

Kurita Water Industries Ltd.

Reference Material for FY03/2026 Financial Results Briefing

May 14, 2026

Table of Contents

FY 03/2026

Continuing Operations +
Discontinued Operation

- Overview of Results P. 1
- Factors in Business Profit Change (YoY Change) P. 2
- Electronic Industry : Overview of Results P. 3
- Electronic Industry : Factors in Business Profit Change (YoY Change) P. 4
- Net Sales by Region P. 5
- Capital Expenditures, Depreciation and R&D Expenses P. 6

Continuing
Operations

- 1Q~3Q Factors in Business Profit Change (YoY Change) P. 7
- Electronic Industry : 1Q~3Q Factors in Business Profit Change (YoY Change) .. P. 8



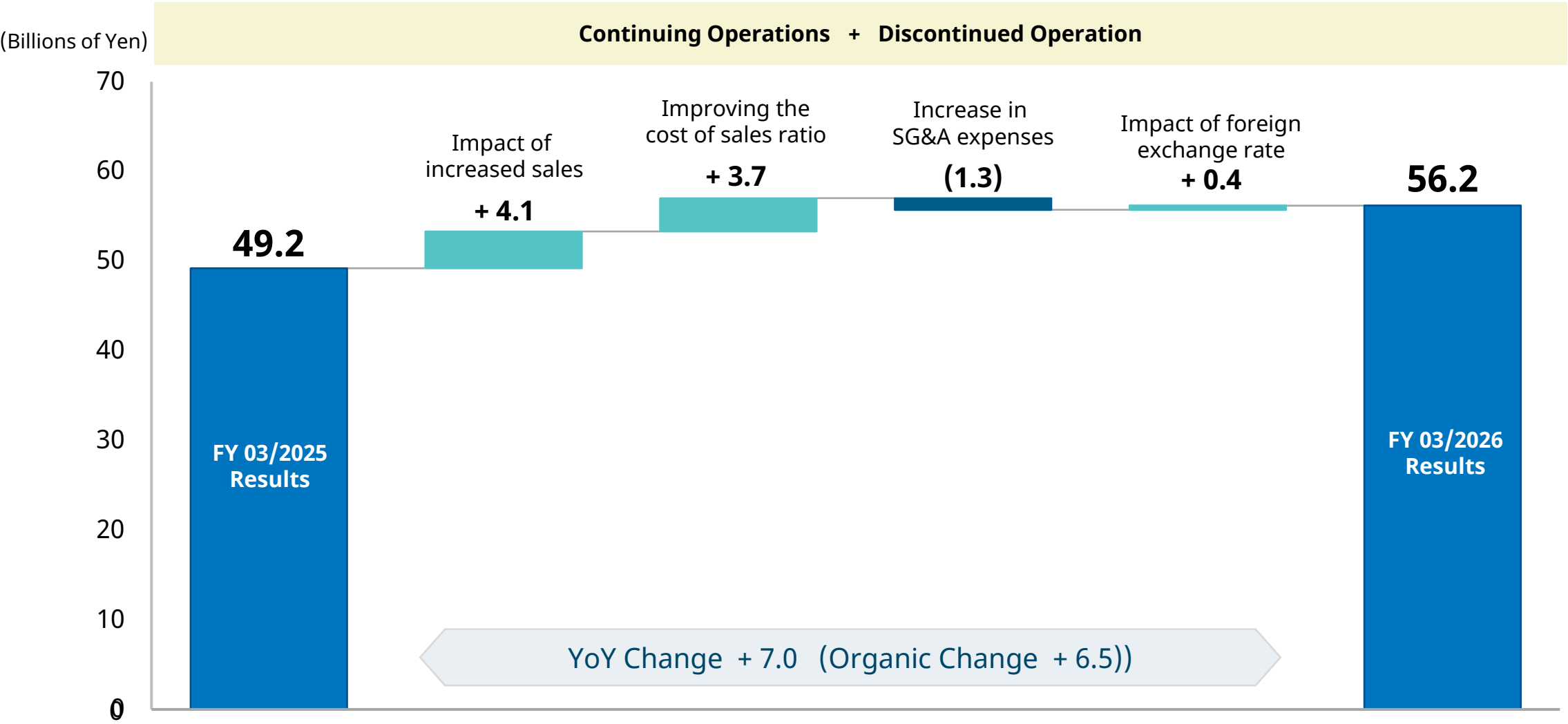
Overview of Results



(Billions of Yen)		FY 03/2025 Results	FY 03/2026 Results	YoY Change	YoY change rate	FY 03/2026 Forecast (Announced in Nov.)
Continuing Operations + Discontinued Operation	Orders	433.0	461.9	+ 29.0	+ 6.7%	435.0
	Net Sales	408.9	421.8	+ 12.9	+ 3.2%	425.0
	Business Profit	49.2	56.2	+ 7.0	+ 14.2%	54.0
	Business Profit Margin	12.0%	13.3%	+ 1.3pp	—	12.7%
	Net of Other Income and Expenses	(17.9)	(19.3)	(1.4)	—	(0.5)
	Operating Profit	31.3	36.8	+ 5.5	+ 17.7%	53.5
	Profit Before Tax	31.8	36.4	+ 4.5	+ 14.3%	52.5
	Profit Attributable to Owners of Parent	20.3	16.0	(4.3)	(21.4%)	36.3
	Basic Earnings per Share (yen)	180.66	145.34	(35.32)	(19.6%)	330.61
	ROE)	6.1%	4.7%	(1.4pp)	—	10.7%
	ROIC	8.8%	8.3%	(0.6pp)	—	8.7%
	Foreign Exchange Rate	USD (yen)	152.6	150.8		146.0
		EUR (yen)	163.8	174.8		168.1
		CNY (yen)	21.1	21.3		20.3

* Net of other income and expenses for both the current and previous fiscal years include impairment losses.

Factors in Business Profit Change (YoY Change)

