on available-for-sale securities	Foreign currency translation adjustment	Remeasurements of defined benefit plans	Total accumulated other comprehensive income		
Balance at beginning of period	1,606	1,412	413	3,432	5,775	44,504
Changes during period						
Dividends of surplus						(1,161)
Profit attributable to owners of parent						6,169
Purchase of treasury shares						(1)
Disposal of treasury shares						5,347
Purchase of shares of consolidated subsidiaries						(19)
Net changes in items other than shareholders' equity	2,164	223	587	2,975	443	3,418
Total changes during period	2,164	223	587	2,975	443	13,753
Balance at end of period	3,770	1,636	1,000	6,407	6,218	58,257

(4) Consolidated Statement of Cash Flows

(Millions of yen)

	Fiscal year ended March 31, 2025	Fiscal year ended March 31, 2026
Cash flows from operating activities		
Profit before income taxes	5,194	9,892
Depreciation	3,223	3,221
Increase (decrease) in allowance for doubtful accounts	10	(3)
Increase (decrease) in retirement benefit liability	(112)	(48)
Interest and dividend income	(196)	(333)
Interest expenses	223	243
Corporate bond interest	37	37
Share of loss (profit) of entities accounted for using equity method	(261)	(39)
Impairment losses	365	286
Loss (gain) on disposal of property, plant and equipment	177	193
Decrease (increase) in trade receivables	(1,296)	(1,150)
Decrease (increase) in inventories	(1,562)	(2,655)
Increase (decrease) in trade payables	1,307	1,784
Other	882	(76)
Subtotal	7,994	11,351
Interest and dividends received	227	268
Interest paid	(262)	(281)
Income taxes paid	(430)	(1,375)
Net cash provided by (used in) operating activities	7,528	9,962
Cash flows from investing activities		
Payments into time deposits	(105)	(187)
Proceeds from withdrawal of time deposits	105	187
Purchase of property, plant and equipment	(2,140)	(3,622)
Proceeds from sale of property, plant and equipment	0	25
Purchase of investment securities	(2)	(2)
Proceeds from sale of investment securities	1	–
Proceeds from collection of loans receivable	1	1
Other	1	61
Net cash provided by (used in) investing activities	(2,138)	(3,536)
Cash flows from financing activities		
Net increase (decrease) in short-term borrowings	(426)	1,074
Proceeds from long-term borrowings	4,000	3,000
Repayments of long-term borrowings	(7,027)	(5,872)
Repayments of lease liabilities	(480)	(493)
Purchase of treasury shares	(0)	(1)
Dividends paid	(861)	(1,161)
Proceeds from disposal of treasury shares	-	5,151
Payments for acquisition of subsidiary shares without change in consolidation scope	-	(103)
Dividends paid to non-controlling interests	(248)	(738)
Net cash provided by (used in) financing activities	(5,045)	854
Effect of exchange rate change on cash and cash equivalents	264	(7)
Net increase (decrease) in cash and cash equivalents	609	7,273
Cash and cash equivalents at beginning of period	15,947	16,556
Cash and cash equivalents at end of period	16,556	23,830

(5) Notes to Consolidated Financial Statements

(Notes on premise of going concern)

Not applicable.

(Segment information, etc.)

Segment information

1. Description of Reportable Segments

   The Company's reportable segments are those units of the Company for which separate financial information is available and for which the Board of Directors regularly conducts a review for the purpose of making decisions on the allocation of managerial resources to the segments and assessing the segments' performance.

   Based on the applications of our products, our Group has designated four reportable segments: Electronics & IT, Environment & Energy, Life & Wellness, and Core Materials.

   "Electronics & IT" is primarily engaged in the manufacture and sale of low-dielectric resins, waterborne polyurethane, ionic liquids, flame retardants, and related products. "Environment & Energy" mainly manufactures and sells battery materials, cellulose polymers, synthetic lubricants, conductive pastes for electronic components, pellets for injection molding, and polyurethane systems." Life & Wellness" primarily manufactures and sells sucrose fatty acid esters, vinyl polymers, acrylic polymers, health food products, deodorants, disinfectants, and related products. "Core Materials" mainly manufactures and sells nonionic surfactants, anionic surfactants, cationic surfactants, amphoteric surfactants, flame retardants, amide-based lubricants, polyether polyols, and polyurethane prepolymers.

