

Consolidated Financial Results for the Fiscal Year Ended March 31, 2026 (IFRS)

AMADA CO., LTD.

Listed on the Prime Market of the TSE

Stock Code: 6113

(URL <http://www.amada.co.jp>)

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Scheduled date to hold the general meeting of shareholders: June 26, 2026

Scheduled date to commence dividend payments: June 29, 2026

Scheduled date to file securities report: June 25, 2026

Preparation of supplementary material on financial results: Yes

Holding of financial results briefing: Yes (for investment analysts and institutional investors)

(Amounts less than one million yen are truncated.)

1. Consolidated Financial Results for the Fiscal Year Ended March 31, 2026 (from April 1, 2025 to March 31, 2026)

(1) Operating Results

Percentages indicate year-on-year increase (decrease).

	Revenue		Operating profit		Profit before tax		Profit		Profit attributable to owners of parent
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen
Fiscal year ended March 31, 2026	437,372	10.3	44,798	(8.7)	45,706	(7.0)	30,757	(5.8)	30,554
Fiscal year ended March 31, 2025	396,670	(1.7)	49,076	(13.2)	49,157	(15.3)	32,646	(20.0)	32,386

Note: Comprehensive income:

Fiscal year ended March 31, 2026:

¥56,410 millions

77.5 %

Fiscal year ended March 31, 2025:

¥31,785 millions

(50.1) %

	Basic earnings per share	Diluted earnings per share	Ratio of profit to equity attributable to owners of parent	Ratio of profit before tax to total assets	Ratio of operating profit to revenue
	Yen	Yen	%	%	%
Fiscal year ended March 31, 2026	96.67	—	5.8	6.4	10.2
Fiscal year ended March 31, 2025	98.72	—	6.2	7.4	12.4

Reference: Share of profit (loss) of investments accounted for using equity method:

Fiscal year ended March 31, 2026

¥209 millions

Fiscal year ended March 31, 2025

¥134 millions

(2) Financial Position

	Total assets	Total equity	Equity attributable to owners of parent	Ratio of equity attributable to owners of parent	Owners' equity per share
	Millions of yen	Millions of yen	Millions of yen	%	Yen
As of March 31, 2026	772,109	540,358	535,467	69.4	1,724.35
As of March 31, 2025	649,891	523,750	519,212	79.9	1,616.19

(3) Cash Flows

	Cash flows from operating activities	Cash flows from investing activities	Cash flows from financing activities	Cash and cash equivalents at end of period
	Millions of yen	Millions of yen	Millions of yen	Millions of yen
Fiscal year ended March 31, 2026	58,065	(25,168)	13,741	153,626
Fiscal year ended March 31, 2025	46,192	7,851	(42,420)	104,841

2. Dividends

	Dividends per share					Total amount of dividends (for the entire fiscal year)	Payout ratio (consolidated)	Ratio of dividends to equity attributable to owners of parent (consolidated)
	First quarter	Second quarter	Third quarter	Fiscal year-end	Total			
	Yen	Yen	Yen	Yen	Yen	Millions of yen	%	%
Fiscal year ended March 31, 2025	—	31.00	—	31.00	62.00	20,171	62.8	3.9
Fiscal year ended March 31, 2026	—	31.00	—	31.00	62.00	19,456	64.1	3.7
Fiscal year ended March 31, 2027 (Forecast)	—	32.00	—	32.00	64.00		58.5	

3. Consolidated Financial Forecasts for the Fiscal Year Ending March 31, 2027 (from April 1, 2026 to March 31, 2027)

Percentages indicate year-on-year increase (decrease).

