



July 31, 2026

To Whom It May Concern

Company name: ARCHION Corporation
Representative: Karl Deppen, Representative Director
& CEO,
(Code Number: 543A TSE, Prime)
Contact Person: Takao Kemmochi, General
Manager, Equity & IR Department
Phone: (03) 4218-2150

(Corrections) Partial Corrections to the “Notice Concerning Completion of Business Integration between Hino Motors, Ltd. and Mitsubishi Fuso Truck and Bus Corporation, and Changes in Our Parent Company, Subsidiaries, Major Shareholders, and the Largest Major Shareholder”

ARCHION Corporation (the “Company”) hereby announces corrections to “Notice Concerning Completion of Business Integration between Hino Motors, Ltd. and Mitsubishi Fuso Truck and Bus Corporation, and Changes in Our Parent Company, Subsidiaries, Major Shareholders, and the Largest Major Shareholder”, which was released on April 1, 2026, to ensure completeness of information.

1. Reasons for the corrections

With respect to the above “Notice Concerning Completion of Business Integration between Hino Motors, Ltd. and Mitsubishi Fuso Truck and Bus Corporation, and Changes in Our Parent Company, Subsidiaries, Major Shareholders, and the Largest Major Shareholder”, the Company hereby revises the announcement because, in addition to changes in our parent company, subsidiaries, major shareholders, and the largest major shareholder, there has also been a change in our other related company. The corrected part is underlined below.

2. Details of the corrections

(Before Correction)

“Notice Concerning Completion of Business Integration between Hino Motors, Ltd. and Mitsubishi Fuso Truck and Bus Corporation, and Changes in Our Parent Company, Subsidiaries, Major Shareholders, and the Largest Major Shareholder”

(After Correction)

“Notice Concerning Completion of Business Integration between Hino Motors, Ltd. and Mitsubishi Fuso Truck and Bus Corporation, and Changes in Our Parent Company, Subsidiaries, Major Shareholders, the Largest Major Shareholder, and Other Related Company”

(Before Correction)

ARCHION Corporation (the “Company”) hereby announces that, as set forth in the press release dated June 10, 2025, entitled “Notice Concerning Execution of Business Integration Agreement Regarding Business Integration of Hino Motors, Ltd. and Mitsubishi Fuso Truck and Bus Corporation,” which was announced by Hino Motors, Ltd. (“Hino Motors”), a subsidiary of

the Company, the Company has, pursuant to the business integration agreement concerning the business integration (the “Business Integration”) between Hino Motors and Mitsubishi Fuso Truck and Bus Corporation (“MFTBC”), by way of (i) a share exchange under which the Company is the wholly owning parent company and Hino Motors is the wholly owned subsidiary (the “Share Exchange”), and (ii) a share delivery under which the Company is the parent company and MFTBC is the subsidiary (hereinafter referred to as the “Share Delivery”), which agreement was entered into on June 10, 2025 by and among Hino Motors, MFTBC, Toyota Motor Corporation (“Toyota”), and Daimler Truck AG (“Daimler Truck”), completed the Business Integration as scheduled today and has transitioned to a holding company structure as follows.

As a result of the Business Integration, Hino Motors no longer qualifies as the Company’s parent company, while Hino Motors and MFTBC have newly become the Company’s consolidated subsidiaries. Furthermore, Daimler Truck has become the Company’s major shareholder and largest major shareholder, and Toyota has become the Company’s major shareholder. Accordingly, the Company hereby announces as follows.

(After Correction)

ARCHION Corporation (the “Company”) hereby announces that, as set forth in the press release dated June 10, 2025, entitled “Notice Concerning Execution of Business Integration Agreement Regarding Business Integration of Hino Motors, Ltd. and Mitsubishi Fuso Truck and Bus Corporation,” which was announced by Hino Motors, Ltd. (“Hino Motors”), a subsidiary of the Company, the Company has, pursuant to the business integration agreement concerning the business integration (the “Business Integration”) between Hino Motors and Mitsubishi Fuso Truck and Bus Corporation (“MFTBC”), by way of (i) a share exchange under which the Company is the wholly owning parent company and Hino Motors is the wholly owned subsidiary (the “Share Exchange”), and (ii) a share delivery under which the Company is the parent company and MFTBC is the subsidiary (hereinafter referred to as the “Share Delivery”), which agreement was entered into on June 10, 2025 by and among Hino Motors, MFTBC, Toyota Motor Corporation (“Toyota”), and Daimler Truck AG (“Daimler Truck”), completed the Business Integration as scheduled today and has transitioned to a holding company structure as follows.

As a result of the Business Integration, Hino Motors no longer qualifies as the Company’s parent company, while Hino Motors and MFTBC have newly become the Company’s consolidated subsidiaries. Furthermore, Daimler Truck has become the Company’s major shareholder, largest major shareholder and other related company, and Toyota has become the Company’s major shareholder and other related company. Accordingly, the Company hereby announces as follows.

