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Consolidated Financial Results for the Six Months of the Fiscal Year Ending March 31, 2027 (Under Japanese GAAP)

November 12, 2026

Company name: Torishima Pump Mfg. Co., Ltd.
Stock exchange listings: Tokyo Stock Exchange
Stock code: 6363
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Scheduled date for submission of interim report: November 13, 2026
Supplementary materials for financial summaries: Yes
Financial results briefing: Yes

(Amounts of less than one million yen are rounded down.)

1. Consolidated Financial Results for the Six Months of the Fiscal Year Ending March 31, 2027 (from April 01, 2026 to September 30, 2026)

(1) Consolidated operating results (Cumulative)

(Percentages indicate YoY changes)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
Six months ended	Million yen	%	Million yen	%	Million yen	%	Million yen	%
September 30, 2026	36,807	(10.7)	1,818	241.3	1,127	2,672.7	5,094	-
September 30, 2025	41,240	9.8	532	(16.1)	40	-	(56)	-

(Note) Comprehensive income Interim period of fiscal year ending March 2027 6,848 million yen (2,803.3%) Interim period of fiscal year ending March 2026 235 million yen ((85.0) %)

	Basic earnings per share	Diluted earnings per share
Six months ended	Yen	Yen
September 30, 2026	194.02	193.55
September 30, 2025	(2.13)	-

(2) Consolidated financial positions

	Total assets	Net assets	Equity ratio
As of	Million yen	Million yen	%
September 30, 2026	139,454	66,702	47.5
March 31, 2026	120,224	60,620	50.0

(Reference) Owner's equity Interim period of fiscal year ending March 2027 66,173 million yen Fiscal year ending March 2026 60,124 million yen

2. Cash dividends

	Dividends per share				
	End of the first quarter	End of the second quarter	End of the third quarter	Fiscal year-end	Total
	Yen	Yen	Yen	Yen	Yen
Fiscal year ended March 31, 2026	-	31.00	-	32.00	63.00
Fiscal year ending March 31, 2027	-	34.00			
Fiscal year ending March 31, 2027 (Forecast)			-	34.00	68.00

3. Consolidated Earnings Forecasts for the Fiscal Year Ending March 31, 2027 (from April 01, 2026 to March 31, 2027)

(Percentages indicate YoY changes)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Basic earnings per share
	Million yen	%	Million yen	%	Million yen	%	Million yen	%	Yen
Fiscal year ending March 31, 2027	103,900	11.8	5,700	13.9	4,800	(7.8)	7,100	19.4	269.38

(Note) Correction of financial forecast from the most recent financial forecast: None

※ Notes

(1) Significant changes in the scope of consolidation during the period: Yes

New 2 companies (Company names) Shin Nippon Machinery Co., Ltd., Shin Nichizo Engineering Co., Ltd. Excluded - companies (Company names) -

(2) Application of accounting procedures specific to the preparation of interim consolidated financial statements: Yes

(Note) For details, please refer to P.9 of the attached materials, "2. Interim Consolidated Financial Statements and Main Notes (3) Notes to the Interim Consolidated Financial Statements (Notes on Accounting Procedures Specific to the Preparation of Interim Consolidated Financial Statements)."

(3) Changes in accounting policies, Changes in accounting estimates, Retrospective restatement

(i) Changes in accounting policies based on revisions of accounting standard: None

(ii) Changes in accounting policies other than (i): None

(iii) Changes in accounting estimates: None

(iv) Retrospective restatement: None

(4) Number of shares issued (Common stock)

(i) Total number of issued shares at the end of the period (including treasury shares)

As of September 30, 2026	28,542,679 shares
As of March 31, 2026	29,045,679 shares

(ii) Number of treasury shares at the end of the period

As of September 30, 2026	2,196,123 shares
As of March 31, 2026	2,729,107 shares

(iii) Average number of shares outstanding during the period (cumulative from the beginning of the fiscal year)

Six months ended September 30, 2026	26,258,117 shares
Six months ended September 30, 2025	26,524,531 shares

※ Second-quarter (interim period) financial results are not subject to review by a certified public accountant or audit corporation.

※ Explanation regarding the appropriate use of Forecasts, and other special notes

(Caution Concerning Forward-Looking Statements, etc.)