	Revenue		Operating profit		Profit attributable to owners of parent		Basic earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Fiscal year ended March 31, 2027 (Forecast)	460,000	5.2	48,000	7.1	34,000	11.3	109.49

4. Other Items

(1) Significant changes in the scope of consolidation during the fiscal year ended March 31, 2026: Yes

Newly included: 13 companies (Company name) H&F Corporation and its 4 subsidiaries, Via Mechanics, Ltd. and its 7 subsidiaries

(2) Changes in accounting policies and changes in accounting estimates:

1) Changes in accounting policies required by IFRS: None

2) Changes in accounting policies other than 1) above: None

3) Changes in accounting estimates: None

(3) Number of shares issued (common stock)

1) Number of shares issued at end of period (including treasury shares)

As of March 31, 2026 **317,451,417 shares**

As of March 31, 2025 328,173,017 shares

2) Number of treasury shares at end of period

As of March 31, 2026 **6,918,530 shares**

As of March 31, 2025 6,915,590 shares

3) Average number of shares during period

Fiscal year ended March 31, 2026 **316,081,300 shares**

Fiscal year ended March 31, 2025 328,060,838 shares

Note: Number of treasury shares at the end of term above include the shares attributed to the BIP (Board Incentive Plan) Trust

(158,100 shares for the fiscal year ended March 31, 2026; 158,100 shares for the fiscal year ended March 31, 2025).

These shares are excluded in calculation of the average number of shares during the period.

(Reference)

(Amounts less than one million yen are truncated.)

Non-Consolidated Business Performance for the Fiscal Year Ended March 31, 2026 (from April 1, 2025 to March 31, 2026)

(1) Operating Results

Percentages indicate year-on-year increase (decrease).

	Net sales		Operating income		Ordinary income		Net income	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
Fiscal year ended March 31, 2026	195,316	3.1	20,944	25.1	55,258	27.7	44,475	3.6
Fiscal year ended March 31, 2025	189,498	(1.5)	16,740	(18.7)	43,282	6.5	42,929	29.1

	Basic earnings per share	Diluted earnings per share
	Yen	Yen
Fiscal year ended March 31, 2026	140.71	—
Fiscal year ended March 31, 2025	130.86	—

(2) Financial Position

	Total assets	Net assets	Equity ratio	Net assets per share
	Millions of yen	Millions of yen	%	Yen
As of March 31, 2026	508,276	368,734	72.5	1,187.42
As of March 31, 2025	423,110	367,295	86.8	1,143.31

Reference: Total shareholders' equity: As of March 31, 2026 ¥368,734 million

As of March 31, 2025 ¥367,295 million

* These financial results are outside the scope of audit by a certified public accountant or an auditing firm.

* Explanation regarding the appropriate use of financial results forecasts and other special notes

The consolidated financial forecasts mentioned in this document and other forward-looking statements are based on information available to and on certain reasonable assumptions by the Company as of today. Accordingly, actual results may differ significantly from the forecasts herein due to various factors.

Consolidated Financial Statements and Primary Notes

Consolidated Statement of Financial Position

(Millions of yen; amounts less than one million yen are truncated.)

Item	Period	As of March 31, 2025	As of March 31, 2026
(Assets)			
Current assets:			
Cash and cash equivalents		104,841	153,626
Trade and other receivables		142,716	158,052
Inventories		131,432	157,746
Other financial assets		27,707	10,682
Other current assets		7,814	17,602
Subtotal		414,511	497,709
Assets held for sale		—	324
Total current assets		414,511	498,034
Non-current assets:			
Property, plant and equipment		175,797	182,199
Goodwill		6,748	31,104
Intangible assets		12,270	24,184
Investments accounted for using equity method		719	951
Other financial assets		18,033	10,879
Deferred tax assets		12,564	16,044
Other non-current assets		9,246	8,710
Total non-current assets		235,380	274,074
Total asset		649,891	772,109

(Millions of yen; amounts less than one million yen are truncated.)