(Before Correction)

1. Process of the Share Exchange, Results of the Share Delivery (including its completion status and the number of shares of the subsidiary acquired), and Background to Changes in Parent Company, Subsidiaries, Major Shareholders, and Largest Major Shareholder

[omitted]

(After Correction)

1. Process of the Share Exchange, Results of the Share Delivery (including its completion status and the number of shares of the subsidiary acquired), and Background to Changes in Parent Company, Subsidiaries, Major Shareholders, Largest Major Shareholder, and Other Related Company

[omitted]

(Before Correction)

2. Matters Concerning Changes in Parent Company, Subsidiaries, Major Shareholders, and

Largest Major Shareholder

[omitted]

(2) Reason for Change

As a result of the Business Integration, Hino Motors no longer qualifies as the Company's parent company, while Hino Motors and MFTBC have newly become the Company's consolidated subsidiaries. In addition, Daimler Truck has become the Company's major shareholder and largest major shareholder (the percentage of voting rights held after the change: 44.25%), and Toyota has become the Company's major shareholder (the percentage of voting rights held after the change: 37.45%).

[omitted]

(4) Overview of Major Shareholders and Largest Major Shareholder Subject to Change

(i) Daimler Truck

(a)	Name	Daimler Truck AG
(b)	Address	Fasanenweg 10, 70771 Leinfelden-Echterdingen, Germany
(c)	Name and Title of Representative	Karin Rådström (President & CEO)
(d)	Description of Business	Development, manufacturing, sales, and related activities of commercial vehicles
(e)	Stated Capital	EUR 884,544,984.00 (as of December 31, 2025)

(ii) Toyota

(a)	Name	Toyota Motor Corporation
(b)	Address	1 Toyota-cho, Toyota-shi, Aichi
(c)	Name and Title of Representative	<u>Hiroki Nakajima Executive Vice President, Member of the Board of Directors (Representative Director)</u>
(d)	Description of Business	Automotive operations, financial services operations and all other operations
(e)	Stated Capital	635,402 million yen (as of March 31, <u>2025</u>)

[omitted]

(7) Number of Voting Rights of the Company Held by Major Shareholder and Percentage Thereof in Total Voting Rights of the Company Before and After Change

(i) Daimler Truck

	Status	Number of Voting Rights (Number of Shares Held) (Ownership Ratio of the Voting Rights)			Ranked Order of Principal Shareholders
		Number Directly Owned	Number Subject to Consolidation	Total	
Before the Change (as of March 31, 2026)	-	-	-	-	-
After the Change (as of April 1, 2026)	Major Shareholder <u>and</u> the Largest <u>and</u> Major Shareholder	11,421,627 (1,142,162,760 shares) (44.25%)	-	11,421,627 (1,142,162,760 shares) (44.25%)	1st

[omitted]

(ii) Toyota

	Status	Number of Voting Rights (Number of Shares Held) (Ownership Ratio of the Voting Rights) (Note 1)			Ranked Order of Principal Shareholders
		Number Directly Owned	Number Subject to Consolidation	Total	
Before the Change (as of March 31, 2026)	-	-	-	-	-
After the Change (as of April 1, 2026)	Major Shareholder	9,666,498 (1,142,162,628 shares) (Note 2) (37.45%)	-	9,666,498 (1,142,162,628 shares) (37.45%)	2nd

[omitted]

(After Correction)

2. Matters Concerning Changes in Parent Company, Subsidiaries, Major Shareholders, Largest Major Shareholder, and Other Related Company

[omitted]

(2) Reason for Change

As a result of the Business Integration, Hino Motors no longer qualifies as the Company's parent company, while Hino Motors and MFTBC have newly become the Company's consolidated subsidiaries. In addition, Daimler Truck has become the Company's major shareholder, largest major shareholder and other related company (the percentage of voting rights held after the change: 44.25%), and Toyota has become the Company's major shareholder and other related company (the percentage of voting rights held after the change: 37.45%).

[omitted]

(4) Overview of Major Shareholders, Largest Major Shareholder and Other Related Company Subject to Change

(i) Daimler Truck

(i) Daimler Truck				
(a)	Name	Daimler Truck AG		
(b)	Address	Fasanenweg 10, 70771 Leinfelden-Echterdingen, Germany		
(c)	Name and Title of Representative	Karin Rådström (President & CEO)		
(d)	Description of Business	Development, manufacturing, sales, and related activities of commercial vehicles		
(e)	Stated Capital	EUR 884,544,984.00 (as of December 31, 2025)		
(f)	<u>Date of Incorporation</u>	<u>November 17, 2017</u>		
(g)	<u>Net Assets</u>	<u>EUR 9,729,000,000 (as of December 31, 2025)</u>		
(h)	<u>Total Assets</u>	<u>EUR 25,121,000,000 (as of December 31, 2025)</u>		
(i)	<u>Major Shareholders and Shareholding Ratios (as of December 31, 2025)</u>	<table><tr><td><u>Daimler Truck Holding AG</u></td><td><u>100.00%</u></td></tr></table>	<u>Daimler Truck Holding AG</u>	<u>100.00%</u>
<u>Daimler Truck Holding AG</u>	<u>100.00%</u>			
(j)	<u>Relationship with the Company</u>			
	Capital	Daimler Truck holds 1,142,162,760 shares (41.43%) of the total number of issued		