The forward-looking statements, including forecasts of operating results, contained in this document are based on information currently available to the Company and certain assumptions that the Company considers reasonable, and are not intended to constitute a commitment by the Company that they will be achieved. Actual operating results, etc. may differ significantly due to various factors. Please refer to P.3 of the attached materials, "1. Overview of Operating results, etc. (3) Explanation of consolidated Forecasts and other forward-looking information," for the assumptions underlying Forecasts and precautions regarding the use of Forecasts.

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1. Overview of Operating results, etc.

(1) Overview of Operating Results for the Current Interim Period

	Previous interim consolidated cumulative period Period	Current interim consolidated cumulative period Period	Change	Percentage change (%)
Order intake (Million yen)	48,282	58,664	10,382	21.5
Net sales (Million yen)	41,240	36,807	(4,432)	(10.7)
Operating profit (Million yen)	532	1,818	1,285	241.3
Ordinary profit (Million yen)	40	1,127	1,086	2,672.7
Profit attributable to owners of parent or Interim net loss attributable to owners of parent (-) (Million yen)	(56)	5,094	5,151	-
Basic earnings per share or Interim net loss (-) per share (Yen)	(2.13)	194.02	196.15	-

During the Current interim consolidated cumulative period, although AI-related demand provided support, uncertainties that leave no room for complacency continued, including rising energy prices associated with expanding geopolitical risks, particularly in Ukraine and Iran and the Middle East, as well as the prolonged high interest rate environment due to inflation concerns.
Among these, the fields related to the high-performance pump business undertaken by our Group were in the following environments.

<Addressing Energy Challenges Towards a Decarbonized Society>
Demand for pumps for power generation and general industry remained strong, particularly in the North American market, driven by a surge in electricity demand due to the development of generative AI and the growing need for energy conservation and decarbonization. This also led to our first order for a superconducting motor liquefied hydrogen pump.

<Constructing a Safe and Secure Society>
Demand for pumps for seawater desalination plants, rainwater drainage, and water and sewage systems remained strong, driven by accelerating water shortages due to population growth, the expansion of heavy rain disasters due to climate change and the increasing need for proactive disaster prevention, and the growing demand for renewal due to aging water and sewage infrastructure.

Under these circumstances, the Group is promoting research and development of pump technologies for handling LNG (liquefied natural gas), liquefied hydrogen and liquefied ammonia, which will contribute to a carbon-neutral society, as well as joint development through industry-academia collaboration, in order to meet social demands as an essential infrastructure company. In addition to striving to develop new pumps needed by society in this way, we are also working to improve the equipment and systems for pump manufacturing and to enhance productivity and production capacity.

Orders received by our Group during the Current interim consolidated accounting period amounted to 58,664 million yen (an increase of 10,382 million yen compared with the same period of the previous year). By customer category, orders from government agencies amounted to 16,038 million yen (an increase of 4,610 million yen compared with the same period of the previous year), domestic private-sector demand amounted to 7,945 million yen (an increase of 1,893 million yen compared with the same period of the previous year), and overseas demand amounted to 34,680 million yen (an increase of 3,877 million yen compared with the same period of the previous year).

Net sales for the Current interim consolidated accounting period amounted to 36,807 million yen (a decrease of 4,432 million yen compared with the same period of the previous year), mainly due to shipment delays in certain export projects for the Middle East.

In addition, with respect to Shin Nippon Machinery Co., Ltd. and Shin Nichizo Engineering Co., Ltd., whose shares were acquired as of July 1, 2026, only the Balance sheet is consolidated for the Current interim consolidated accounting period; therefore, the interim consolidated Statement of income does not include the results of both companies (excluding the Gain on bargain purchase recorded as Extraordinary income).

In terms of profit, Operating profit for the Current interim consolidated accounting period was 1,818 million yen (an increase of 1,285 million yen year on year), and the Net sales Operating profit margin was 4.9%.

As a result of Foreign exchange losses 747 million yen incurred as Non-operating expenses, Ordinary profit was 1,127 million yen (an increase of 1,086 million yen compared with the same period of the previous year), and the Net sales Ordinary profit ratio was 3.1%.

Profit attributable to owners of parent was 5,094 million yen (the same period of the previous year recorded an interim net loss attributable to owners of parent of 56 million yen), due mainly to the recognition of Gain on bargain purchase 3,726 million yen as Extraordinary income in connection with the acquisition of shares in Shin Nippon Machinery Co., Ltd., and the Net sales Net income ratio was 13.8%. In addition, Basic earnings per share was 194.02 yen.