Item	Period	As of March 31, 2025	As of March 31, 2026
(Liabilities and Equity)			
Liabilities			
Current liabilities:			
Trade and other payables		42,320	51,809
Borrowings		10,954	72,800
Income taxes payable		6,850	12,910
Other financial liabilities		2,680	3,703
Provisions		2,159	4,412
Other current liabilities		41,845	51,489
Total current liabilities		106,809	197,125
Non-current liabilities:			
Borrowings		—	8,000
Other financial liabilities		10,684	11,999
Retirement benefit liability		3,757	5,449
Provisions		8	175
Deferred tax liabilities		896	3,848
Other non-current liabilities		3,984	5,153
Total non-current liabilities		19,331	34,625
Total liabilities		126,141	231,751
Equity			
Share capital		54,768	54,768
Capital surplus		101,635	83,588
Retained earnings		323,203	339,023
Treasury shares		(10,106)	(11,791)
Other components of equity		49,711	69,878
Total equity attributable to owners of parent		519,212	535,467
Non-controlling interests		4,537	4,891
Total equity		523,750	540,358
Total liabilities and equity		649,891	772,109

Consolidated Statement of Profit or Loss

(Millions of yen; amounts less than one million yen are truncated.)

Item	Period	Fiscal year ended March 31, 2025	Fiscal year ended March 31, 2026
Revenue		396,670	437,372
Cost of sales		(224,282)	(259,831)
Gross profit		172,388	177,540
Selling, general and administrative expenses		(124,736)	(134,177)
Other income		2,601	2,150
Other expenses		(1,177)	(715)
Operating profit		49,076	44,798
Finance income		1,457	4,043
Finance costs		(1,510)	(3,344)
Share of profit of investments accounted for using equity method		134	209
Profit before tax		49,157	45,706
Income tax expense		(16,510)	(14,948)
Profit		32,646	30,757
Profit attributable to:			
Owners of parent		32,386	30,554
Non-controlling interests		260	203
Profit		32,646	30,757
Earnings per share			
Basic earnings per share (Yen)		98.72	96.67
Diluted earnings per share (Yen)		—	—

Consolidated Statement of Comprehensive Income

(Millions of yen; amounts less than one million yen are truncated.)

Item	Period	Fiscal year ended March 31, 2025	Fiscal year ended March 31, 2026
Profit		32,646	30,757
Other comprehensive income			
Items that will not be reclassified to profit or loss:			
Remeasurements of defined benefit plans		(471)	(106)
Equity financial assets measured at fair value through other comprehensive income		2,391	3,791
Total of items		1,919	3,684
Items that may be reclassified subsequently to profit or loss			
Exchange differences on translation of foreign operations		(2,796)	21,960
Debt financial assets measured at fair value through other comprehensive income		1	0
Share of other comprehensive income of investments accounted for using equity method		13	6
Total of items		(2,781)	21,967
Total other comprehensive income		(861)	25,652
Comprehensive income		31,785	56,410
Comprehensive income attributable to:			
Owners of parent		31,709	55,775
Non-controlling interests		75	634
Comprehensive income		31,785	56,410

Consolidated Statement of Changes in Equity

Fiscal year ended March 31, 2025 (from April 1, 2024 to March 31, 2025)

(Millions of yen; amounts less than one million yen are truncated.)

(millions of yen, amounts less than one million yen are indicated.)

	Equity attributable to owners of parent										Non-controlling interests	Total equity
	Share capital	Capital surplus	Retained earnings	Treasury shares	Other components of equity					Total		
					Re-measurements of defined benefit plans	Financial assets measured at fair value through other comprehensive income	Exchange differences on translation of foreign operations	Share of other comprehensive income of investments accounted for using equity method	Total			
Balance at April 1, 2024	54,768	120,536	311,076	(8,760)	—	1,418	50,600	20	52,039	529,661	4,735	534,396
Profit	—	—	32,386	—	—	—	—	—	—	32,386	260	32,646
Other comprehensive income	—	—	—	—	(471)	2,393	(2,612)	13	(677)	(677)	(184)	(861)
Comprehensive income	—	—	32,386	—	(471)	2,393	(2,612)	13	(677)	31,709	75	31,785
Dividends	—	—	(21,910)	—	—	—	—	—	—	(21,910)	(273)	(22,183)
Purchase of treasury shares	—	(3)	—	(20,244)	—	—	—	—	—	(20,248)	—	(20,248)
Disposal of treasury shares	—	0	—	0	—	—	—	—	—	0	—	0
Cancellation of treasury shares	—	(18,897)	—	18,897	—	—	—	—	—	—	—	—
Transfer from other components of equity to retained earnings	—	—	1,650	—	471	(2,121)	—	—	(1,650)	—	—	—
Total transactions with owners	—	(18,900)	(20,259)	(1,346)	471	(2,121)	—	—	(1,650)	(42,157)	(273)	(42,431)
Balance at March 31, 2025	54,768	101,635	323,203	(10,106)	—	1,690	47,988	33	49,711	519,212	4,537	523,750

