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Securities code: 5032
July 6, 2026
Start date of electronic provision measures: July 6, 2026

To Shareholders with Voting Rights:

Riku Tazumi
Representative Director and CEO
ANYCOLOR Inc.
Midtown East 11F, 9-7-2, Akasaka,
Minato-ku, Tokyo, Japan

NOTICE OF THE 9th ANNUAL GENERAL MEETING OF SHAREHOLDERS

Dear Shareholders:

We would like to express our appreciation for your continued support and patronage.

We hereby inform you that you are cordially invited to the 9th Annual General Meeting of Shareholders of ANYCOLOR Inc. (the "Company") to be held as described below.

In convening this General Meeting of Shareholders, we have taken measures to electronically provide the information contained in the Annual General Meeting of Shareholders Reference Documents (information to be provided electronically) and posted them on the two websites listed below. Please access either of these websites to view the information (in Japanese).

The Company's website
https://www.anycolor.co.jp/ir/meeting

Tokyo Stock Exchange website (Listed Company Search)
https://www2.jpx.co.jp/tseHpFront/JJK020010Action.do?Show=Show

(Access the TSE website by using the internet address shown above, enter "ANYCOLOR" under "Issue name (company name)" or the Company's securities code "5032" under "Code," and click "Search." Then click "Basic information" and select "Documents for public inspection/PR information." Under "Filed information available for public inspection," click "Click here for access" under "Notice of General Shareholders Meeting /Informational Materials for a General Shareholders Meeting.")

Instead of attending the meeting in person, you may exercise your voting rights in writing via post or via the internet. The details of the proposals are set forth in the Reference Documents for the 9th Annual General Meeting of Shareholders, available on the Company's website and that of the Tokyo Stock Exchange. Please review the Reference Documents and exercise your voting rights by 5:00 p.m. on Monday, July 27, 2026 (JST), in accordance with the instructions below.

Please note that voting via the Internet (including "Smart Voting®") will be unavailable from 8:00 p.m. on Saturday, July 18, 2026 until 11:00 p.m. on Sunday, July 19, 2026 (JST) due to scheduled system maintenance. If you intend to exercise your voting rights via the Internet, please do so outside the maintenance period. We apologize for any inconvenience this may cause to our shareholders, and we appreciate your understanding.

Particulars

1.	**Date and Time:**	Tuesday, July 28, 2026 at 10:00 a.m. JST (Reception starts at 9:00 a.m.)
2.	**Place:**	Tokyo Midtown Hall B (in Midtown East) 9-7-2, Akasaka, Minato-ku, Tokyo, Japan
3.	**Meeting Agenda:**	
	Matters to be reported:	The Business Report and Non-consolidated Financial Statements for the Company's 9th Fiscal Year (May 1, 2025 – April 30, 2026)
	Proposals to be resolved:	
	Proposal 1:	Election of Three (3) Directors (excluding Corporate Directors who are Audit and Supervisory Committee Members)
	Proposal 2:	Revision of Remuneration for Granting Restricted Stock to Directors (excluding Directors who are Audit and Supervisory Committee Members and Outside Directors)
4.	**Methods of Exercising Voting Rights**	(1) Exercise of voting rights via the Internet, etc. When exercising your voting rights via the Internet, etc., please refer to the "Guide to Exercising Voting Rights via the Internet, etc." on page 5 below and exercise your voting rights by 5:00 p.m. on Monday, July 27, 2026 (JST). (2) Exercise of voting rights in writing (via post) Please indicate your approval or disapproval of the proposals on the Voting Rights Exercise Form enclosed with this Notice and return it so that it arrives by 5:00 p.m. on Monday, July 27, 2026 (JST). If no indication of approval or disapproval is made for a proposal, it will be treated as approval of the Company's proposal. (3) Handling of voting rights exercised multiple times If you exercise your voting rights both in writing (via post) and via the Internet, etc., the vote cast via the Internet, etc. will be treated as valid. If you exercise your voting rights multiple times via the Internet, etc., the last vote cast will be treated as valid.