(2) Overview of Financial positions for the current interim period

As for Total assets at the end of the Current interim consolidated accounting period, total assets increased by 19,229 million yen from the end of the Previous consolidated fiscal year, resulting in 139,454 million yen. This was mainly due to increases in Work in process (an increase of 8,117 million yen from the end of the Previous consolidated fiscal year) and Investment securities (an increase of 1,661 million yen from the end of the Previous consolidated fiscal year), among others, resulting from the incorporation of the Balance sheet of Shin Nippon Machinery Co., Ltd., despite a decrease in Notes and accounts receivable - trade, and contract assets (a decrease of 7,046 million yen from the end of the Previous consolidated fiscal year), among others.

With respect to Liabilities, they increased by 13,148 million yen from the end of the previous consolidated fiscal year to 72,752 million yen. This was mainly due to an increase in Short-term borrowings (an increase of 1,307 million yen from the end of the previous consolidated fiscal year) to fund the acquisition of Shin Nippon Machinery Co., Ltd., an increase in Long-term borrowings (an increase of 6,882 million yen from the end of the previous consolidated fiscal year), and an increase in Retirement benefit liability (an increase of 1,736 million yen from the end of the previous consolidated fiscal year).

Net assets increased by 6,081 million yen compared with the end of the previous consolidated fiscal year, to 66,702 million yen.

(3) Explanation regarding forward-looking information such as consolidated Forecasts

For the financial forecasts for the fiscal year ending March 31, 2027, please refer to the "(Progress of Disclosed Matters) Notice Regarding Completion of Acquisition of Shares of Shin Nippon Machinery Co., Ltd. (Making It a Subsidiary) and Revision of Full-Year Consolidated Financial Results Forecast" announced on July 1, 2026.

2. Interim consolidated financial statements and major notes

(1) Interim consolidated Balance sheet

(Unit: Million yen)

	Previous consolidated fiscal year (March 31, 2026)	Current interim consolidated accounting period (September 30, 2026)
Assets		
Current assets		
Cash and deposits	18,329	25,732
Notes and accounts receivable - trade, and contract assets	44,518	37,472
Merchandise and finished goods	469	948
Work in process	14,281	22,399
Raw materials and supplies	3,330	4,137
Advance payments to suppliers	920	1,652
Other	2,455	3,405
Allowance for doubtful accounts	(715)	(656)
Total current assets	83,591	95,092
Non-current assets		
Property, plant and equipment	21,448	26,030
Intangible assets	820	894
Investments and other assets		
Investment securities	10,027	11,689
Other	5,335	6,803
Allowance for doubtful accounts	(998)	(1,055)
Total investments and other assets	14,364	17,437
Total non-current assets	36,633	44,362
Total assets	120,224	139,454

(Unit: Million yen)

	Previous consolidated fiscal year (March 31, 2026)	Current interim consolidated accounting period (September 30, 2026)
Liabilities		
Current liabilities		
Notes and accounts payable - trade	11,883	9,420
Short-term borrowings	6,431	7,738
Income taxes payable	1,271	1,801
Contract liabilities	8,383	9,282
Provision for bonuses	1,040	1,382
Provision for product warranties	1,522	1,458
Provision for loss on construction contracts	805	1,183
Other	7,004	9,308
Total current liabilities	38,342	41,577
Non-current liabilities		
Long-term borrowings	15,770	22,653
Deferred tax liabilities	3,281	3,824
Retirement benefit liability	478	2,215
Other	1,731	2,482
Total non-current liabilities	21,261	31,175
Total liabilities	59,604	72,752
Net assets		
Shareholders' equity		
Share capital	1,592	1,592
Capital surplus	6,460	6,025
Retained earnings	45,243	49,496
Treasury shares	(2,639)	(2,124)
Total shareholders' equity	50,657	54,989
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	4,303	5,382
Deferred gains or losses on hedges	(1,050)	(725)
Foreign currency translation adjustment	4,348	4,783
Remeasurements of defined benefit plans	1,865	1,744
Total accumulated other comprehensive income	9,466	11,184
Share acquisition rights	72	67
Non-controlling interests	424	460
Total net assets	60,620	66,702
Total liabilities and net assets	120,224	139,454

(2) Interim consolidated Statement of income and interim consolidated Statement of comprehensive income

(Interim consolidated Statement of income)