Fiscal year ended March 31, 2026 (from April 1, 2025 to March 31, 2026)

(Millions of yen; amounts less than one million yen are truncated.)

(millions of yen, amounts less than one million yen are indicated.)

	Equity attributable to owners of parent										Non-controlling interests	Total equity
	Share capital	Capital surplus	Retained earnings	Treasury shares	Other components of equity					Total		
					Re-measurements of defined benefit plans	Financial assets measured at fair value through other comprehensive income	Exchange differences on translation of foreign operations	Share of other comprehensive income of investments accounted for using equity method	Total			
Balance at April 1, 2025	54,768	101,635	323,203	(10,106)	—	1,690	47,988	33	49,711	519,212	4,537	523,750
Profit	—	—	30,554	—	—	—	—	—	—	30,554	203	30,757
Other comprehensive income	—	—	—	—	(106)	3,792	21,529	6	25,221	25,221	431	25,652
Comprehensive income	—	—	30,554	—	(106)	3,792	21,529	6	25,221	55,775	634	56,410
Dividends	—	—	(19,788)	—	—	—	—	—	—	(19,788)	(235)	(20,024)
Share-based payment transactions	—	56	—	—	—	—	—	—	—	56	—	56
Purchase of treasury shares	—	(3)	—	(20,005)	—	—	—	—	—	(20,009)	—	(20,009)
Disposal of treasury shares	—	0	—	0	—	—	—	—	—	0	—	0
Cancellation of treasury shares	—	(18,320)	—	18,320	—	—	—	—	—	—	—	—
Transfer from other components of equity to retained earnings	—	—	5,055	—	106	(5,161)	—	—	(5,055)	—	—	—
Other changes	—	219	—	—	—	—	—	—	—	219	(45)	174
Total transactions with owners	—	(18,047)	(14,733)	(1,684)	106	(5,161)	—	—	(5,055)	(39,520)	(281)	(39,802)
Balance at March 31, 2026	54,768	83,588	339,023	(11,791)	—	320	69,517	39	69,878	535,467	4,891	540,358

Consolidated Statement of Cash Flows

(Millions of yen; amounts less than one million yen are truncated.)