- If you are attending the meeting, please present the enclosed ballot form on the day of the meeting to the reception desk.
- The Company has adopted a hybrid-participation virtual shareholders meeting for this Annual General Meeting of Shareholders. Shareholders who are unable to attend the meeting in person may view a live stream of the proceedings via the internet. The Company also accepts questions submitted in advance via the internet. Please refer to items 6 and 7 below for details.
- Among information to be provided electronically, the following information is not included in the documents to be sent to a shareholder who applied for the issuance of documents in accordance with laws and regulations and Article 16 of the Company's Articles of Incorporation. The contents of information to be provided electronically forms part of business reports and financial statements audited by the Audit and Supervisory Committee and financial statements audited by accounting auditors when preparing accounting audit reports.
  (1) Information regarding stock acquisition rights, etc., and structure and status of implementation relating to the proper conduct of operations in the Business Report.
  (2) Non-Consolidated Statement of Changes in Shareholders' Equity and Notes to Non-Consolidated Financial Statements in the Financial Statements.
- In the event that the electronically provided information is revised, a notice to that effect, the matters before revision and the matters after revision will be posted on the Company's website and the TSE website listed above.

Reference Documents for the General Meeting of Shareholders

Proposal 1: Election of Three (3) Directors (excluding Directors who are Audit and Supervisory Committee Members)

The terms of office of all three (3) incumbent Directors (excluding Directors who are Audit and Supervisory Committee Members; the same shall apply hereinafter in this proposal) will expire at the close of this Annual General Meeting of Shareholders. Accordingly, we propose that three (3) Directors be elected.

The candidates for Directors are as follows.

<table>
<tr><th>No.</th><th>Name
(Date of birth)</th><th colspan="2">Career summary, positions, responsibilities,
and significant concurrent positions</th><th>Number of shares of the Company held</th></tr>
<tr><td rowspan="2">1</td><td rowspan="2">Riku Tazumi
(February 3, 1996)</td><td>May 2017
May 2017
May 2021</td><td>Founded the Company
Appointed CEO of the Company (current position)
Appointed Executive Officer of the Company</td><td rowspan="2">26,094,626</td></tr>
<tr><td colspan="3">[Reason for nomination as candidate for Director]
Mr. Riku Tazumi is the founder of the Company and since its founding, has demonstrated strong leadership as the CEO and has contributed to the Company’s business expansion and enhancement of corporate value. Based on his abundant knowledge and broad insight, the Company has nominated him as a candidate for Director with the expectation that he will continue to appropriately fulfill his responsibilities as the Director.</td></tr>
<tr><td rowspan="2">2</td><td rowspan="2">Shinya Tsurui
(March 3, 1987)</td><td>April 2012
September 2014
May 2019

July 2019

May 2021</td><td>Joined Zeirishi-Hojin PricewaterhouseCoopers (current PwC Tax Japan)
Joined Mitsubishi UFJ Morgan Stanley Securities Co., Ltd.
Joined the Company
Appointed Executive Officer and CFO of the Company
Appointed Director and CFO of the Company (current positions)
Appointed Executive Officer of the Company</td><td rowspan="2">0</td></tr>
<tr><td colspan="3">[Reason for nomination as candidate for Director]
Mr. Shinya Tsurui has extensive knowledge and experience in the finance sector and since joining the Company, he has led the administration division as the CFO and has laid the foundations for the Company to go public. The Company has determined that he is well suited as a Director and renominated him as a candidate with the expectation that he will continue to leverage his broad knowledge and experience to contribute to the enhancement of corporate value.</td></tr>
</table>

<table>
<tr><th>No.</th><th>Name
(Date of birth)</th><th colspan="2">Career summary, positions, responsibilities,
and significant concurrent positions</th><th>Number of shares of the Company held</th></tr>
<tr><td rowspan="2">3</td><td>Takeyuki Aritomi
(August 5, 1984)</td><td>September 2008
July 2011
January 2016
December 2017
August 2019
August 2019
July 2022
November 2023
March 2024</td><td>Joined Nagashima Ohno & Tsunematsu
Joined SHIOMIZAKA (current position)
Appointed Partner of SHIOMIZAKA (current position)
Appointed Outside Corporate Auditor of ROXX Inc.
Appointed Director of First Advisers Inc. (current position)
Appointed Outside Corporate Auditor of Travel Book., Inc.
Appointed Outside Director of the Company (current position)
Appointed Outside Corporate Auditor of beBit, Inc. (current position)
Appointed Director of Medical Association DMH (current position)</td><td>0</td></tr>
<tr><td colspan="4">[Reason for nomination as candidate for Director]
Mr. Takeyuki Aritomi, as an attorney, has extensive experience in the finance sector including M&As and the formation of various funds, as well as experience supporting numerous companies in a wide range of fields including corporate governance, IT, and the Act on the Protection of Personal Information, by serving as their corporate legal counsel. Based on the above, the Company has nominated him as a candidate for Director with the expectation that he will reflect his advanced legal knowledge in the management strategies and business development of the Company as a Director.</td></tr>
</table>