(Unit: Million yen)

	Previous interim consolidated accounting period (From April 1, 2025 to September 30, 2025)	Current interim consolidated accounting period (From April 1, 2026 Through September 30, 2026)
Net sales	41,240	36,807
Cost of sales	31,381	25,329
Gross profit	9,858	11,477
Selling, general and administrative expenses	9,325	9,658
Operating profit	532	1,818
Non-operating income		
Dividend income	173	162
Share of profit of entities accounted for using equity method	23	11
Rental income	58	62
Other	142	179
Total non-operating income	397	416
Non-operating expenses		
Interest expenses	131	193
Foreign exchange losses	723	747
Other	34	167
Total non-operating expenses	889	1,107
Ordinary profit	40	1,127
Extraordinary income		
Gain on sale of investment securities	-	637
Gain on bargain purchase	-	3,726
Total extraordinary income	-	4,363
Income before income taxes	40	5,490
Income taxes	84	370
Net income or interim net loss (-)	(43)	5,120
Net income attributable to non-controlling shareholders	13	25
Profit attributable to owners of parent or interim net loss attributable to owners of parent (-)	(56)	5,094

(Interim consolidated Statement of comprehensive income)

(Unit: Million yen)

	Previous interim consolidated accounting period (From April 1, 2025 Through September 30, 2025)	Current interim consolidated accounting period (From April 1, 2026 Through September 30, 2026)
Net income or interim net loss (-)	(43)	5,120
Other comprehensive income		
Valuation difference on available-for-sale securities	1,197	1,077
Deferred gains or losses on hedges	165	325
Foreign currency translation adjustment	(1,018)	445
Remeasurements of defined benefit plans, net of tax	(66)	(121)
Share of other comprehensive income of entities accounted for using equity method	1	1
Total other comprehensive income	279	1,727
Comprehensive income	235	6,848
Comprehensive income attributable to		
Interim Comprehensive income attributable to owners of parent	233	6,811
Interim Comprehensive income attributable to non-controlling shareholders	1	36

(3) Notes to the Interim Consolidated Financial Statements

(Notes on Going Concern Assumption)

Not applicable.

(Significant changes in the scope of consolidation)

1. Significant changes in the scope of consolidation

During the current interim consolidated accounting period, the Company acquired 100% of the shares of Shin Nippon Machinery Co., Ltd. and indirectly acquired Shin Nichizo Engineering Co., Ltd., a subsidiary of the former, and has newly included these two companies in the scope of consolidation.

Furthermore, Shin Nippon Machinery Co., Ltd. qualifies as a specified subsidiary.

During the Current interim consolidated accounting period, in connection with the acquisition of shares in Shin Nippon Machinery Co., Ltd., we indirectly acquired SNM Service (Thailand) Ltd. and Shin Nippon Machinery Middle East FZCO, subsidiaries of the company; however, as both are of little significance, they are not included in the scope of consolidation (they are classified as unconsolidated subsidiaries).

Furthermore, it is recognized that the change in the scope of consolidation is certain to have a material impact on the consolidated financial statements for the consolidated fiscal year to which the Current interim consolidated accounting period belongs, and an increase in Net sales in the consolidated Statement of income, etc., is expected.

2. Matters concerning the fiscal years, etc. of consolidated subsidiaries

The fiscal year-end date of Shin Nippon Machinery Co., Ltd. and Shin Nichizo Engineering Co., Ltd. is December 31.

In preparing the current interim consolidated financial statements, the financial statements as of July 1, 2026, the date of acquisition of the company's shares, were used, and only the Balance sheet is consolidated for the current interim consolidated accounting period.

In addition, necessary consolidated adjustments have been made for significant transactions arising between that date and the interim consolidated closing date (September 30).

(Notes on significant changes in the amount of Shareholders' equity)

Based on a resolution of the Board of Directors meeting held on May 14, 2025, the Company canceled 503,000 Treasury shares acquired from May 14, 2025, through March 31, 2026, on April 24, 2026. As a result, Treasury shares decreased by 515 million yen during the Current interim consolidated cumulative period, and amounted to 2,124 million yen at the end of the Current interim consolidated accounting period.

(Notes concerning the interim consolidated Balance sheet)

※ 1 Financial covenants

Previous consolidated fiscal year (March 31, 2026)

Of the Company's borrowings, the ¥2,500 million monetary loan agreements under the syndicated loan and term loan are subject to financial covenants.

