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May 15, 2026

Consolidated Financial Results for the Fiscal Year Ended March 31, 2026 (Under Japanese GAAP)

Company name: TPR Co., Ltd.
Listing: Tokyo Stock Exchange
Securities code: 6463
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Scheduled date of annual general meeting of shareholders: June 23, 2026
Scheduled date to commence dividend payments: June 9, 2026
Scheduled date to file annual securities report: June 18, 2026
Preparation of supplementary material on financial results: Yes
Holding of financial results briefing: Yes (for institutional investors and analysts)

(Yen amounts are rounded down to millions, unless otherwise noted.)

1. Consolidated financial results for the fiscal year ended March 31, 2026 (from April 1, 2025 to March 31, 2026)

(1) Consolidated operating results

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
Fiscal year ended	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
March 31, 2026	190,553	(1.0)	10,278	(8.3)	16,162	2.4	9,394	6.0
March 31, 2025	192,494	(0.7)	11,214	(10.5)	15,790	(1.7)	8,866	8.2

Note: Comprehensive income For the fiscal year ended March 31, 2026: ¥21,780 million [47.4%]
For the fiscal year ended March 31, 2025: ¥14,776 million [(50.0)%]

	Basic earnings per share	Diluted earnings per share	Return on equity	Ratio of ordinary profit to total assets	Ratio of operating profit to net sales
Fiscal year ended	Yen	Yen	%	%	%
March 31, 2026	143.10	—	5.6	5.4	5.4
March 31, 2025	131.86	—	5.5	5.4	5.8

Reference: Share of profit (loss) of entities accounted for using equity method
For the fiscal year ended March 31, 2026: ¥3,532 million
For the fiscal year ended March 31, 2025: ¥1,874 million

Note: The Company conducted a 2-for-1 share split of shares of common stock on October 1, 2025. Basic earnings per share has been calculated assuming that the share split was conducted at the beginning of the previous fiscal year.

(2) Consolidated financial position

	Total assets	Net assets	Equity-to-asset ratio	Net assets per share
As of	Millions of yen	Millions of yen	%	Yen
March 31, 2026	305,583	213,016	57.3	2,714.91
March 31, 2025	291,779	198,635	55.8	2,453.65

Reference: Equity
As of March 31, 2026: ¥174,969 million
As of March 31, 2025: ¥162,872 million

Note: The Company conducted a 2-for-1 share split of shares of common stock on October 1, 2025. Net assets per share has been calculated assuming that the share split was conducted at the beginning of the previous fiscal year.

(3) Consolidated cash flows

	Cash flows from operating activities	Cash flows from investing activities	Cash flows from financing activities	Cash and cash equivalents at end of period
Fiscal year ended	Millions of yen	Millions of yen	Millions of yen	Millions of yen
March 31, 2026	22,721	(13,544)	(11,583)	59,369
March 31, 2025	21,743	(4,582)	(9,932)	60,797

2. Cash dividends

	Annual dividends per share					Total cash dividends (Total)	Payout ratio (Consolidated)	Ratio of dividends to net assets (Consolidated)
	First quarter-end	Second quarter-end	Third quarter-end	Fiscal year-end	Total			
	Yen	Yen	Yen	Yen	Yen	Millions of yen	%	%
Fiscal year ended March 31, 2025	—	50.00	—	50.00	100.00	3,362	37.9	2.1
Fiscal year ended March 31, 2026 (post-split conversion)	—	50.00	—	31.00	—	3,658	39.1	2.2
[pre-split conversion]				[62.00]	[112.00]			
Fiscal year ending March 31, 2027 (Forecast)	—	28.00	—	28.00	56.00		44.6	

Note: The Company conducted a 2-for-1 share split of shares of common stock on October 1, 2025. Cash dividends prior to the second quarter of the fiscal year ended March 31, 2026 represent the actual dividend amount prior to such share split. The year-end dividend per share for the fiscal year ended March 31, 2026 is stated after taking into account the effect of the share split, and the total annual dividend is stated as “—.” The total annual dividend per share after taking into account the share split, is 56.00 yen.