Notes: 1. There are no special interests between each candidate and the Company.
2. The number of shares of the Company held by each candidate indicates their shareholdings as of April 30, 2026.
3. Mr. Takeyuki Aritomi is a candidate for Outside Director.
4. Mr. Takeyuki Aritomi is currently serving as an Outside Director of the Company, and as of the conclusion of this General Meeting of Shareholders, he will have held the position for four years.
5. The Company has entered into a liability limitation agreement with Mr. Takeyuki Aritomi pursuant to Article 427, Paragraph 1 of the Companies Act to limit his liability for damages under Article 423, Paragraph 1 of the Companies Act. Under such agreement, the maximum amount of liability shall be the minimum liability amount prescribed in Article 425, Paragraph 1 of the Companies Act. If Mr. Takeyuki Aritomi is elected, the Company intends to continue such agreement with him.
6. The Company has concluded with an insurance company a directors and officers liability insurance contract stipulated in Article 430-3, Paragraph 1 of the Companies Act. This insurance contract covers damage that may arise as a result of the insured, who are the Directors of the Company, assuming liability related to the execution of their duties or receiving a claim related to the pursuit of such liability (However, no compensation may be given for damage attributable to acts in violation of laws or regulations that were carried out with full knowledge of their illegality). If each candidate for Director is elected and take office, each candidate will become the insured of this insurance contract. The Company also intends to renew this insurance contract under the same terms and conditions at the time of the next renewal.
7. The Company notified the Tokyo Stock Exchange of positions of Mr. Takeyuki Aritomi as independent officer provided for in the provisions of the Tokyo Stock Exchange. If his appointment is approved, we will once again notify the said stock exchange of his position as independent officer.

Proposal 2: Revision of Remuneration for Granting Restricted Stock to Directors (excluding Directors who are Audit and Supervisory Committee Members and Outside Directors)

The remuneration of the Company's Directors (excluding Directors who are Audit and Supervisory Committee Members and Outside Directors; hereinafter referred to as the "Eligible Directors") consists of base remuneration, bonuses, and restricted stock compensation. Among these, the restricted stock compensation system was introduced with the approval of shareholders at the 8th Annual General Meeting of Shareholders held on July 29, 2025 (such approval resolution at the said General Meeting of Shareholders being hereinafter referred to as the "Previous Resolution").

Under the Previous Resolution, shareholders approved the payment of remuneration for the purpose of granting restricted stock to the Eligible Directors, separately from the annual remuneration limit of no more than JPY 300 million (of which no more than JPY 30 million is for Outside Directors and excluding salaries for Directors concurrently serving as employees), which had been approved at the 6th Annual General Meeting of Shareholders held on July 28, 2023, on the following terms:

ⅰ. The total amount of monetary remuneration to be paid to the Eligible Directors for the allotment of restricted stock shall be no more than JPY 20 million per year;

ⅱ. The Eligible Directors shall contribute in kind all monetary compensation claims granted to them as the property contributed in kind to the Company and, in return, shall receive issuance or disposal of the Company's common shares. The total number of common shares to be issued or disposed of under this arrangement shall not exceed 10,000 shares per year; provided, however, that if, on or after the date of the resolution of this proposal, a share split (including a gratis allotment of the Company's common shares) or a consolidation of shares occurs, or if any other circumstance requiring an adjustment of the maximum number of shares to be allotted arises, such maximum number of shares may be reasonably adjusted;

iii. The per-share amount to be paid in shall be the closing price of the Company's common shares on the Tokyo Stock Exchange on the business day immediately preceding the date of the relevant Board of Directors resolution (or, if no trading occurs on that day, the closing price on the most recent trading day prior thereto); and

iv. The specific timing of payment and the allocation to each Eligible Director shall be determined by the Board of Directors.