Item	Period	Fiscal year ended March 31, 2025	Fiscal year ended March 31, 2026
Cash flows from operating activities			
Profit before tax		49,157	45,706
Depreciation and amortization		19,359	22,843
Share-based payment expenses		—	56
Finance income and finance costs		(777)	1,958
Share of profit of investments accounted for using equity method		(134)	(209)
Loss (gain) on sales and retirement of fixed assets		(924)	9
Decrease (increase) in inventories		13,043	373
Decrease (increase) in trade and other receivables		1,650	4,387
Increase (decrease) in trade and other payables		(19,034)	(2,426)
Increase (decrease) in retirement benefit liability		392	(541)
Increase (decrease) in provisions		69	554
Other		(243)	1,910
Subtotal		62,558	74,623
Interest received		1,176	1,198
Dividends received		49	65
Interest paid		(207)	(673)
Income taxes paid		(17,384)	(17,149)
Net cash provided by (used in) operating activities		46,192	58,065
Cash flows from investing activities			
Net decrease (increase) in time deposits		3,567	10,206
Purchase of securities		(18,000)	(4,000)
Proceeds from sales and redemption of securities		20,300	13,000
Purchase of investment securities		(32)	(156)
Proceeds from sales and redemption of investment securities		11,505	14,180
Purchase of property, plant and equipment		(6,787)	(5,578)
Proceeds from sale of property, plant and equipment		1,607	550
Purchase of intangible assets		(4,414)	(4,021)
Purchase of shares of subsidiaries resulting in change in scope of consolidation		—	(49,866)
Other		105	517
Net cash provided by (used in) investing activities		7,851	(25,168)
Cash flows from financing activities			
Proceeds from short-term borrowings		1,340	63,100
Repayments of short-term borrowings		(1,503)	(64,799)
Net increase (decrease) in short-term borrowings		3,814	59,391
Proceeds from long-term borrowings		—	10,000
Repayments of long-term borrowings		(762)	(10,678)
Repayments of lease liabilities		(2,926)	(3,276)
Payments for purchase of treasury shares		(20,244)	(20,005)
Dividends paid		(21,865)	(19,754)
Dividends paid to non-controlling interests		(273)	(235)
Other		0	0
Net cash provided by (used in) financing activities		(42,420)	13,741
Effect of exchange rate changes on cash and cash equivalents		(203)	2,146
Net increase (decrease) in cash and cash equivalents		11,420	48,785
Cash and cash equivalents at beginning of period		93,420	104,841
Cash and cash equivalents at end of period		104,841	153,626

Notes on Going Concern Assumption

Not applicable.

Segment Information

1. Overview of Reportable Segments

The Group's reportable segments comprise business units for which separate financial information is available. The reportable segments are regularly reviewed by the Company's Board of Directors for such purposes as making decisions on the allocation of management resources and evaluating business performance.

The Group's business is divided into two parts: the Metalworking Machinery business, which manufactures and sells sheet metal processing machines and micro welding machines; and the Metal Machine Tools business, which manufactures and sells cutting machines, grinders and presses.

The Metalworking Machinery business is principally operated by the Company, while the Metal Machine Tools business is principally operated by Amada Machinery Co., Ltd., Amada Press System Co., Ltd., and H&F Corporation.

Each companies develop comprehensive strategies for their respective products and services both in Japan and overseas.

Consequently, the Group has two reportable segments—Metalworking Machinery and Metal Machine Tools—based on its business segment-delineated production and marketing structure.

The Metalworking Machinery business manufactures products for the sheet metalworking market, including laser machines, punch presses and press brakes, as well as micro welding machines for the micro welding market. The Metal Machine Tools business manufactures products for the cutting market, including metal-cutting bandsaws, and grinders and other products for the grinder market as well as mechanical presses for the press market.

2. Information on Reportable Segments

Information by reportable segment of the Group is as follows. Further, profit for reportable segments is based on operating profit, and intersegment transactions are based on selling prices, which take into account market prices.

Fiscal year ended March 31, 2025 (from April 1, 2024 to March 31, 2025)

(Millions of yen; amounts less than one million yen are truncated.)

	Metalworking Machinery	Metal Machine Tools	Other	Total	Reconciliations	Consolidated
Revenue						
Revenue from external customers	330,201	65,213	1,255	396,670	—	396,670
Intersegment revenue	—	—	—	—	—	—
Total	330,201	65,213	1,255	396,670	—	396,670
Segment profit	40,396	6,899	1,780	49,076	—	49,076
Finance income						1,457
Finance costs						(1,510)
Share of profit of investments accounted for using equity method						134
Profit before tax						49,157
Segment assets	469,080	68,868	8,517	546,465	103,426	649,891
(Other items)						
Depreciation and amortization	15,775	2,244	8	18,028	1,330	19,359
Investments in affiliates accounted for by equity method	559	159	—	719	—	719
Increase in property, plant and equipment and intangible assets	9,060	953	—	10,014	92	10,106