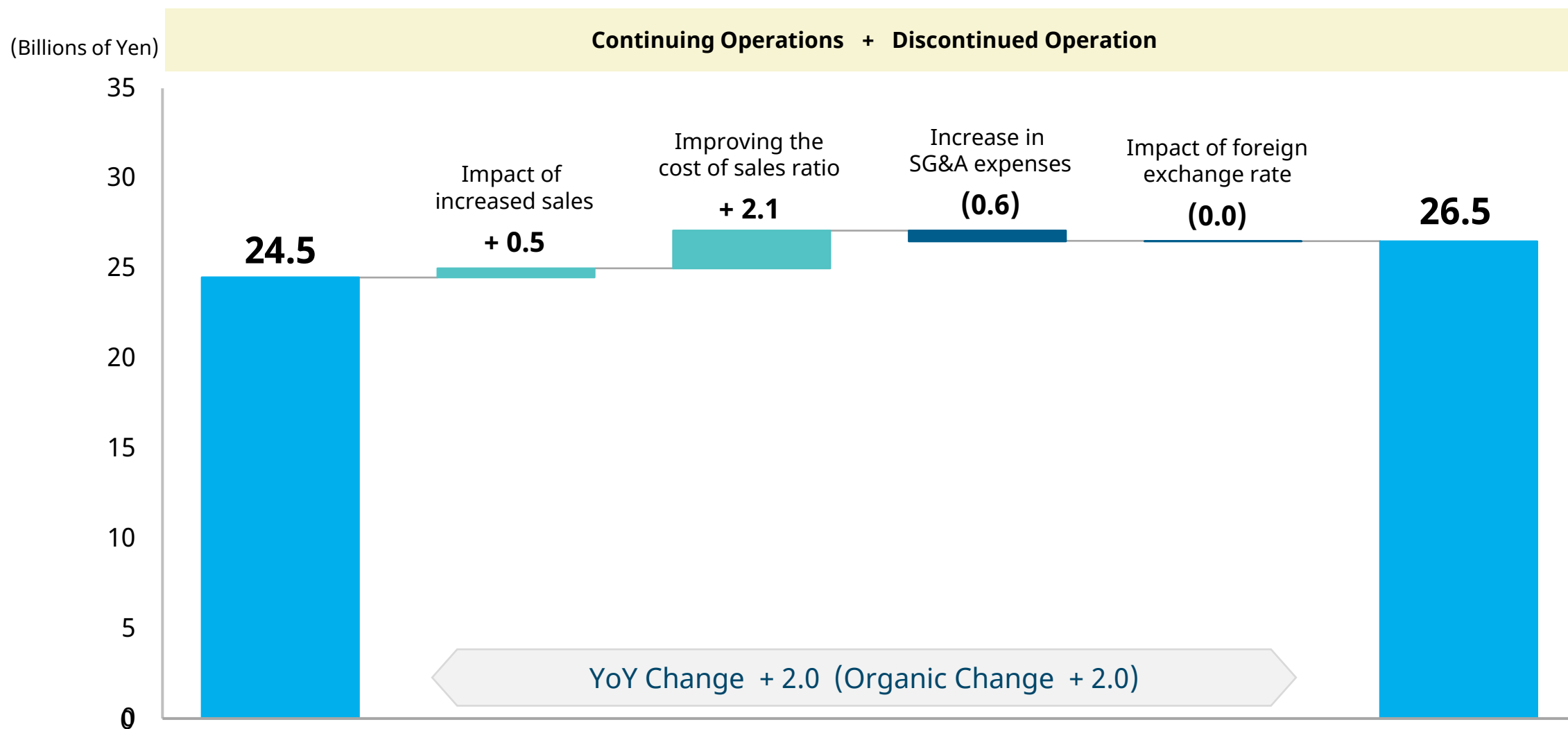


Results by Segment

(Billions of Yen)		FY 03/2025 Results	FY 03/2026 Results	YoY Change	FY 03/2026 Forecast (Announced in Nov.)
Continuing Operations + Discontinued Operation	Orders	214.4	227.9	+ 13.5	213.0
	Facilities	96.2	104.2	+ 8.0	96.1
	Recurring Contract-Based Services	54.8	54.6	(0.2)	52.5
	Services	63.4	69.1	+ 5.7	64.4
	Chemicals	11.6	12.1	+ 0.5	11.3
	Precision Tool Cleaning	28.6	27.5	(1.1)	29.0
	Maintenance	23.2	29.6	+ 6.3	24.1
	Net Sales	189.6	190.7	+ 1.2	199.0
	Facilities	73.8	71.8	(2.0)	81.2
	Recurring Contract-Based Services	54.8	54.5	(0.2)	52.4
	Services	61.0	64.4	+ 3.4	65.4
	Chemicals	11.6	11.8	+ 0.2	11.4
	Precision Tool Cleaning	28.6	27.5	(1.2)	29.0
	Maintenance	20.8	25.1	+ 4.3	25.1
	Business Profit	24.5	26.5	+ 2.0	26.0
	Business Profit Margin	12.9%	13.9%	+ 1.0pp	13.1%
	Operating Profit	9.2	7.2	(2.0)	26.5

* Operating profit for both the current and previous fiscal years include impairment losses.

Factors in Business Profit Change (YoY Change)



Net Sales by Region



Consolidated

Continuing Operations + Discontinued Operation	(Billions of Yen)	FY 03/2025 Results	FY 03/2026 Results	YoY Change	FY 03/2026 Forecast (Announced in Nov.)
	Japan	196.6	211.9	+ 15.3	208.6
	Asia	100.5	89.9	(10.6)	92.2
	North & South America	74.1	74.9	+ 0.8	79.4
	EMEA	37.6	45.1	+ 7.5	44.8
	Total	408.9	421.8	+ 12.9	425.0

Electronics Industry

Continuing Operations + Discontinued Operation	(Billions of Yen)	FY 03/2025 Nine-Month Results	FY 03/2026 Nine-Month Results	YoY Change	FY 03/2026 Forecast (Announced in Nov.)
	Japan	84.8	91.0	+ 6.2	90.0
	Asia	76.3	65.8	(10.5)	68.7
	North & South America	24.4	24.8	+ 0.4	30.1
	EMEA	4.1	9.1	+ 5.1	10.2
	Total	189.6	190.7	+ 1.2	199.0