As explained at the time of the Previous Resolution, the restricted stock compensation plan (hereinafter referred to as the "Plan") is intended to provide the Eligible Directors with an incentive to contribute to the sustainable enhancement of the Company's corporate value and to further promote the sharing of value between the Eligible Directors and shareholders. Taking into account the advice of the voluntary Nomination and Remuneration Committee, a majority of whose members are Outside Directors, and in order for the Company, as a company listed on the Prime Market of the Tokyo Stock Exchange, to enter its next phase of growth and achieve sustained high profit growth and enhancement of corporate value, the Board of Directors resolved at its meeting held on June 24, 2026 to amend the Policy for Determining the Details of the Remunerations for Individual Directors as described in the 【Reference】 section below.

The Company now seeks shareholder approval to revise the items i. and ii. above of the Plan as follows (such revision being hereinafter referred to as the "Revision"):

i. The total amount of monetary remuneration to be paid to the Eligible Directors for the allotment of restricted stock shall be no more than JPY 200 million per year; and

ii. The Eligible Directors shall contribute in kind all monetary compensation claims granted to them to the Company as property contributed in kind and, in return, shall receive the Company's common shares to be issued or disposed of therefor. The total number of common shares to be issued or disposed of under this arrangement shall not exceed 100,000 shares per year; provided, however, that if, on or after the date of the resolution of this proposal, a share split (including a gratis allotment of the Company's common shares) or a consolidation of shares occurs, or if any other circumstance requiring an adjustment of the maximum number of shares to be allotted arises, such maximum number of shares may be reasonably adjusted.

Except for the foregoing Revision, there will be no changes to the terms of the Plan. The Company believes that the contents of this proposal are reasonable, as they are necessary and appropriate to achieve the purpose of the Plan as described above.

If Proposal 1, “Election of Three (3) Directors (excluding Directors who are members of the Audit and Supervisory Committee),” is approved as proposed, the number of Eligible Directors will be two (2).

For the issuance or disposal of the Company's common shares under this proposal, the Company shall enter into a Restricted Stock Allotment Agreement (hereinafter referred to as the “Allotment Agreement”) with each Eligible Director, which shall include, in summary, the terms mentioned below. The contents of items (1) through (5) listed below remain unchanged from those approved under the Previous Resolution.

(1) Transfer Restriction Period

The Eligible Directors shall not, during the periods stipulated below (hereinafter individually or collectively referred to as the "Transfer Restriction Period"), transfer, create any security interest on, or otherwise dispose of the common shares of the Company allotted to them under the Allotment Agreement (hereinafter referred to as the "Allotted Shares") (such restriction hereinafter referred to as "Transfer Restriction”). The shares described in (i) below shall be referred to as “Type I Allotted Shares,” and the shares described in (ii) below shall be referred to as “Type II Allotted Shares.”

i. For one-half of the Allotted Shares: The period of three (3) years from the date of allotment under the Allotment Agreement.

ii. For the remaining Allotted Shares not falling under (i) above: The period from the date of allotment under the Allotment Agreement until the date of their retirement from the position of Director of the Company.

(2) Lifting of Transfer Restrictions

The Company shall lift the Transfer Restriction on all Allotted Shares at the expiration of the respective Transfer Restriction Period, on the condition that the following requirements, corresponding to the class of the Allotted Shares, are met. However, with respect to the Type I Allotted Shares, if an Eligible Director loses their position as a Director before the expiration of the Transfer Restriction Period, the Company may lift the Transfer Restriction on all or part of such shares prior to the expiration of the Transfer Restriction Period.

- **Type I Allotted Shares**: The Eligible Director has continuously held the position of Director of the Company throughout the Transfer Restriction Period.
- **Type II Allotted Shares:** The retirement is due to reasons deemed justifiable by the Company's Board of Directors.