   Previously, the Group's reportable segments were classified as "Surfactants," "Amenity Materials," "Polyurethane Materials," "Functional Materials," "Electronic Device Materials," and "Life Sciences". To promote corporate growth by facilitating the formulation of strategies tailored to the characteristics of each field, helping stakeholders better understand the nature of each business, expediting efficient management and analysis, and further drive corporate growth, we have reclassified our segments into four categories: Electronics & IT, Environment & Energy, Life & Wellness, and Core Materials effective from the current fiscal year. Please note that segment information for the third quarter of the previous fiscal year has been restated using the new segment names and classification methods.

2. Explanation of measurements of sales, profit (loss), asset, and other items for each reportable segment

   The method of accounting for the reported business segments is in line with the accounting policies adopted to prepare the consolidated financial statements.

   Profit for the reportable segment is based on operating income.

3. Disclosure of sales, profit (loss), asset, and other items for each reportable segment

Fiscal year ended March 31, 2025 (April 1, 2024 to March 31, 2025)

(Millions of yen)

	Reportable segments					Reconciling items (Note) 2	Amount recorded in consolidated financial statements (Note) 1
	Electronics & IT	Environment & Energy	Life & Wellness	Core Materials	Total		
Net sales							
Revenue from contracts with customers	25,050	18,713	13,747	15,743	73,255	–	73,255
Revenues from external customers	25,050	18,713	13,747	15,743	73,255	–	73,255
Transactions with other segments	–	–	–	–	–	–	–
Total	25,050	18,713	13,747	15,743	73,255	–	73,255
Segment profit (loss)	4,855	(97)	291	302	5,351	–	5,351
Segment assets	29,053	16,210	12,915	14,764	72,943	24,169	97,113
Other items							
Depreciation	1,300	806	562	510	3,180	42	3,223
Investments in entities accounted for using equity method	265	–	–	321	587	–	587
Increase in property, plant and equipment and intangible assets	533	611	400	601	2,147	–	2,147

Fiscal year ended March 31, 2026 (April 1, 2025 to March 31, 2026)

(Millions of yen)

	Reportable segments					Reconciling items (Note) 2	Amount recorded in consolidated financial statements (Note) 1
	Electronics & IT	Environment & Energy	Life & Wellness	Core Materials	Total		
Net sales							
Revenue from contracts with customers	30,507	23,304	13,892	15,182	82,886	–	82,886
Revenues from external customers	30,507	23,304	13,892	15,182	82,886	–	82,886
Transactions with other segments	–	–	–	–	–	–	–
Total	30,507	23,304	13,892	15,182	82,886	–	82,886
Segment profit	6,203	3,142	599	162	10,107	–	10,107
Segment assets	33,236	19,904	12,334	13,297	78,773	36,230	115,003
Other items							
Depreciation	1,380	845	457	503	3,186	35	3,221
Investments in entities accounted for using equity method	8	–	–	326	334	–	334
Increase in property, plant and equipment and intangible assets	1,489	2,295	629	725	5,138	–	5,138

Notes: 1. Total amount of profit or loss in reportable segments and operating income in the consolidated statement of income coincide.

2. The adjustment amount is surplus assets under management (cash and deposits), long-term investment funds (investment securities) and assets related to the administrative department at the filing company.

Information associated with reportable segments

Fiscal year ended March 31, 2025 (April 1, 2024 to March 31, 2025)

1. Information for Each Product or Service

(Millions of yen)

	Electronics & IT	Environment & Energy	Life & Wellness	Core Materials	Total
Revenues from external customers	25,050	18,713	13,747	15,743	73,255

2. Information for Each Region

(1) Net sales

(Millions of yen)

Japan	China	Asia	Other	Total
53,309	8,500	9,354	2,091	73,255

Notes: 1. Net sales is classified by country or region based on customers' location.
2. Countries and regions are segmented by geographical proximity.
3. Major countries or regions included in each category:
(i) Asia Taiwan, South Korea, Indonesia
(ii) Other regions North America, Europe

(2) Property, plant and equipment

(Millions of yen)

Japan	Taiwan	Other	Total
24,315	6,741	341	31,398

Notes: 1. Property, plant and equipment is classified by country or region based on companies' location.
2. Major countries or regions included in "Other":
China, Indonesia, Netherlands

3. Information by major customer

Out of net sales to external customers, as there is no customer who accounts for 10% or more of the net sales in the consolidated statements of income, statements are omitted.