The Company has upwardly revised its year-end dividend per share for the fiscal year ended March 31, 2026 from 27.00 yen to 31.00 yen. For details, please refer to the “Notice Regarding Revision to Dividends Forecast (Dividend Increase)” released today (May 15, 2026).

3. Consolidated earnings forecasts for the fiscal year ending March 31, 2027 (from April 1, 2026 to March 31, 2027)

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Basic earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Fiscal year ending March 31, 2027	190,900	0.2	10,600	3.1	15,000	(7.2)	8,100	(13.8)	125.68

*** Notes**

(1) Significant changes in the scope of consolidation during the period: Yes

Newly included: One company (Aisin Anqing Automotive Parts Co. Ltd.)

Excluded: None

(2) Changes in accounting policies, changes in accounting estimates, and restatement

(i) Changes in accounting policies due to revisions to accounting standards and other regulations: None

(ii) Changes in accounting policies due to other reasons: None

(iii) Changes in accounting estimates: None

(iv) Restatement: None

(3) Number of issued shares (common shares)

(i) Total number of issued shares at the end of the period (including treasury shares)

As of March 31, 2026	66,542,998 shares
As of March 31, 2025	68,600,198 shares

(ii) Number of treasury shares at the end of the period

As of March 31, 2026	2,095,171 shares
As of March 31, 2025	2,220,546 shares

(iii) Average number of shares outstanding during the period

Fiscal year ended March 31, 2026	65,649,203 shares
Fiscal year ended March 31, 2025	67,246,271 shares

Note: The Company conducted a 2-for-1 share split of shares of common stock on October 1, 2025. The total number of issued shares at the end of the period, number of treasury shares at the end of the period, and average number of shares outstanding during the period are calculated on the assumption that the share split was conducted at the beginning of the previous fiscal year.

The number of treasury shares at the end of the period includes the Company's shares held by the Board Benefit Trust (BBT) and Board Benefit Trust-Restricted Stock (BBT-RS) (565,632 shares as of March 31, 2026 and 222,438 shares as of March 31, 2025). In addition, the treasury shares that are deducted when calculating the average number of shares outstanding during the period include the Company's shares held by the Board Benefit Trust (BBT) and Board Benefit Trust-Restricted Stock (BBT-RS) (158,801 shares for the fiscal year ended March 31, 2026 and 306,983 shares for the fiscal year ended March 31, 2025).

[Reference] Overview of non-consolidated financial results

1. Non-consolidated financial results for the fiscal year ended March 31, 2026 (from April 1, 2025 to March 31, 2026)

(1) Non-consolidated operating results

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit	
Fiscal year ended	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
March 31, 2026	48,344	0.9	(1,058)	—	10,983	40.9	11,299	47.7
March 31, 2025	47,893	(6.5)	209	(83.5)	7,793	9.5	7,648	64.0

	Basic earnings per share	Diluted earnings per share
Fiscal year ended	Yen	Yen
March 31, 2026	172.12	—
March 31, 2025	113.74	—

Note: The Company conducted a 2-for-1 share split of shares of common stock on October 1, 2025. Basic earnings per share has been calculated assuming that the share split was conducted at the beginning of the previous fiscal year.

(2) Non-consolidated financial position

	Total assets	Net assets	Equity-to-asset ratio	Net assets per share
As of	Millions of yen	Millions of yen	%	Yen
March 31, 2026	127,809	100,658	78.8	1,561.86
March 31, 2025	112,210	90,283	80.4	1,358.92

Reference: Equity

As of March 31, 2026: ¥100,658 million

As of March 31, 2025: ¥90,204 million

Note: The Company conducted a 2-for-1 share split of shares of common stock on October 1, 2025. Net assets per share has been calculated assuming that the share split was conducted at the beginning of the previous fiscal year.