(3) Acquisition of Allotted Shares Without Consideration

If an Eligible Director resigns before the expiration of the prescribed period or falls under certain circumstances specified in the Allotment Agreement, the Company shall, as a matter of course, acquire all or a part of the Allotted Shares without consideration.
Furthermore, the Company shall automatically acquire, without consideration, any Allotted Shares that remain subject to the Transfer Restriction pursuant to item (2) above as of the expiration of the Transfer Restriction Period.

(4) Treatment in the Event of Organizational Restructuring, etc.

Notwithstanding the provisions of (1) above, if, during the Transfer Restriction Period, a merger agreement in which the Company is the disappearing company, a share exchange agreement or a share transfer plan in which the Company becomes a wholly-owned subsidiary, or other matters concerning organizational restructuring, etc., are approved at a General Meeting of Shareholders of the Company (or by the Company's Board of Directors, if approval at a General Meeting of Shareholders is not required for such organizational restructuring, etc.), the Company may, by a resolution of its Board of Directors, lift the Transfer Restriction on a reasonably determined number of the Allotted Shares, taking into consideration the period from the commencement of the Transfer Restriction Period to the effective date of such organizational restructuring, etc., prior to such effective date. In such a case, the Company shall automatically acquire, without consideration, any Allotted Shares that remain subject to the Transfer Restriction immediately after the Transfer Restriction is lifted.

(5) Other Matters Determined by the Board of Directors

In addition to the foregoing, the Allotment Agreement shall include provisions regarding the methods of manifestation of intention and notifications under the Allotment Agreement, procedures for amending the Agreement, and other matters as determined by the Board of Directors.

The shares allotted to the Eligible Directors under the Plan are scheduled to be managed in a dedicated account opened by each Eligible Director with a securities company designated by the Company, in order to prevent any transfer, creation of security interests, or other dispositions during the Transfer Restriction Period.

【Reference】Policy for Determining the Details of the Remunerations for Individual Directors

1. Basic Policy

The remuneration of the Company's Directors (excluding Directors who are Audit and Supervisory Committee Members; the same shall apply hereinafter) shall be designed to contribute to sustainable improvements in corporate performance and corporate value, enable the Company to attract and retain highly qualified personnel, and appropriately reflect the roles and responsibilities expected of the Company's Directors. Such remuneration shall be provided at an appropriate level, taking into consideration consistency with the treatment of employees. This Policy shall be approved by a resolution of the Board of Directors based on a recommendation from the Nomination and Remuneration Committee, a majority of whose members, including its chairperson, are Independent Outside Directors.

2. Remuneration Structure

The remuneration of Directors shall consist of fixed remuneration as base remuneration, bonuses as performance-linked remuneration, and restricted stock compensation as medium- to long-term incentive remuneration; provided, however, that Directors who do not engage in business execution, such as Outside Directors, shall receive only fixed remuneration, in light of their independent position from business execution.

3. Method for Determining Remunerations for Individual Directors

(1) Base Remuneration (Fixed Remuneration)

Determination of base remuneration (fixed remuneration) shall be delegated to the Representative Director. Upon receiving a recommendation from the Nomination and Remuneration Committee, a majority of whose members and whose chairperson are Independent Outside Directors, the Representative Director shall determine a grade corresponding to the significance of each Director's role, taking into consideration such Director's responsibilities, performance, contributions, and personnel evaluation results.
Individual base remuneration shall be paid within the remuneration limit approved by the General Meeting of Shareholders and shall be based on the amount specified in the remuneration table corresponding to the grade so determined.
Such grades shall, in principle, be reviewed once a year in accordance with individual personnel evaluation results, and a mechanism shall be introduced under which remuneration is revised upward (or downward) by a certain percentage.
Notwithstanding the foregoing, base remuneration (fixed remuneration) for the period from August 2026 through July 2027 shall be determined by the Representative Director based on a recommendation from the Nomination and Remuneration Committee in accordance with the policy and procedures in effect prior to the Revision.