Notes:

- The “Other” classification refers to businesses not included within reportable segments.
It principally comprises real estate leasing, such as shopping centers, aimed at the effective utilization of idle land.
- Reconciliations comprise the following.
 - The ¥103,426 million presented for segment assets under reconciliations is the amount for corporate assets not allocated to any reportable segment.
These assets mainly comprise invested surplus funds at the Company (deposits, short-term investment securities and others), long term invested funds (investment securities) and customer training and reception facilities.
 - Income and expenses pertaining to customer training and reception facilities are shown included in each reportable segment, based on a rational allocation method. Assets, however, because of the difficulty of rational allocation, are shown in “Reconciliations” as common assets.
 - The adjustment of Increase in property, plant and equipment and intangible assets of ¥92 million is the capital investment for corporate assets.
- Segment profit is adjusted from operating profit in the Consolidated Statement of Profit or Loss.
- Segment profit in the “Other” includes the gain on sale associated with the sale of the real estate for lease.
- Increase in property, plant and equipment and intangible assets include an increase in right-of-use assets.

Fiscal year ended March 31, 2026 (from April 1, 2025 to March 31, 2026)

(Millions of yen; amounts less than one million yen are truncated.)

	Metalworking Machinery	Metal Machine Tools	Other	Total	Reconciliations	Consolidated
Revenue						
Revenue from external customers	326,485	88,345	22,541	437,372	—	437,372
Intersegment revenue	—	—	—	—	—	—
Total	326,485	88,345	22,541	437,372	—	437,372
Segment profit (loss)	37,333	9,161	(1,696)	44,798	—	44,798
Finance income						4,043
Finance costs						(3,344)
Share of profit of investments accounted for using equity method						209
Profit before tax						45,706
Segment assets	500,926	86,911	83,634	671,472	100,636	772,109
(Other items)						
Depreciation and amortization	16,384	2,687	2,418	21,490	1,353	22,843
Investments in affiliates accounted for by equity method	768	182	—	951	—	951
Increase in property, plant and equipment and intangible assets	8,606	607	791	10,006	31	10,037

Notes:

1. The “Other” classification refers to businesses not included within reportable segments.

It principally comprises the businesses of Via Mechanics, Ltd. and its 7 subsidiaries, as well as real estate leasing, such as shopping centers, aimed at the effective utilization of idle land.

2. Reconciliations comprise the following.

(1) The ¥100,636 million presented for segment assets under reconciliations is the amount for corporate assets not allocated to any reportable segment.

These assets mainly comprise invested surplus funds at the Company (deposits, short-term investment securities and others), long term invested funds (investment securities) and customer training and reception facilities.

(2) Income and expenses pertaining to customer training and reception facilities are shown included in each reportable segment, based on a rational allocation method. Assets, however, because of the difficulty of rational allocation, are shown in “Reconciliations” as common assets.

(3) The adjustment of Increase in property, plant and equipment and intangible assets of ¥31 million is the capital investment for corporate assets.

3. Segment profit (loss) is adjusted from operating profit in the Consolidated Statement of Profit or Loss.

4. Increase in property, plant and equipment and intangible assets include an increase in right-of-use assets.

3. Product and Service Information

Revenue from external customers by product and service is as follows.

(Millions of yen; amounts less than one million yen are truncated.)

	Revenue from external customers	
	Fiscal year ended March 31, 2025	Fiscal year ended March 31, 2026
Metalworking Machinery		
Sheet Metal Division	298,241	296,853
Micro Welding Division	31,959	29,632
Metal Machine Tools		
Cutting and Grinding Division	45,742	45,403
Stamping Presses Division	19,471	42,942
Others	1,255	22,541
Total	396,670	437,372

4. Regional Information

Revenue from external customers and non-current assets by geographic region are as follows.

(1) Revenue from External Customers

(Millions of yen; amounts less than one million yen are truncated.)