* Financial results are exempt from audit conducted by certified public accountants or an audit corporation.

* Proper use of earnings forecasts, and other special matters

Earnings forecasts and other forward-looking statements in this report are based on certain assumptions that are deemed reasonable and information available to the Company at the time of this report's preparation. Therefore, the Company does not guarantee the achievement of forecasts and other forward-looking statements. Actual results may differ significantly from these forecasts for a number of reasons.

Attached Material

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* Reference materials: TPR Reference materials on the financial results for the fiscal year ended March 31, 2026

1. Overview of operating results, etc.

(1) Overview of operating results for the fiscal year under review

The global economy in the fiscal year under review faced increased uncertainties starting with the higher crude oil prices due to the situation in the Middle East. Consumer spending was sluggish in the U.S. triggered by higher inflation caused by tariffs, whereas performance in China was steady with strong overseas demand due to the shift in exports destined for the U.S. to other regions, despite employment uncertainties. The trend in Japan was firm due to higher wage and increased investment while also being subject to the impact of rising prices.

In the automotive sector, to which the Group is mainly related, in the U.S., sales of hybrid vehicles increased, despite sluggish sales mainly of EVs. In China, domestic sales and exports remained strong, particularly among Chinese manufacturers. In ASEAN, however, demand growth slowed and sales were sluggish due to high interest rates and stricter lending standards. In Japan, sales remained weak.

In this business environment, for the fiscal year under review, the Group's consolidated net sales decreased year on year due mainly to a decline in sales in the Faltec Group, and operating profit decreased due to the effect of a change in product mix. Ordinary profit, and profit attributable to owners of parent increased due to the share of profit of entities accounted for using equity method and gain on sale of assets held.

The performance figures for the fiscal year under review are as follows.

Net sales	¥190,553 million	(down 1.0% year on year)
Operating profit	¥10,278 million	(down 8.3% year on year)
Ordinary profit	¥16,162 million	(up 2.4% year on year)
Profit attributable to owners of parent	¥9,394 million	(up 6.0% year on year)

The overview of segment performance is as follows.

<TPR Group (excluding the Faltec Group)>

(i) Japan

In Japan, while sales were strong, net sales increased but profit decreased due to the effect of a change in product mix and an increase in R&D expenses. Net sales increased by ¥1,380 million year on year to ¥50,755 million and segment profit decreased by ¥1,012 million year on year to ¥404 million.

(ii) Asia

In Asia, net sales and profit both increased due to the strong sales by local automobile manufacturers in China. Net sales increased by ¥2,081 million year on year to ¥48,497 million and segment profit increased by ¥280 million year on year to ¥8,025 million.

(iii) North America

In North America, net sales and profit both increased due to strong sales by Japanese automobile manufacturers. Net sales increased by ¥558 million year on year to ¥15,777 million and segment loss improved by ¥250 million year on year to ¥325 million.

(iv) Other

In Other, net sales and profit both increased due to steady sales to automobile manufacturers in Europe. Net sales increased by ¥10 million year on year to ¥2,597 million and segment profit increased by ¥61 million year on year to ¥332 million.

<Faltec Group>

Net sales and profit decreased due to a decrease in the number of vehicles produced and sold by automobile manufacturers. Net sales decreased by ¥5,973 million year on year to ¥72,925 million. Segment profit decreased by ¥790 million year on year to ¥1,403 million.

(2) Overview of financial position for the fiscal year under review

Assets, liabilities and net assets

Assets

Total assets at the end of the fiscal year under review increased by ¥13,804 million compared to the end of the previous fiscal year to ¥305,583 million. This is primarily due to respective increases of ¥8,086 million in investment securities, ¥3,203 million in investments in capital, and ¥2,128 million in retirement benefit asset.

Liabilities

Liabilities decreased by ¥576 million compared to the end of the previous fiscal year to ¥92,567 million. This is primarily due to respective decreases of ¥2,316 million in short-term borrowings and ¥844 million in retirement benefit liability, despite an increase of ¥2,203 million in deferred tax liabilities.

