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Paraca Inc.

FY2026 Financial Results Briefing Materials

for the Fiscal year ended September 30, 2026



November 20, 2026

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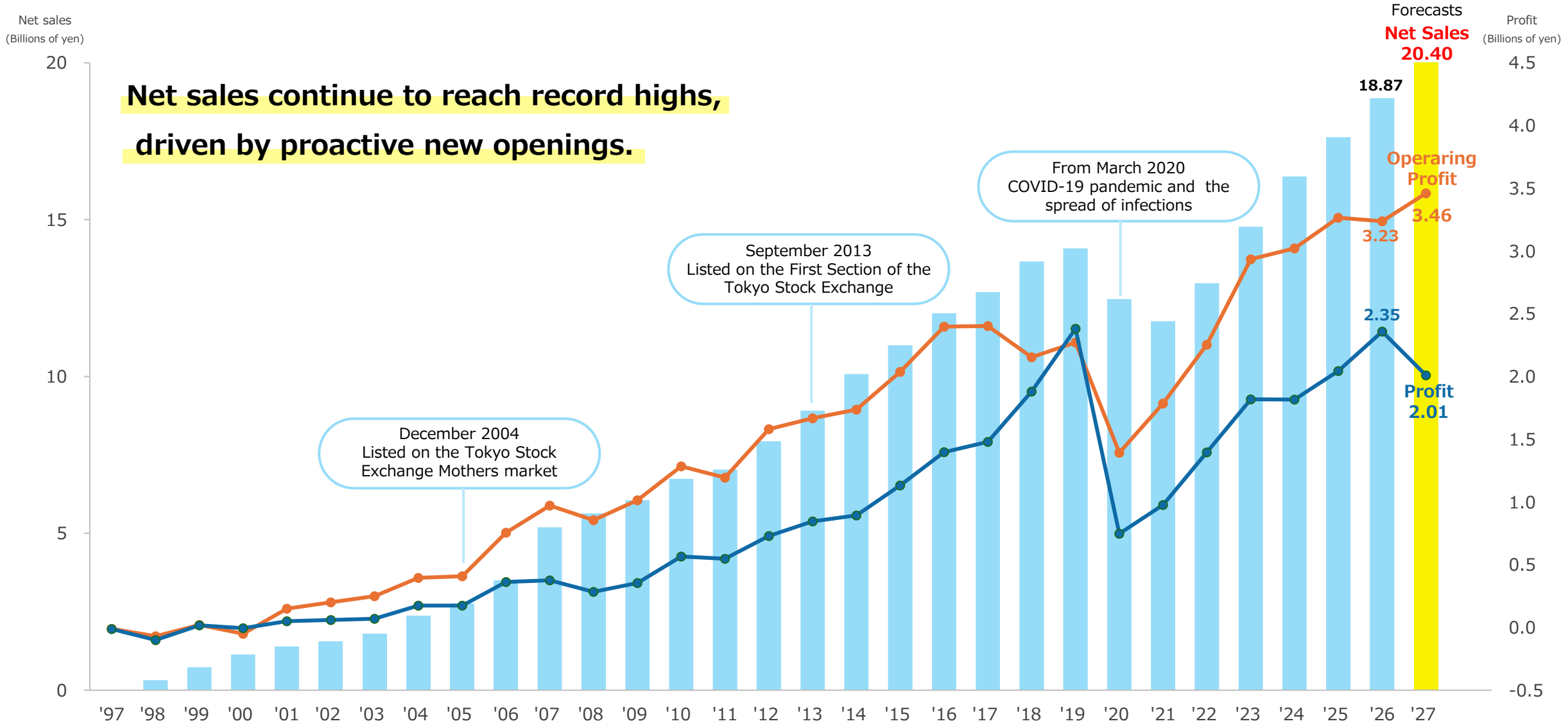
Net Sales and Profit Trends Since Establishment



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Profit & Loss Highlights

Achieved five consecutive periods of Net sales growth through proactive new openings. Recorded ¥880 million in extraordinary income from the sale of owned parking facilities.

(Millions of yen)

	FY2025	**FY2026**	Year-on-year Change	
Net sales	17,630	**18,874**	+1,243	7.1%
Cost of sales	12,280	**13,238**	+958	7.8%
Gross profit	5,350	**5,636**	+285	5.3%
Selling, general and administrative expenses	2,083	**2,398**	+314	15.1%
Operating profit	3,266	**3,238**	-28	-0.9%
Ordinary profit	2,949	**2,833**	-115	-3.9%
Profit	2,044	**2,358**	+313	+15.3%

Five consecutive periods of Net sales growth.

Office expansion and salary increases to recruit and retain talent.

FY2026: Recorded ¥880 million in gain on the sale of owned parking facilities as extraordinary income.
Also recorded ¥280 million in impairment losses as an extraordinary loss.

FY2025: Recorded ¥80 million in gain on the sale of owned parking facilities

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Overview by Business Segment

In major metropolitan areas, there is a shortage in parking supply. Upward trend in parking fees continues.