	Fiscal year ended March 31, 2025	Fiscal year ended March 31, 2026
Japan	144,313	156,078
North America	113,559	120,592
Europe	83,609	82,383
China	14,152	20,875
Asia and other regions	41,035	57,441
Total	396,670	437,372

Note: Revenue is classified into countries or regions according to the location of customers.

(2) Non-current Assets

(Millions of yen; amounts less than one million yen are truncated.)

	As of March 31, 2025	As of March 31, 2026
Japan	138,018	175,810
North America	27,011	27,630
Europe	24,826	27,731
China	6,080	6,410
Asia and other regions	7,941	8,521
Total	203,879	246,104

Note:

- Non-current assets are classified into countries or regions according to the location of assets and do not include financial instruments, deferred tax assets or retirement benefit asset.

5. Information on Major Customers

This information is omitted because among revenue from external customers there is no single external customer who accounts for 10% or more of revenue in the Consolidated Statement of Profit or Loss.

Supplementary Information

Status of Orders Received and Sales (Consolidated)

1. Orders Received

(Millions of yen; amounts less than one million yen are truncated.)

	Fiscal year ended March 31, 2025				Fiscal year ended March 31, 2026			
	Orders received		Balance of outstanding orders		Orders received		Balance of outstanding orders	
	Amount	Ratio	Amount	Ratio	Amount	Ratio	Amount	Ratio
Sheet Metal Division	281,292	75.5	105,088	77.9	297,675	65.1	109,995	52.0
Micro Welding Division	28,100	7.5	9,479	7.0	30,992	6.8	11,439	5.4
Cutting and Grinding Division	42,086	11.3	10,502	7.8	43,697	9.6	9,037	4.3
Stamping Presses Division (Note 1)	20,134	5.4	9,845	7.3	49,037	10.7	42,581	20.1
Others (Note 2)	1,255	0.3	—	—	35,590	7.8	38,379	18.2
Total	372,869	100.0	134,916	100.0	456,993	100.0	211,433	100.0

Note:

- The amounts for the fiscal year ended March 31, 2026, include those of H&F Corporation and its 4 subsidiaries, which became consolidated subsidiaries effective May 1, 2025.
- The amounts for the fiscal year ended March 31, 2026, include those of Via Mechanics, Ltd. and its 7 subsidiaries, which became consolidated subsidiaries effective July 1, 2025.

2. Sales Results

(Millions of yen; amounts less than one million yen are truncated.)

	Fiscal year ended March 31, 2025		Fiscal year ended March 31, 2026	
	Amount	Ratio	Amount	Ratio
Sheet Metal Division	298,241	75.2	296,853	67.8
Micro Welding Division	31,959	8.1	29,632	6.8
Cutting and Grinding Division	45,742	11.5	45,403	10.4
Stamping Presses Division (Note 1)	19,471	4.9	42,942	9.8
Others (Note 2)	1,255	0.3	22,541	5.2
Total	396,670	100.0	437,372	100.0

Note:

- The amounts for the fiscal year ended March 31, 2026, include those of H&F Corporation and its 4 subsidiaries, which became consolidated subsidiaries effective May 1, 2025.
- The amounts for the fiscal year ended March 31, 2026, include those of Via Mechanics, Ltd. and its 7 subsidiaries, which became consolidated subsidiaries effective July 1, 2025.

Status of Sales revenue to Customers by Geographic Region

(Millions of yen; amounts less than one million yen are truncated.)

Period	Fiscal year ended March 31, 2025		Fiscal year ended March 31, 2026		Percentage change
	Amount	Ratio	Amount	Ratio	
Japan	144,313	36.4	156,078	35.7	8.2
Overseas	252,357	63.6	281,293	64.3	11.5
North America	113,559	28.6	120,592	27.6	6.2
Europe	83,609	21.1	82,383	18.8	(1.5)
Asia and other regions	55,188	13.9	78,317	17.9	41.9
Total	396,670	100.0	437,372	100.0	10.3