General Industry

Continuing Operations + Discontinued Operation	(Billions of Yen)	FY 03/2025 Nine-Month Results	FY 03/2026 Nine-Month Results	YoY Change	FY 03/2026 Forecast (Announced in Nov.)
	Japan	111.8	120.8	+ 9.0	118.6
	Asia	24.2	24.1	(0.1)	23.5
	North & South America	49.8	50.2	+ 0.4	49.3
	EMEA	33.5	35.9	+ 2.4	34.7
	Total	219.3	231.1	+ 11.8	226.0

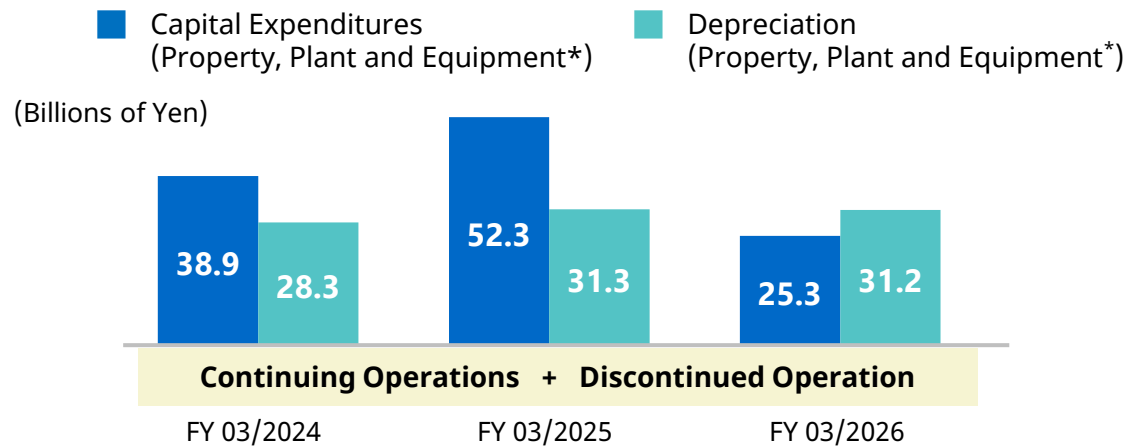
* Certain figures for the previous fiscal year have been reclassified due to a revision of segment and regional classifications.

Capital Expenditures, Depreciation and R&D Expenses

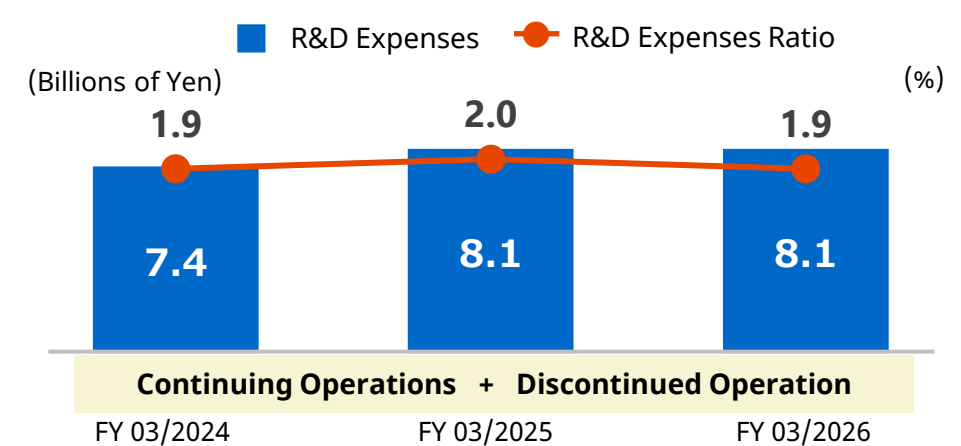
	(Billions of Yen)	FY 03/2025 Results	FY 03/2026 Results	YoY Change	FY 03/2026 Forecast (Announced in Nov.)
Continuing Operations + Discontinued Operation	Capital Expenditures (Property, Plant and Equipment*)	52.3	25.3	(27.1)	22.9
	Depreciation (Property, Plant and Equipment*)	31.3	31.2	(0.1)	32.5
	R&D Expenses	8.1	8.1	+ 0.0	8.0

* Right-of-use assets are included.