(Millions of yen)

	FY2025	**FY2026**	Year-on-year Change	
Net sales	17,630	**18,874**	+1,243	+7.1%
Leased parking Business	14,091	**15,031**	+940	+6.7%
Owned parking Business	2,907	**3,143**	+235	+8.1%
Others	631	**699**	+67	+10.7%
Gross profit	5,350	**5,636**	+285	+5.3%
Leased parking Business	2,617	**2,711**	+94	+3.6%
Owned parking Business	2,365	**2,508**	+143	+6.1%
Others	367	**415**	+47	+13.0%
Gross Profit Margin	30.3%	**29.9%**	-0.4pt	
Leased parking Business	18.6%	**18.0%**	-0.6pt	
Owned parking Business	81.3%	**79.8%**	-1.5pt	
Others	58.3%	**59.4%**	+1.1pt	

FY2026 Rate Changes



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Newly developed parking & Closed parking

The number of new parking facilities opened reached a record high, and the total number of parking spaces surpassed 50,000.

	FY2025	**FY2026**	Year-on-year Change	
The number of newly developed parking (attached to facilities)	338 lots	**394 lots**	+56	+16.6%
	11,246 spaces	**10,171 spaces**	-1,075	-9.6%
	(6,073 spaces)	**(3,499 spaces)**	(-2,574)	(-42.4%)
The number of closed parking (cancellation rate)	189 lots	**220 lots**	+31	+16.4%
	3,445 spaces	**4,721 spaces**	+1,276	+37.0%
	(8.5 %)	**(9.8 %)**		
Net increase	149 lots	**174 lots**	+25	+16.8%
	7,801 spaces	**5,450 spaces**	-2,351	-30.1%

The number of new openings reached a record high.

	As of Sep. 2025	**As of Sep. 2026**	Year-on-year Change	
Leased parking	2,265 lots	**2,418 lots**	+153	+6.8%
	42,459 spaces	**47,706 spaces**	+5,247	+12.4%
Owned parking	333 lots	**354 lots**	+21	+6.3%
	5,773 spaces	**5,976 spaces**	+203	+3.5%
Total	2,598 lots	**2,772 lots**	+174	+6.7%
	48,232 spaces	**53,682 spaces**	+5,450	+11.3%

Surpassed 50,000 spaces!

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FY2027 Business Forecasts

	Full year-Forecasts		Year-on-Year Change	
Net sales	**20,400 million yen**		+1,520 million yen	(+8.1 %)
Gross profit	**6,190 million yen**	**30.3%**	+550 million yen	(+9.8 %)
Operating profit	**3,460 million yen**	**17.0%**	+220 million yen	(+6.9 %)
Ordinary profit	**2,970 million yen**	**14.6%**	+130 million yen	(+4.8 %)
Profit	**2,010 million yen**	**9.9%**	-340 million yen	(-14.8 %)
Profit per share	**198.67 yen**		-34 yen	(-14.9 %)
Dividend per share	**72 yen**		±0 yen	(±0 %)

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Profit distribution trends

Dividends have been maintained without reduction since the company's founding.

Owned Parking as Core Revenue

✓Dividends during the COVID-19 pandemic

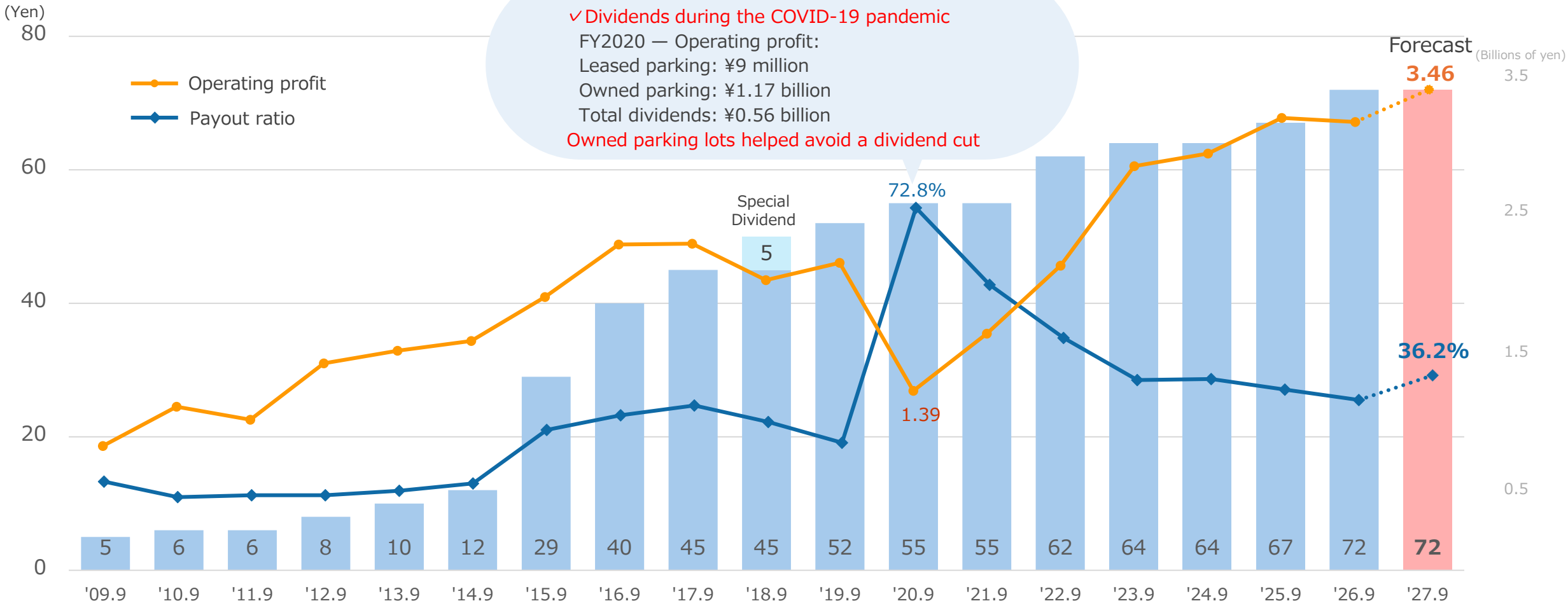
FY2020 — Operating profit:

Leased parking: ¥9 million

Owned parking: ¥1.17 billion

Total dividends: ¥0.56 billion

Owned parking lots helped avoid a dividend cut



	10% Payout-Ratio Period						20% Payout-Ratio Period					COVID-19 pandemic			30% Payout-Ratio Period				
Payout ratio	13.0%	9.6%	10.0%	10.0%	11.0%	12.6%	24.3%	27.5%	29.6%	26.0%	21.5%	72.8%	56.0%	44.4%	35.2%	35.4%	33.1%	30.8%	36.2%
Equity ratio	27.2%	29.0%	31.3%	33.7%	37.2%	39.5%	39.7%	40.6%	42.2%	43.0%	44.6%	43.4%	44.7%	44.7%	45.4%	43.5%	42.2%	41.8%	

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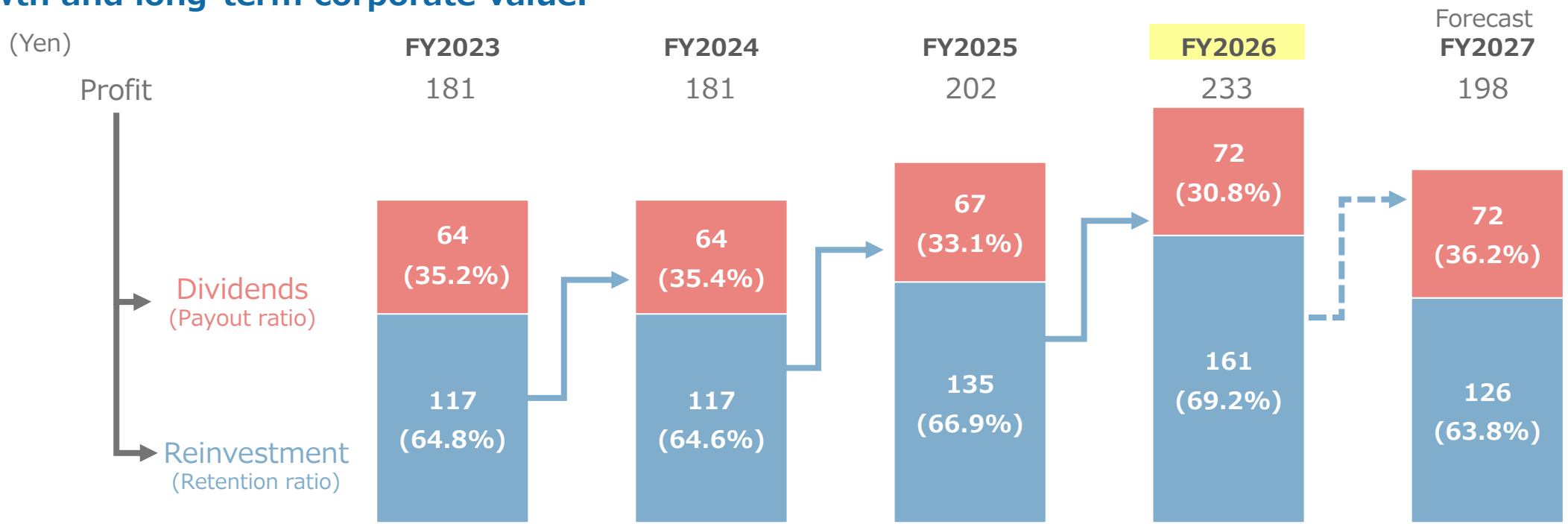
Dividend, Investment, Capital Efficiency

Dividends are paid with a balance between reinvestment and shareholder returns to support sustainable growth and long-term corporate value.



Net assets (yen)	1,805	1,920	2,056	**2,221**
Equity ratio	45.4%	43.5%	42.2%	**41.8%**
ROE	10.4%	* 9.7%	10.2%	**10.9%**
ROA	7.0%	6.6%	6.3%	**5.5%**
Yield on owned parking	6.5%	6.6%	6.4%	**6.3%**

*10.2%, excluding new banknote adoption costs.

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