(2) Bonuses (Performance-linked Bonuses)

As part of a review of the incentive framework for medium- to long-term objectives, the Company will discontinue the conventional “Special Bonus,” which is linked to medium-term management targets, going forward. However, until the Special Bonus scheduled to be paid around June 2027, a fixed amount determined by the Extraordinary Meeting of the Board of Directors held on June 26, 2024 shall continue to be paid under a separate framework as a transitional measure based on the pre-Revision determination, provided that the applicable payment requirements are satisfied.
Annual bonuses shall be paid within the range of the standard amounts specified in the remuneration table, based on performance-linked coefficients and individual evaluation coefficients established for each level of achievement, taking into account the degree of achievement of Company-wide performance targets (including growth in operating profit) and individual performance and role evaluations, with a view to achieving the short-term objectives of the management executives and alignment with shareholder value.
Notwithstanding the foregoing, until the annual bonus scheduled to be paid around June 2027, a fixed amount determined by the Extraordinary Meeting of the Board of Directors held on June 26, 2024 shall continue to be paid in accordance with the policy and process in effect prior to the Revision.

(3) Restricted Stock Compensation

- Restricted stock compensation shall be granted within a defined period of time after the conclusion of the relevant Annual General Meeting of Shareholders in each fiscal year.
- The remuneration to be paid for the grant of restricted stock compensation shall consist of monetary claims, the total amount of which shall not exceed JPY 200 million per year, separately from Directors' base remuneration (fixed remuneration) and bonuses. The shares to be allotted shall be common shares of the Company to be issued or disposed of and subject to the Transfer Restrictions under the Allotment Agreement, and the aggregate number of such shares shall not exceed 100,000 shares per year (provided, however, that if the total number of the Company's issued shares increases or decreases as a result of a consolidation of shares or share split (including a gratis allotment of shares), such maximum number shall be adjusted in proportion thereto).
- The number of restricted shares to be granted to each Director shall be determined in consideration of

the Company's performance, the scope of responsibilities of the Director concerned, and other relevant circumstances.

- The grant of restricted stock compensation shall be subject to the execution of an allotment agreement (hereinafter referred to as the "Allotment Agreement"), which shall include the terms set forth below.
- Notwithstanding the foregoing, restricted stock compensation to be granted (issued) in September 2026 shall be granted upon approval by a resolution of the Board of Directors in accordance with the policy in effect prior to the Revision.

(a) Transfer Restriction Period

The Company's Directors shall not, during the periods stipulated below, transfer, create any security interest on, or otherwise dispose of the Company's common shares allotted to them under the Allotment Agreement (hereinafter referred to as the “Allotted Shares”).

i. With respect to one-half of the Allotted Shares (hereinafter referred to as the “Type I Allotted Shares”), the period of three (3) years from the date of allotment under the Allotment Agreement.
ii. With respect to the remaining Allotted Shares excluding the Type I Allotted Shares (hereinafter referred to as the “Type II Allotted Shares”), the period from the date of allotment under the Allotment Agreement until the date of retirement from the position of Director of the Company.

(b) Lifting of Transfer Restrictions

The Company shall lift the Transfer Restriction on all Allotted Shares at the expiration of the respective Transfer Restriction Period, on the condition that the following requirements, corresponding to the class of the Allotted Shares, are met. However, with respect to the Type I Allotted Shares, if an Eligible Director loses their position as a Director before the expiration of the Transfer Restriction Period, the Company may lift the Transfer Restriction on all or part of such shares prior to the expiration of the Transfer Restriction Period.

• **Type I Allotted Shares:** The Company's Director has continuously held the position of Director of the Company throughout the Transfer Restriction Period.
• **Type II Allotted Shares:** The retirement is due to reasons deemed justifiable by the Company's Board of Directors.

(c) Acquisition of Allotted Shares Without Consideration

If an Company's Director resigns before the expiration of the prescribed period or falls under certain circumstances specified in the Allotment Agreement, the Company shall, as a matter of course, acquire all or a part of the Allotted Shares without consideration.

Furthermore, the Company shall automatically acquire, without consideration, any Allotted Shares that are not subject to lifting of the Transfer Restriction pursuant to item (b) above as of the expiration of the Transfer Restriction Period.

If, during the Transfer Restriction Period, an Eligible Director violates applicable laws or regulations or otherwise falls under circumstances specified by the Company's Board of Directors, the Company may acquire all or a part of the Allotted Shares without consideration.