Net assets

Net assets increased by ¥14,380 million compared to the end of the previous fiscal year to ¥213,016 million. This is primarily due to respective increases of ¥4,927 million in valuation difference on available-for-sale securities, ¥3,939 million in retained earnings, ¥2,362 million in non-controlling interests, and ¥1,972 million in remeasurements of defined benefit plans.

(3) Overview of cash flows for the fiscal year under review

The balance of cash and cash equivalents (hereinafter, “cash”) at the end of the fiscal year under review decreased by ¥1,428 million year on year to ¥59,369 million.

The cash flow status and the respective factors for the fiscal year under review are as follows.

Cash flows from operating activities

Net cash provided by operating activities was ¥22,721 million (up 4.5% year on year). The primary breakdown is ¥16,032 million in profit before income taxes, ¥11,804 million in depreciation, and ¥3,994 million in income taxes paid.

Cash flows from investing activities

Net cash used in investing activities was ¥13,544 million (up 195.5% year on year). The primary breakdown is ¥12,123 million in purchase of property, plant and equipment and intangible assets, ¥2,151 million in payments for investments in capital, and ¥2,548 million in proceeds from sale of property, plant and equipment and intangible assets.

Cash flows from financing activities

Net cash used in financing activities was ¥11,583 million (up 16.6% year on year). The primary breakdown is ¥3,306 million in dividends paid, ¥2,617 million in repayments of lease liabilities, ¥2,500 million in purchase of treasury shares, and ¥2,071 million in net decrease in short-term borrowings.

(4) Future outlook

The future business environment remains uncertain due to the impact of the strengthening yen, concerns about economic downturns associated with financial and tariff policies in various countries, and ongoing geopolitical risks. Additionally, labor costs, logistics costs, energy prices, raw material costs, and other related costs in the supply chain are expected to continue rising. Regarding U.S. tariff

policies, there is a possibility that they could affect the Company's performance. Although it is difficult to estimate the impact at this time, the risk of the Group temporarily bearing the burden has been factored in as a potential cause for decreased profits. Amid these business prospects, the Company will continue to promote activities for reducing costs, and work on optimizing expenses. In the full-year earnings forecasts for the fiscal year ending March 31, 2027, the Company expects the following results.

The assumed foreign exchange rates are ¥150/USD, ¥170/EUR and ¥20.5/CNY.

Net sales	¥190.9 billion
Operating profit	¥10.6 billion
Ordinary profit	¥15.0 billion
Profit attributable to owners of parent	¥8.1 billion

Please note that the above earnings forecasts include future projections based on information available at this time. Although it is currently difficult to reasonably estimate the impact of the Middle East situation, certain factors for decreased profits have been incorporated. Due to future business operations and changes in the environment, actual results may differ significantly from the forecasted figures.

(5) Basic policy on profit distribution and dividends for the current and next fiscal years

The results obtained through our business activities will be fairly distributed to shareholders, customers and employees in accordance with the increase in corporate value in order to respond to the trust and expectations they have in the Company.

With respect to dividends, the Company has a basic policy of providing stable dividends in order to meet the expectations of shareholders in accordance with the increase in corporate value, while considering the financial results for each fiscal year, investments for sustainable growth and other factors. For the fiscal year-end dividend, the Company plans to pay a dividend of ¥31. Accordingly, together with the second quarter-end dividend of ¥50 (equivalent to ¥25 in post-split conversion), the Company plans to pay annual dividends of ¥56 (post-split conversion).

In addition, for the dividends for the next fiscal year, the Company plans again to pay dividends of ¥56 per share (second quarter-end dividend of ¥28 and fiscal year-end dividend of ¥28).

Regarding internal reserves, the Company plans to allocate funds for future needs, including investments for research and development, streamlining and growth.

