Note: This document has been translated from the Japanese original for reference purposes only. In the event of any discrepancy between this translated document and the Japanese original, the original shall prevail.

May 15, 2026

To whom it may concern:

Company Name: MIRAINI HOLDINGS CO., LTD.
Name of Representative: Moritaka Kimura,
Representative Director,
President Executive Officer
(Code: 546A; TSE Prime Market, NSE Premier Market)
Contact: Masayuki Hasegawa,
Managing Executive Officer
(Tel. +81-50-3190-3111)

Notice Regarding the Formulation of the Outline of MIRAINI Group Management Strategy

MIRAINI Holdings Co., Ltd. (the "Company") aims to achieve sustainable growth and further enhance corporate value as a global solution partner committed to creating new value by combining the assets and expertise cultivated over many years by Satori Electric Co., Ltd. and Hagiwara Electric Holdings Co., Ltd. (collectively, the "Companies") .
By integrating the solutions provided by the Companies, the Group will deliver vertically integrated value ranging from devices to data utilization services. In terms of market domains, the Group will build on the Companies' established strengths in the manufacturing sector to expand further into the social infrastructure fields, while pursuing global growth through entry into new industries and business domains.
Through these initiatives, the Group will broaden its scope of value proposition and strategically optimize its business portfolio from the perspectives of growth profitability and stability, thereby aiming to sustainably enhance overall corporate value.
The Company has now formulated the outline of the MIRAINI Group management strategy toward fiscal year 2030, and hereby announces it as follows.

Details

1. Basic Policy

By combining the assets and expertise of the Companies, the Group aims to establish the "**MIRAINI Model,**" which achieves sustainable growth and enhanced profitability.

- **Growth**: Accelerating global expansion focused on India and other key markets
- **Profitability**: Expanding and enhancing high value-added solutions
- **Stability**: Strong business foundation centered on Toyota Group customers

2. Quantitative Targets

＜Fiscal year ending March 31, 2031＞

Net sales	Operating profit	ROE
¥600.0～700.0 billion	¥21.0 billion or above	10% or above

３． Initiatives to Improve Price-to-Book Ratio (PBR)

To achieve a PBR of 1x or above, the Company will implement the following initiatives from the perspectives of ROE and PER.

（１） Achieving ROE of 10% or above

・Strengthening business portfolio management
・Improving capital efficiency
・Optimizing financial leverage

（２） Achieving PER of 10x or above

・Executing initiatives for business growth
・Enhancing sustainability initiatives
・Enhancing engagement with shareholders and investors

４． Future Disclosures

An analyst briefing regarding this basic policy will be held as follows:

・**Date and Time**: June 1, 2026 (Monday), 16:00–17:00
・**Format**: Hybrid format (in-person and online)

▽For inquiries regarding this briefing:
Investor Relations Office, MIRAINI Holdings Co., Ltd.　E-mail:ir-mhd@miraini-gr.com

Note: The above forecast of business results is based on certain information available to the Company at the time of this announcement, and actual operating results may differ from the forecast due to various factors.

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