<u>Relationship</u>	<u>shares of the Company as of April 1, 2026.</u>
<u>Personnel Relationship</u>	<u>Daimler Truck has seconded 1 director to the Company and 6 employees to MFTBC, a subsidiary of the Company, as of April 1, 2026.</u>
<u>Business Relationship</u>	<u>There are business relationships between MFTBC, a subsidiary of the Company, and Daimler Truck and its affiliated companies, including the purchase of parts and materials, cooperation in manufacturing and R&D, and the sharing of IT services.</u>

(ii) Toyota

(a) Name	Toyota Motor Corporation	
(b) Address	1 Toyota-cho, Toyota-shi, Aichi	
(c) Name and Title of Representative	<u>Kenta Kon</u> <u>President, Member of the Board of Directors</u> <u>(Representative Director)</u>	
(d) Description of Business	Automotive operations, financial services operations and all other operations	
(e) Stated Capital	635,402 million yen (as of March 31, 2026)	
(f) <u>Date of Incorporation</u>	<u>August 28, 1937</u>	
(g) <u>Consolidated Net Assets</u>	<u>41,020,068 million yen (as of March 31, 2026)</u>	
(h) <u>Consolidated Total Assets</u>	<u>105,522,331 million yen (as of March 31, 2026)</u>	
(i) <u>Major Shareholders and Shareholding Ratios (as of March 31, 2026)</u>	<u>The Master Trust Bank of Japan, Ltd.</u>	<u>12.80%</u>
	<u>Toyota Industries Corporation</u>	<u>9.15%</u>
	<u>Custody Bank of Japan, Ltd.</u>	<u>6.10%</u>
	<u>Nippon Life Insurance Company</u>	<u>4.86%</u>
	<u>State Street Bank & Trust Company (Standing proxy: Mizuho Bank, Ltd. Settlement Sales Department)</u>	<u>4.62%</u>
	<u>JPMorgan Chase Bank (Standing proxy: Mizuho Bank, Ltd. Settlement Sales Department)</u>	<u>4.13%</u>
	<u>DENSO CORPORATION</u>	<u>3.45%</u>
	<u>The Bank of New York Mellon as Depositary Bank for Depositary Receipt Holders (Standing proxy: Sumitomo Mitsui Banking Corporation)</u>	<u>2.73%</u>
	<u>Toyota Fudosan Co., Ltd.</u>	<u>1.92%</u>
	<u>AISIN CORPORATION</u>	<u>1.33%</u>
(j) <u>Relationship with the Company</u>		
<u>Capital Relationship</u>	<u>Toyota holds 1,142,162,628 shares (41.43%) of the total number of issued shares of the Company as of April 1, 2026.</u>	
<u>Personnel Relationship</u>	<u>5 employees have been seconded by Toyota to Hino Motors, a subsidiary of the Company, and 16 employees have been seconded by Hino Motors to Toyota as of April 1, 2026.</u>	
<u>Business Relationship</u>	<u>Hino Motors, a subsidiary of the Company, supplies the “DYNA” light-duty trucks to Toyota as an OEM. The Company contracts to manufacture “DYNA” and our “DUTRO” light-duty trucks with a subsidiary of Toyota.</u>	

[omitted]

(7) Number of Voting Rights of the Company Held by Major Shareholder and Other Related Company and Percentage Thereof in Total Voting Rights of the Company Before and After Change

(i) Daimler Truck

	Status	Number of Voting Rights (Number of Shares Held) (Ownership Ratio of the Voting Rights)			Ranked Order of Principal Shareholders
		Number Directly Owned	Number Subject to Consolidation	Total	
Before the Change (as of March 31, 2026)	-	-	-	-	-
After the Change (as of April 1, 2026)	Major Shareholder, the Largest Major Shareholder and Other <u>Related</u> <u>Company</u>	11,421,627 (1,142,162,760 shares) (44.25%)	-	11,421,627 (1,142,162,760 shares) (44.25%)	1st

[omitted]

(ii) Toyota

	Status	Number of Voting Rights (Number of Shares Held) (Ownership Ratio of the Voting Rights) (Note 1)			Ranked Order of Principal Shareholders
		Number Directly Owned	Number Subject to Consolidation	Total	
Before the Change (as of March 31, 2026)	-	-	-	-	-
After the Change (as of April 1, 2026)	Major Shareholder and Other <u>Related</u> <u>Company</u>	9,666,498 (1,142,162,628 shares) (Note 2) (37.45%)	-	9,666,498 (1,142,162,628 shares) (37.45%)	2nd

[omitted]

End