



October 16, 2026

Company name: Kumiai Chemical Industry Co., Ltd.
Representative: Masaru Yokoyama, President
and Representative Director
(Prime Market of TSE;
Securities code: 4996)
For Inquiry: Koji Yamada, General Manager of
General Affairs Department

Announcement of Determination of Share Exchange Ratios in Simplified Share Exchanges

Kumiai Chemical Industry Co., Ltd. (hereinafter, the “Company”) hereby announces that, regarding the simplified share exchanges through which the Company will become a wholly owning parent company resulting from share exchanges and each of the three companies, namely Ihara Construction Industry Co., Ltd. (hereinafter, “Ihara Construction”), KUMIKA LOGISTICS CO., LTD. (hereinafter, “KUMIKA LOGISTICS”), and NIHON PRINTING INDUSTRY CO., LTD. (hereinafter, “NIHON PRINTING”) (hereinafter, collectively referred to as the “Three Consolidated Subsidiaries”) will become a wholly owned subsidiary resulting from a share exchange (hereinafter, such exchanges individually or collectively referred to as the “Share Exchange(s)”), as announced on September 11, 2026, the Company has calculated the share exchange ratios based on the share exchange agreement concluded with each of the Three Consolidated Subsidiaries on September 11, 2026 (hereinafter, the “Share Exchange Agreement(s)”) and has determined the ratios as follows.

1. Share exchange ratios

	The Company (Wholly owning parent company resulting from the share exchange)	Ihara Construction (Wholly owned subsidiary resulting from the share exchange)
Share exchange ratio	1	2.34

	The Company (Wholly owning parent company resulting from the share exchange)	KUMIKA LOGISTICS (Wholly owned subsidiary resulting from the share exchange)
Share exchange ratio	1	1.12

	The Company (Wholly owning parent company resulting from the share exchange)	NIHON PRINTING (Wholly owned subsidiary resulting from the share exchange)
Share exchange ratio	1	0.42

2. Details of the share allotment

For each common share of Ihara Construction, 2.34 common shares of the Company will be allotted; for each common share of KUMIKA LOGISTICS, 1.12 common shares of the Company will be allotted; and for each common share of NIHON PRINTING, 0.42 common shares of the Company will be allotted.

3. Number of shares to be delivered in the Share Exchanges, etc.

In connection with the Share Exchanges, the total number of common shares of the Company to be delivered is expected to be 1,521,229 shares. All of the Company's common shares to be delivered will be allotted from the Company's treasury shares.

If the number of shares of the Company's common shares to be delivered to a shareholder of the Three Consolidated Subsidiaries in the Share Exchanges includes a fraction of less than one share, the Company will make a cash payment to the shareholder in an amount in proportion to the fraction less than one share in accordance with the provisions of Article 234 of the Companies Act and other related laws and regulations.

Additionally, shareholders of the Three Consolidated Subsidiaries who will be allotted the Company's shares less than one unit (a number of shares that is less than one unit (100 shares)) in the Share Exchanges will not be able to sell such shares less than one unit that they will hold on the Tokyo Stock Exchange, Inc. (hereinafter, the "Tokyo Stock Exchange") or any other financial instruments exchange. Shareholders who will hold such shares less than one unit may request that the Company purchase the shares less than one unit that they will hold pursuant to the provision of Article 192, Paragraph 1 of the Companies Act. In addition, pursuant to the provisions of Article 194, Paragraph 1 of the Companies Act and the Articles of Incorporation of the Company, such shareholders may request that the Company sell to them a number of shares that will constitute one unit when combined with the number of shares less than one unit that they will hold, except where the Company does not hold the number of treasury shares required to satisfy such request for sale.

Furthermore, as of November 1, 2026, the effective date of the Share Exchanges, the Company plans to acquire all of the issued shares of the Three Consolidated Subsidiaries (excluding the shares of the Three

Consolidated Subsidiaries held by the Company). Prior to this, the Three Consolidated Subsidiaries plan to cancel all of their treasury shares held immediately preceding the effective date of the Share Exchanges (including those acquired through the purchase of shares subject to a request for share repurchase by dissenting shareholders as provided in Article 785, Paragraph 1 of the Companies Act, which are exercised in connection with the Share Exchanges), in accordance with the provisions of the Share Exchange Agreements.

4. Basis for determining the share exchange ratios

(1) Calculation method

The following calculation method set forth in the Share Exchange Agreements shall apply.

Ihara Construction

Share exchange ratio = 1,543 yen / Average share price of the Company's common shares

KUMIKA LOGISTICS

Share exchange ratio = 741 yen / Average share price of the Company's common shares

NIHON PRINTING

Share exchange ratio = 279 yen / Average share price of the Company's common shares

(Note 1) In the above formula, the "average share price of the Company's common shares" refers to the simple average of the closing prices per share of the Company's common shares on each trading day (excluding any day on which no trading takes place) in the five trading days from and including October 9, 2026 to and including October 16, 2026 on the Prime Market of the Tokyo Stock Exchange calculated to one decimal place and rounded to the nearest whole number.

(Note 2) Each share exchange ratio was calculated to three decimal places and rounded to two decimal places.

(2) Calculation results

Average share price of the Company's common shares = 659 yen

Ihara Construction: Share exchange ratio = 1,543 yen / 659 yen = 2.341 $\approx$ 2.34

KUMIKA LOGISTICS: Share exchange ratio = 741 yen / 659 yen = 1.124 $\approx$ 1.12

NIHON PRINTING: Share exchange ratio = 279 yen / 659 yen = 0.423 $\approx$ 0.42