If any of the following provisions are violated, the borrower may, upon the lender’s request, lose the benefit of the time limit and be required to pay the borrowed principal and interest.

(1) Maintain the amount of Net assets in the consolidated Balance sheet as of the end of the fiscal year at an amount equivalent to 75% of the greater of the amount of Net assets in the consolidated Balance sheet as of the end of the immediately preceding fiscal year or the fiscal year immediately preceding the fiscal year containing the loan agreement date.

(2) Not record a loss in ordinary profit or loss on the consolidated Statement of income for two consecutive fiscal year-end periods.

Current interim consolidated accounting period (September 30, 2026)

Among our borrowings, the 2,500 million yen loan agreement under syndicated loans and term loans contains financial covenants.

If any of the provisions below are violated, the borrower may, at the request of the lender, lose the benefit of time and be required to pay the principal and interest on the borrowings.

(1) Maintain the amount of Net assets in the consolidated Balance sheet as of the end of each fiscal year at not less than 75% of the greater of the amount of Net assets in the consolidated Balance sheet as of the end of the

immediately preceding fiscal year or the amount of Net assets in the consolidated Balance sheet for the fiscal year immediately preceding the fiscal year in which the loan agreement was concluded.

(2) Not incur ordinary losses in the consolidated Statement of income for two consecutive fiscal years.

(Notes regarding the interim consolidated Statement of income)

※1 The major items and amounts included in Selling, general and administrative expenses are as follows.

	Previous interim consolidated accounting period (From April 1, 2025 To September 30, 2025)	Current interim consolidated accounting period (From April 1, 2026 Through September 30, 2026)
Employees' salaries and allowances	3,376 million yen	3,946 million yen
Provision of allowance for doubtful accounts	(40)	(6)
Provision for bonuses	452	478
Retirement benefit expenses	46	12

2 Previous interim consolidated accounting period (from April 1, 2025 to September 30, 2025) and Current interim consolidated accounting period (from April 1, 2026 to September 30, 2026)

As our Group primarily engages in the manufacture of finished goods and construction work for which delivery deadlines are concentrated at the end of the fiscal year, Net sales and Operating expenses in the first half are normally lower than Net sales and Operating expenses in the second half.

(Notes on segment information, etc.)

【Segment Information】

I For the six months ended September 30, 2025

As the “Pump Business” accounts for more than 90% of both the total Net sales and the total operating income (loss) of all segments, the relevant information is omitted.

II For the six months ended September 30, 2026

As the "Pump Business" accounts for more than 90% of both the total Net sales and total operating profit or loss of all segments, the information is omitted.

(Notes on accounting procedures specific to the preparation of interim consolidated financial statements)

(Calculation of tax expenses)

With respect to tax expenses, the effective tax rate after applying tax-effect accounting is reasonably estimated based on Net income before income taxes for the consolidated fiscal year including the Current interim consolidated accounting period, and is calculated by multiplying Net income before income taxes by such estimated effective tax rate.

However, when the estimated effective tax rate cannot be used, the statutory effective tax rate is used.

(Notes on Changes in Accounting Policies)

Not applicable.

(Notes concerning Changes in accounting estimates)

There are no applicable items.

(Business Combinations, etc.)

Business combination through acquisition

1. Overview of Business Combination

(1) Name of the acquired company and description of its business

Name of the Acquiree	Major business Contents	Acquisition date	Acquired ownership percentage	Consideration for acquisition (Million yen)	Method of obtaining control
Shin Nippon Machinery Co., Ltd.	Manufacture and sale of steam turbines, process pumps, etc.	July 1, 2026	100%	14,900	Acquisition of shares
Shin Nichizo Engineering Co., Ltd.	Maintenance and inspection business for steam turbines, process pumps, etc.	July 1, 2026	100%	-	Acquisition of shares (Indirect acquisition)

(2) Main reasons for carrying out the business combination

Shin Nippon Machinery Co., Ltd. has high technological capabilities and an extensive track record in Japan and overseas in the manufacture and sale of steam turbines and pumps for the petrochemical sector, as well as after-sales services. This business combination is intended to achieve mutual complementarity of technologies and the finished goods portfolio by integrating the finished goods competitiveness and technological capabilities that the company has cultivated over many years with our group's global sales and service network and operational expertise across a broad range of business areas.