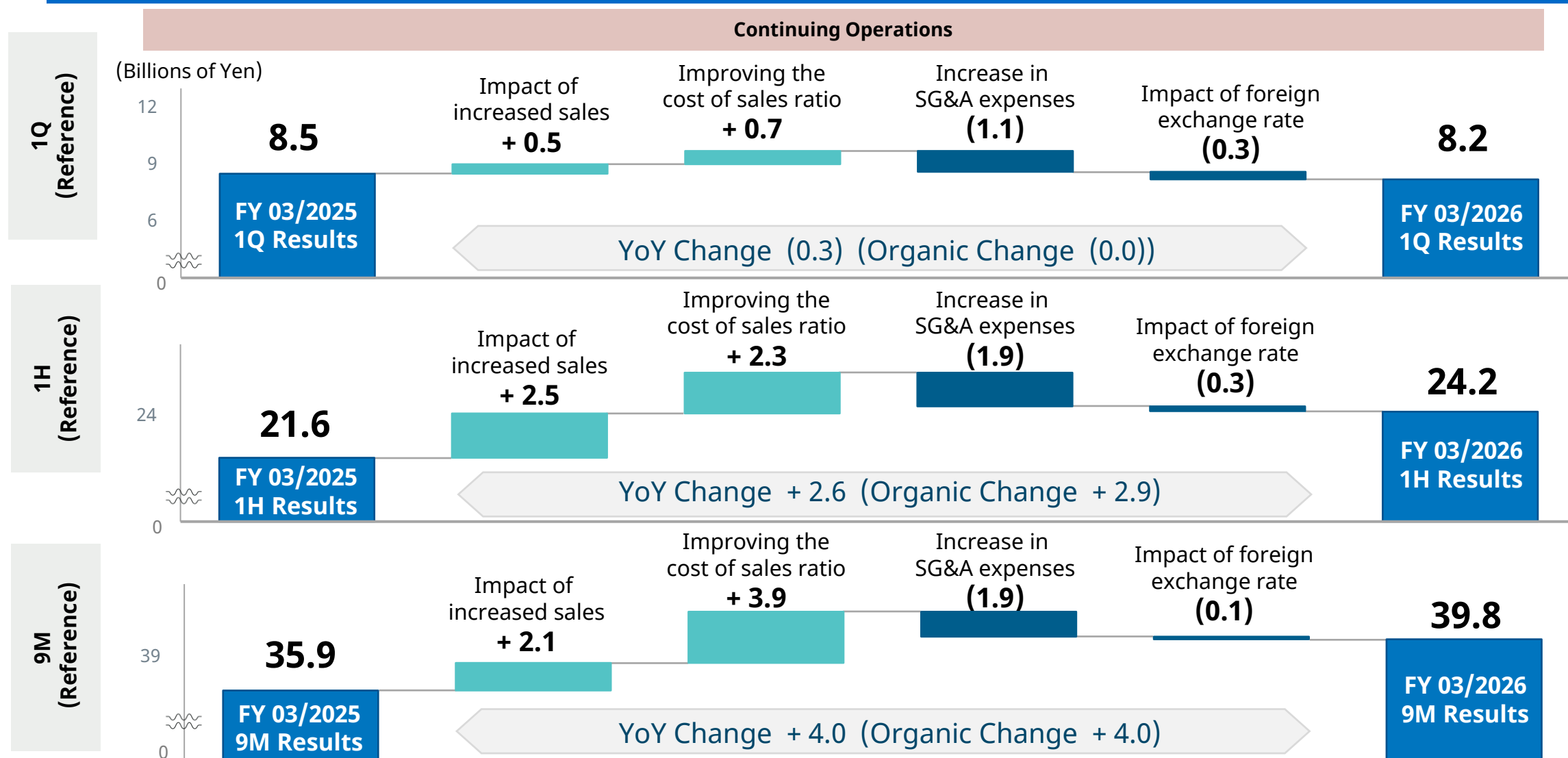
Capital Expenditures and Depreciation



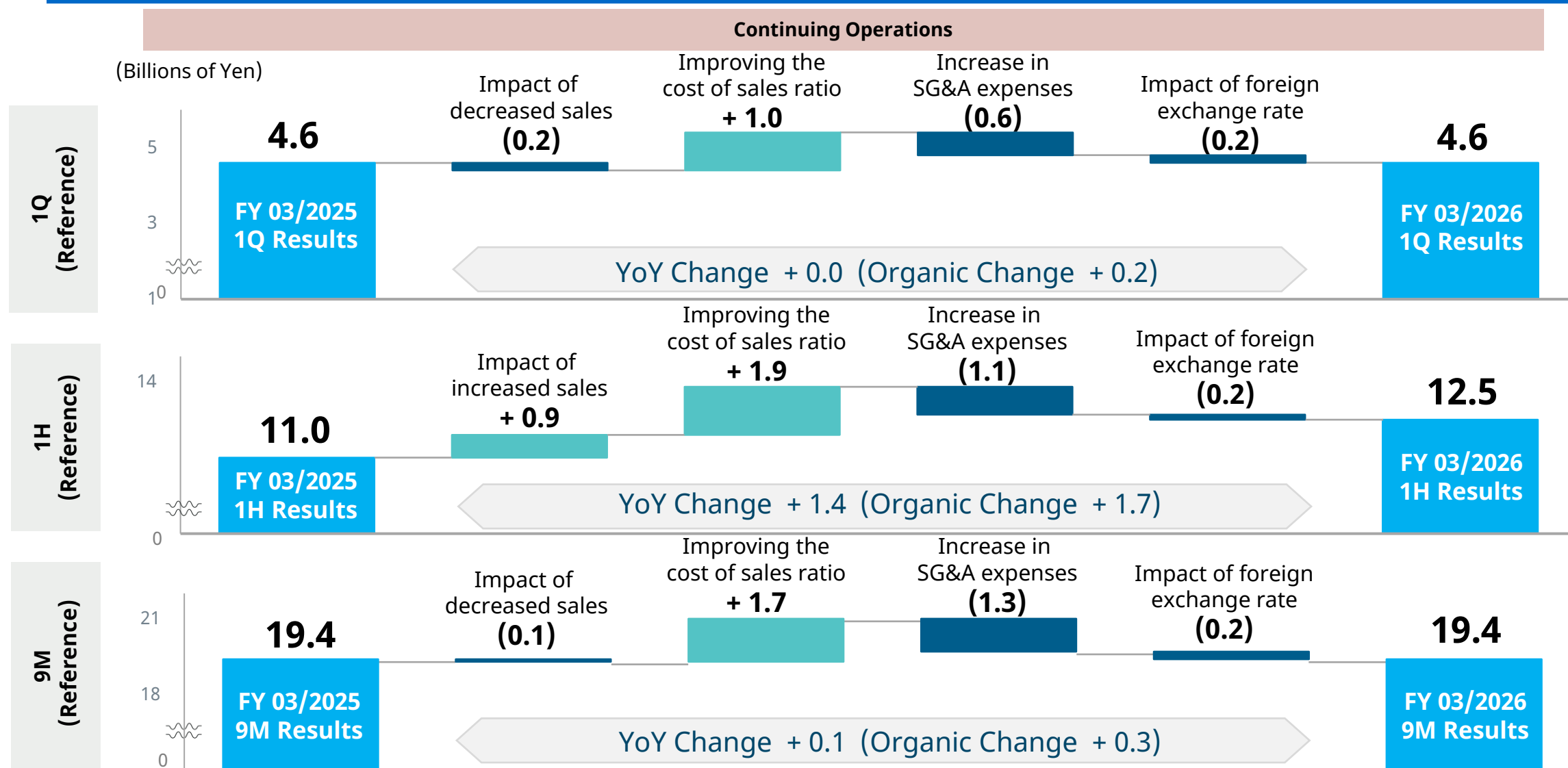
R&D Expenses



Factors in Business Profit Change (YoY Change)



Factors in Business Profit Change (YoY Change)





Forward-looking Statements

This presentation contains forward-looking statements, business plan projections, and judgments based on information available to management at the time of writing. Due to the existence of a variety of risk factors and uncertainties, actual results may differ from those specified or implied by these forward-looking statements and projections.

The trademarks (products, services, logos) contained in this presentation belong to the Company or right holders that allow the Company to use the trademarks.