



April 30, 2026

Company name: NGK Corporation
Stock exchange listings: Tokyo and Nagoya
Stock code: 5333
Representative: President Shigeru Kobayashi (Mr.)
Vice President, General Manager Finance &
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Notice Regarding Acquisition of Own Shares through Off-Auction Own Share Repurchase Trading (N-NET3) and Cancellation of Treasury Shares

(Acquisition of own shares pursuant to the provisions of Article 165, paragraph 2 of the Companies Act and cancellation of treasury shares pursuant to the provisions of Article 178 of the Companies Act)

NGK Corporation (the "Company") hereby announces that, at the meeting of the Board of Directors held on April 30, 2026, it has resolved the acquisition of own shares pursuant to the provisions of Article 156 of the Companies Act, applied by replacing terms pursuant to the provisions of Article 165, paragraph 3 of said Act, and has resolved the cancellation of treasury shares pursuant to the provisions of Article 178 of the Companies Act, as described below.

1. Reasons for the acquisition of own shares and cancellation of treasury shares

To improve capital efficiency and to achieve the Company's capital policy in response to the changing managerial environment.

2. Method of the acquisition of own shares

Company will place an order to purchase shares at 8:45 a.m. on May 1, 2026 through Off-Auction Own Share Repurchase Trading (N-NET3) of the Nagoya Stock Exchange. The price for the shares in the buy-order will be the closing price of Company's common stock on April 30, 2026. No other changes to the trading system or trading time will be made and the purchase order shall be valid only at the trading time specified above. Company will announce the price for the shares in the buy-order after today's closing share price is confirmed.

3. Details of matters pertaining to the acquisition of own shares

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|---|--|
| (1) Types of shares to be acquired | Shares of common stock |
| (2) Total number of shares to be acquired | Up to 6.5 million shares
(2.3% of the total number of outstanding shares excluding treasury shares) |
| (3) Total value of shares to be acquired | Up to 33 billion yen |
| (4) Announcement of result of own share acquisition | The result will be announced after the acquisition of own shares at 8:45 a.m. on May 1, 2026 is completed. |
| (5) Plan for the acquired shares | All the acquired shares to be cancelled |

(Note 1) The maximum number of shares to be acquired will not change. Depending on factors including market conditions, however, there is a possibility that Company will not make any purchase or will only make a partial purchase.

(Note 2) The purchase will be conducted by matching sell orders equivalent to buy-orders according to the allocation method prescribed by the Nagoya Stock Exchange.

(Note 3) If the price for the shares in the buy-order per share is less than or equal to 5,076 yen ((3)/(2)), total maximum number of shares to be acquired will be 6.5 million shares. If the price for the shares in the buy-order per share exceeds 5,076 yen, total maximum amount will be 33 billion yen.

4. Details of matters pertaining to the cancellation of treasury shares
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|--|---|
| (1) Types of shares to be cancelled | Shares of common stock |
| (2) Total number of shares to be cancelled | All of the shares acquired as stated in 2 and 3 hereinabove |
| (3) Schedule date of cancellation | June 1, 2026 (planned) |

(Reference) Treasury Shares as of March 31, 2026

- | | |
|---|--------------------|
| • Total number of outstanding shares
(excluding treasury shares) | 287,611,039 Shares |
| • Number of shares of treasury shares | 4,632,457 Shares |