This is to effectively utilize these management resources, further strengthen our international competitiveness as a comprehensive manufacturer of rotating machinery that handles fluids, and enhance the sustainable corporate value of the Group as a whole.

(3) Business combination date

July 1, 2026

(4) Legal form of business combination

Acquisition of shares

(5) Acquired voting rights ownership ratio

Voting rights ownership ratio before the change 0.0%

Voting rights ownership ratio after the change 100.0%

(6) Name of the Company after the Combination

There are no changes.

(7) Main basis for determining the acquiring company

This was due to the Company acquiring 100.0% of the voting rights of Shin Nippon Machinery Co., Ltd. through a cash consideration-based share acquisition.

2. Period of performance of the acquired company included in the interim consolidated Statement of income

In preparing the Current interim consolidated financial statements, the financial statements as of July 1, 2026, the date of acquisition of the company's shares, were used, and only the Balance sheet was consolidated for the current interim consolidated accounting period.

3. Acquisition cost of the acquired company and breakdown by type of consideration

Consideration for acquisition	Cash	14,900 million yen
Acquisition cost		14,900

4. Details and amounts of major acquisition-related costs
Fees, commissions, etc. for due diligence (financial, tax, and legal) 63 million yen

5. Amount of Goodwill recognized and reason for recognition
(1) Amount of Negative goodwill incurred
3,726 million yen
(2) Cause of occurrence
This is because the amount of consideration transferred was lower than the fair value of Net assets as of the business combination date.

6. Amounts of Assets accepted and Liabilities assumed as of the business combination date, and their major breakdown

Current assets	21,042 million yen
Non-current assets	5,336
Total assets	26,378
Current liabilities	5,718
Non-current liabilities	2,034
Total liabilities	7,752

7. Estimated amount of impact on the interim consolidated Statement of income for the Current interim consolidated accounting period, assuming that the business combination had been completed on the first day of the Current interim consolidated accounting period, and method of calculation

(1) Estimated amount of impact

Net sales	11,082 million yen
Operating profit	2,027
Ordinary profit	2,167

(2) Calculation method
The difference between Net sales and profit or loss information assuming that the business combination had been completed on the first day of the Current interim consolidated accounting period and our interim consolidated Statement of income is calculated as an estimated amount of the impact. In addition, with respect to Goodwill recognized at the time of the business combination, the amount arising from Negative goodwill is calculated on the assumption that it occurred on the first day of the Current interim consolidated accounting period.

(Additional information)
There are no applicable items.

(Significant subsequent events)
Not applicable.

3. Supplementary Information, etc.

(1) Status of Production, Orders Received and Sales

Production, Orders and Sales by Customer

		Previous interim consolidated accounting period (From April 1, 2025 Through September 30, 2025)		Current interim consolidated accounting period (From April 1, 2026 to September 30, 2026)		Increase/decrease (-)	
	By customer	Amount (million yen)	Composition ratio (%)	Amount (million yen)	Composition ratio (%)	Amount (million yen)	Increase (decrease) (-) rate (%)
Order intake	Government procurement	11,428	23.7	16,038	27.3	4,610	40.3
	Private-sector demand	6,051	12.5	7,945	13.6	1,893	31.3
	External demand	30,802	63.8	34,680	59.1	3,877	12.6
	Total	48,282	100.0	58,664	100.0	10,382	21.5
Net sales	Government procurement	6,551	15.9	6,685	18.2	133	2.0
	Private demand	5,773	14.0	5,801	15.7	27	0.5
	External demand	28,914	70.1	24,320	66.1	(4,594)	(15.9)
	Total	41,240	100.0	36,807	100.0	(4,432)	(10.7)
Orders received Balance	Government procurement	34,378	30.9	36,502	28.5	2,123	6.2
	Private-sector demand	10,688	9.6	13,207	10.3	2,519	23.6
	External demand	66,243	59.5	78,346	61.2	12,102	18.3
	Total	111,311	100.0	128,056	100.0	16,745	15.0

(Note) The above production, orders received and sales by customer do not include the amounts of Shin Nippon Machinery Co., Ltd., and Shin Nichizo Engineering Co., Ltd., which became newly consolidated subsidiaries as of July 1, 2026. The order backlog of Shin Nippon Machinery Co., Ltd. and Shin Nichizo Engineering Co., Ltd. as of the time they were newly consolidated was 20,431 million yen.

End