2. Basic approach to the selection of accounting standards

The Group applies Japanese GAAP when preparing its consolidated financial statements, taking into consideration the comparability of consolidated financial statements across periods and among companies.

The Group will respond appropriately concerning the application of international accounting standards upon consideration of various factors in Japan and overseas.

3. Consolidated financial statements and main notes

(1) Consolidated balance sheet

(Millions of yen)

	As of March 31, 2025	As of March 31, 2026
Assets		
Current assets		
Cash and deposits	62,461	61,616
Notes receivable - trade	9,289	8,005
Accounts receivable - trade	35,877	37,615
Merchandise and finished goods	16,256	17,475
Work in process	7,776	7,146
Raw materials and supplies	10,634	10,938
Other	7,346	7,151
Allowance for doubtful accounts	(111)	(204)
Total current assets	149,529	149,745
Non-current assets		
Property, plant and equipment		
Buildings and structures	61,031	61,460
Accumulated depreciation	(37,697)	(38,700)
Buildings and structures, net	23,333	22,760
Machinery, equipment and vehicles	141,512	142,856
Accumulated depreciation	(115,106)	(118,065)
Machinery, equipment and vehicles, net	26,405	24,790
Land	9,804	9,808
Leased assets	4,176	2,954
Accumulated depreciation	(1,978)	(1,372)
Leased assets, net	2,197	1,581
Construction in progress	3,677	6,415
Other	31,155	30,762
Accumulated depreciation	(27,382)	(27,039)
Other, net	3,773	3,722
Total property, plant and equipment	69,191	69,079
Intangible assets		
Goodwill	852	672
Other	2,870	3,060
Total intangible assets	3,722	3,733
Investments and other assets		
Investment securities	35,651	43,737
Long-term loans receivable	313	334
Investments in capital	16,975	20,178
Retirement benefit asset	13,567	15,695
Deferred tax assets	1,293	1,381
Other	1,831	2,016
Allowance for doubtful accounts	(296)	(319)
Total investments and other assets	69,335	83,025
Total non-current assets	142,249	155,838
Total assets	291,779	305,583

(Millions of yen)

	As of March 31, 2025	As of March 31, 2026
Liabilities		
Current liabilities		
Notes and accounts payable - trade	17,996	19,824
Electronically recorded obligations - operating	8,636	4,684
Short-term borrowings	20,975	18,658
Lease liabilities	2,038	1,673
Income taxes payable	977	1,835
Provision for bonuses	2,479	2,468
Other	10,865	13,462
Total current liabilities	63,967	62,607
Non-current liabilities		
Long-term borrowings	8,575	7,955
Lease liabilities	1,982	1,906
Deferred tax liabilities	12,820	15,023
Retirement benefit liability	4,066	3,221
Provision for retirement benefits for directors (and other officers)	468	390
Provision for share awards for directors (and other officers)	209	312
Asset retirement obligations	175	176
Other	878	973
Total non-current liabilities	29,175	29,959
Total liabilities	93,143	92,567
Net assets		
Shareholders' equity		
Share capital	4,758	4,762
Capital surplus	3,965	3,969
Retained earnings	115,621	119,561
Treasury shares	(2,224)	(2,443)
Total shareholders' equity	122,121	125,849
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	15,536	20,464
Foreign currency translation adjustment	19,663	21,133
Remeasurements of defined benefit plans	5,550	7,522
Total accumulated other comprehensive income	40,750	49,120
Share acquisition rights	78	-
Non-controlling interests	35,684	38,046
Total net assets	198,635	213,016
Total liabilities and net assets	291,779	305,583

(2) Consolidated statement of income and comprehensive income

Consolidated statement of income

(Millions of yen)

