



April 30, 2026

Company Name: NGK Corporation
Listing Code: 5333
Stock Exchange Listings: Tokyo and Nagoya
Representative: President Shigeru Kobayashi (Mr.)
Contact: Vice President, General Manager Finance & Accounting Dept.
Hideaki Tsukui (Mr.)
(TEL) +81-52-872-7230

Notice of Change in Representative Directors

NGK Corporation (the “Company”) hereby announces that the following change in representative directors was tentatively decided at the meeting of the Board of Directors of the Company held on April 30, 2026.

1. Reason for change

For the further growth of the Company in response to a changing business environment.

2. Description of change

New	(Current)	Name
Representative Director and Executive Vice President	(Director and Senior Vice President)	Jun Mori

3. Date of appointment

The change is scheduled to be determined upon approval of the resolution at the Annual Shareholders' Meeting and the subsequent meeting of the Board of Directors both to be held on June 29, 2026.

4. Profile

New title	Representative Director and Executive Vice President	
Name	Jun Mori	
Date of birth	April 26, 1964	
Place of birth	Aichi Prefecture	
Educational background	March 1988	Graduated from the Faculty of Engineering Department of Mechanical Engineering, Nagoya University
Career summary	April 1988	Joined NGK INSULATORS, LTD. (Current: NGK Corporation)
	June 2019	Vice President
	June 2021	Senior Vice President
	June 2025	Director and Senior Vice President (Current position)
	June 2026	Representative Director and Executive Vice President (Scheduled)
Number of shares owned	22,590 shares	