Fiscal year ended March 31, 2026 (April 1, 2025 to March 31, 2026)

1. Information for Each Product or Service

(Millions of yen)

	Electronics & IT	Environment & Energy	Life & Wellness	Core Materials	Total
Revenues from external customers	30,507	23,304	13,892	15,182	82,886

2. Information for Each Region

(1) Net sales

(Millions of yen)

Japan	China	Asia	Other	Total
58,056	14,340	8,153	2,335	82,886

Notes: 1. Net sales is classified by country or region based on customers' location.
2. Countries and regions are segmented by geographical proximity.
3. Major countries or regions included in each category:
(i) Asia Taiwan, South Korea, Indonesia
(ii) Other regions North America, Europe

(2) Property, plant and equipment

(Millions of yen)

Japan	Taiwan	Other	Total
26,384	6,850	94	33,328

Notes: 1. Property, plant and equipment is classified by country or region based on companies' location.
2. Major countries or regions included in "Other":
China, Indonesia, Netherlands

3. Information by major customer

(Millions of yen)

Name of customer	Net sales	Related segment
The Kouyoh Trading Co.,Ltd.	9,114	Electronics & IT

Disclosure of impairment losses on non-current assets for each reportable segment

Fiscal year ended March 31, 2025 (April 1, 2024 to March 31, 2025)

(Millions of yen)

	Electronics & IT	Environment & Energy	Life & Wellness	Core Materials	Unallocated amounts and elimination	Total
Impairment losses	–	–	365	–	–	365

(Significant impairment losses related to non-current assets)

In the Life Science segment, the book value of the business operated by IKEDA YAKUSOU Co., Ltd. was reduced to the recoverable amount and the amount reduced is recorded under extraordinary losses because the business has continuously posted negative earnings from operating activities. The recoverable amount was determined based on the net realizable value. Specifically, the net realizable value of land was calculated based on a real estate appraisal, while the net realizable value of other assets was deemed to be zero.

Fiscal year ended March 31, 2026 (April 1, 2025 to March 31, 2026)

(Millions of yen)

	Electronics & IT	Environment & Energy	Life & Wellness	Core Materials	Unallocated amounts and elimination	Total
Impairment losses	–	286	–	–	–	286

(Significant impairment losses related to non-current assets)

In the Environment & Energy segment, the book value of the business operated by Kyoto Elex Co., Ltd. was reduced to the recoverable amount and the amount reduced is recorded under extraordinary losses because the business has continuously posted negative earnings from operating activities. The recoverable amount was determined based on value in use; however, due to the absence of expected future cash flows, it was measured at zero.

In the Environment & Energy segment, the book value of the business operated by KYOTO ELEX (Suzhou) Co., Ltd. was reduced to the recoverable amount and the amount reduced is recorded under extraordinary losses because the revenue initially projected is no longer expected to be realized. The recoverable amount was determined based on value in use; however, due to the absence of expected future cash flows, it was measured at zero.

Amortization and unamortized balance of goodwill by reportable segment

Fiscal year ended March 31, 2025 (April 1, 2024 to March 31, 2025)

Not applicable.

Fiscal year ended March 31, 2026 (April 1, 2025 to March 31, 2026)

Not applicable.

Gain on bargain purchase by reportable segment

Fiscal year ended March 31, 2025 (April 1, 2024 to March 31, 2025)

Not applicable.

Fiscal year ended March 31, 2026 (April 1, 2025 to March 31, 2026)

Not applicable.

(Per share information)

(Yen)

	Fiscal year ended March 31, 2025	Fiscal year ended March 31, 2026
Net assets per share	4,044.52	4,904.22
Basic earnings per share	2,707.08	606.28

Notes: 1. The amount of diluted earnings per share is not provided because there are no potential shares.

2. The basis for calculation of net assets per share is as follows:

(Millions of yen)

	Fiscal year ended March 31, 2025	Fiscal year ended March 31, 2026
Total net assets	44,504	58,257
Deduction from total net assets	5,775	6,218
(Non-controlling interests)	(5,775)	(6,218)
Net assets attributable to ordinary shares at the end of the period	38,729	52,039
Number of ordinary shares at the end of period used for calculating the amounts of net assets per share (Thousands of shares)	9,575	10,611

3. The basis for calculation of basic earnings per share is as follows:

(Millions of yen)

	Fiscal year ended March 31, 2025	Fiscal year ended March 31, 2026
Basic earnings per share		
Profit attributable to owners of parent	2,585	6,169
Amounts not attributable to ordinary shareholders	–	–
Profit attributable to owners of parent for ordinary shares	2,585	6,169
Average number of ordinary shares outstanding during the period (Thousands of shares)	9,574	10,175

(Significant events after reporting period)

Not applicable.