	Fiscal year ended March 31, 2025	Fiscal year ended March 31, 2026
Net sales	192,494	190,553
Cost of sales	151,601	148,861
Gross profit	40,892	41,691
Selling, general and administrative expenses	29,678	31,413
Operating profit	11,214	10,278
Non-operating income		
Interest income	789	657
Dividend income	1,080	1,121
Share of profit of entities accounted for using equity method	1,874	3,532
Compensation income	583	193
Foreign exchange gains	–	307
Other	1,063	763
Total non-operating income	5,390	6,575
Non-operating expenses		
Interest expenses	335	421
Foreign exchange losses	149	–
Provision for loss on guarantees	77	76
Other	252	193
Total non-operating expenses	815	691
Ordinary profit	15,790	16,162
Extraordinary income		
Gain on sale of non-current assets	24	1,598
Gain on sale of investment securities	1,240	98
Other	179	77
Total extraordinary income	1,444	1,774
Extraordinary losses		
Loss on retirement of non-current assets	206	270
Impairment losses	361	1,569
Other	149	65
Total extraordinary losses	717	1,904
Profit before income taxes	16,517	16,032
Income taxes - current	3,734	4,903
Income taxes - deferred	1,266	(890)
Total income taxes	5,000	4,012
Profit	11,516	12,019
Profit attributable to non-controlling interests	2,649	2,624
Profit attributable to owners of parent	8,866	9,394

Consolidated statement of comprehensive income

(Millions of yen)

	Fiscal year ended March 31, 2025	Fiscal year ended March 31, 2026
Profit	11,516	12,019
Other comprehensive income		
Valuation difference on available-for-sale securities	(3,478)	4,919
Foreign currency translation adjustment	7,534	2,080
Remeasurements of defined benefit plans, net of tax	(1,954)	2,271
Share of other comprehensive income of entities accounted for using equity method	1,158	489
Total other comprehensive income	3,259	9,760
Comprehensive income	14,776	21,780
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	8,972	17,764
Comprehensive income attributable to non-controlling interests	5,804	4,015

(3) Consolidated statement of changes in equity

Previous fiscal year (From April 1, 2024 to March 31, 2025)

(Millions of yen)

	Shareholders' equity				
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at beginning of period	4,758	3,965	108,974	(963)	116,735
Changes during period					
Dividends of surplus			(3,054)		(3,054)
Profit attributable to owners of parent			8,866		8,866
Purchase of treasury shares				(1,500)	(1,500)
Disposal of treasury shares				239	239
Change in scope of consolidation			835		835
Net changes in items other than shareholders' equity					
Total changes during period	—	—	6,647	(1,260)	5,386
Balance at end of period	4,758	3,965	115,621	(2,224)	122,121

	Accumulated other comprehensive income				Share acquisition rights	Non-controlling interests	Total net assets
	Valuation difference on available-for-sale securities	Foreign currency translation adjustment	Remeasurements of defined benefit plans	Total accumulated other comprehensive income			
Balance at beginning of period	19,003	13,866	7,769	40,639	129	32,135	189,640
Changes during period							
Dividends of surplus							(3,054)
Profit attributable to owners of parent							8,866
Purchase of treasury shares							(1,500)
Disposal of treasury shares							239
Change in scope of consolidation	4	11		16		138	990
Net changes in items other than shareholders' equity	(3,471)	5,784	(2,219)	93	(50)	3,410	3,453
Total changes during period	(3,467)	5,796	(2,219)	110	(50)	3,549	8,995
Balance at end of period	15,536	19,663	5,550	40,750	78	35,684	198,635

TPR Co., Ltd. (6463)
Financial Results
for the fiscal year ended March 31, 2026

Current fiscal year (From April 1, 2025 to March 31, 2026)

(Millions of yen)

	Shareholders' equity				
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at beginning of period	4,758	3,965	115,621	(2,224)	122,121
Changes during period					
Issuance of new shares	3	3			7
Dividends of surplus			(3,308)		(3,308)
Profit attributable to owners of parent			9,394		9,394
Purchase of treasury shares				(3,149)	(3,149)
Disposal of treasury shares		131		651	783
Cancellation of treasury shares		(2,278)		2,278	
Transfer of loss on disposal of treasury shares		2,146	(2,146)		—
Net changes in items other than shareholders' equity					
Total changes during period	3	3	3,939	(219)	3,727
Balance at end of period	4,762	3,969	119,561	(2,443)	125,849

	Accumulated other comprehensive income				Share acquisition rights	Non-controlling interests	Total net assets
	Valuation difference on available-for-sale securities	Foreign currency translation adjustment	Remeasurements of defined benefit plans	Total accumulated other comprehensive income			
Balance at beginning of period	15,536	19,663	5,550	40,750	78	35,684	198,635
Changes during period							
Issuance of new shares							7
Dividends of surplus							(3,308)
Profit attributable to owners of parent							9,394
Purchase of treasury shares							(3,149)
Disposal of treasury shares							783
Cancellation of treasury shares							—
Transfer of loss on disposal of treasury shares							—
Net changes in items other than shareholders' equity	4,927	1,470	1,972	8,370	(78)	2,362	10,653
Total changes during period	4,927	1,470	1,972	8,370	(78)	2,362	14,380
Balance at end of period	20,464	21,133	7,522	49,120	—	38,046	213,016

(4) Consolidated statement of cash flows

(Millions of yen)

	Fiscal year ended March 31, 2025	Fiscal year ended March 31, 2026
Cash flows from operating activities		
Profit before income taxes	16,517	16,032
Depreciation	11,887	11,804
Impairment losses	361	1,569
Amortization of goodwill	179	179
Share of loss (profit) of entities accounted for using equity method	(1,874)	(3,532)
Decrease (increase) in retirement benefit asset	(1,059)	179
Increase (decrease) in retirement benefit liability	(499)	(396)
Increase (decrease) in provision for bonuses	9	(13)
Increase (decrease) in allowance for doubtful accounts	109	106
Increase (decrease) in provision for retirement benefits for directors (and other officers)	(106)	(78)
Increase (decrease) in provision for share awards for directors (and other officers)	133	271
Interest and dividend income	(1,869)	(1,779)
Interest expenses	335	421
Foreign exchange losses (gains)	6	(125)
Loss (gain) on sale of non-current assets	17	(1,577)
Loss on retirement of non-current assets	206	270
Loss (gain) on valuation of investment securities	0	—
Loss (gain) on sale of investment securities	(1,240)	(98)
Decrease (increase) in trade receivables	2,827	205
Decrease (increase) in inventories	1,139	(712)
Increase (decrease) in trade payables	(2,502)	(2,583)
Other, net	(1,145)	763
Subtotal	23,434	20,903
Interest and dividends received	3,007	6,230
Interest paid	(336)	(418)
Income taxes paid	(4,361)	(3,994)
Net cash provided by (used in) operating activities	21,743	22,721

TPR Co., Ltd. (6463)
Financial Results
for the fiscal year ended March 31, 2026

(Millions of yen)

	Fiscal year ended March 31, 2025	Fiscal year ended March 31, 2026
Cash flows from investing activities		
Payments into time deposits	(1,140)	(3,949)
Proceeds from withdrawal of time deposits	5,756	3,387
Purchase of property, plant and equipment and intangible assets	(8,745)	(12,123)
Proceeds from sale of property, plant and equipment and intangible assets	39	2,548
Purchase of investment securities	(1,937)	(964)
Proceeds from sale of investment securities	1,830	100
Net decrease (increase) in loans receivable	(85)	58
Payments for investments in capital	(66)	(2,151)
Other, net	(233)	(450)
Net cash provided by (used in) investing activities	(4,582)	(13,544)
Cash flows from financing activities		
Net increase (decrease) in short-term borrowings	(960)	(2,071)
Proceeds from long-term borrowings	5,100	4,700
Repayments of long-term borrowings	(6,482)	(5,605)
Repayments of lease liabilities	(1,814)	(2,617)
Proceeds from sale and leaseback transactions	1,170	1,464
Purchase of treasury shares	(1,500)	(2,500)
Dividends paid	(3,053)	(3,306)
Dividends paid to non-controlling interests	(2,393)	(1,653)
Other, net	–	5
Net cash provided by (used in) financing activities	(9,932)	(11,583)
Effect of exchange rate change on cash and cash equivalents	2,812	977
Net increase (decrease) in cash and cash equivalents	10,039	(1,428)
Cash and cash equivalents at beginning of period	50,742	60,797
Increase in cash and cash equivalents resulting from inclusion of subsidiaries in consolidation	15	–
Cash and cash equivalents at end of period	60,797	59,369

(5) Notes to consolidated financial statements

Notes on going concern assumption

Not applicable.

Notes on segment information, etc.

[Segment information]

1. Overview of reportable segments

The Company's reportable segments are components of the Company for which separate financial information is available, which are subject to regular review to enable the Board of Directors to determine the allocation of management resources and to evaluate performance.

TPR Group (excluding the Faltec Group) is primarily engaged in the global production and sales of automotive parts. Business activities are conducted in Japan by the Company and its domestic consolidated subsidiaries and overseas by local subsidiaries acting as independent management units. Therefore, the "TPR Group" comprises segments by region based on the production and sales system, with four reportable segments being Japan, Asia, North America and Other.

In addition, the Faltec Group manages the Faltec Group with FALTEC Co., Ltd. at the core and the Company manages the "Faltec Group" as one management unit, so it is one reportable segment.

The names of each reportable segment and the types of products that belong to each reportable segment are as follows.

	Business segment		Products belonging to reportable segments	
TPR Group	TPR Group (excluding the Faltec Group)	Japan	Piston rings, cylinder liners, valve seats, industrial rubber parts, resin products, etc.	
		Asia	Piston rings, cylinder liners, valve seats, temperature control valves, industrial rubber parts, resin products, etc.	
		North America	Piston rings, cylinder liners, etc.	
		Other	Piston rings, cylinder liners, etc.	
	Faltec Group		Automotive exterior parts:	radiator grilles, millimeter wave radar covers, window moldings, roof rails, etc.
			Automotive OEM parts:	remote control engine starters, Telematics Communication Unit (TCU), rear view cameras, etc.
			Automotive related equipment:	vehicle inspection equipment, tire assembly devices, emergency power units, etc.

2. Method for calculating amounts of net sales, profit or loss, assets, liabilities and other items by reportable segment

The accounting method for the operating segments that are reportable is consistent with the accounting policies adopted for the preparation of the consolidated financial statements.

Profit of the reportable segments is based on operating profit.

Intersegment revenue or transfers are based on actual market price.

3. Information on the amounts of net sales, profit or loss, assets and other items by reportable segment
Fiscal year ended March 31, 2025

(Millions of yen)

	Reportable segments						Total
	TPR Group (excluding the Faltec Group)					Faltec Group	
	Japan	Asia	North America	Other (Note)	Total		
Net sales							
Sales to external customers	49,374	46,415	15,218	2,586	113,595	78,898	192,494
Intersegment sales/transfers	9,332	5,359	3	67	14,764	204	14,968
Total	58,707	51,775	15,222	2,654	128,359	79,103	207,463
Segment profit (loss)	1,416	7,745	(575)	270	8,857	2,194	11,051
Segment assets	114,290	84,535	13,478	5,412	217,716	75,958	293,674
Other items							
Depreciation	3,570	2,770	1,120	106	7,568	4,575	12,143
Amortization of goodwill	179	—	—	—	179	—	179
Investments in entities accounted for using equity method	869	19,388	—	1,686	21,944	—	21,944
Increase in property, plant and equipment and intangible assets	3,239	2,417	480	33	6,171	3,291	9,463

Note: The category of “Other” refers to the business activities of local subsidiaries in Europe and South America.

Fiscal year ended March 31, 2026

(Millions of yen)

	Reportable segments						Total
	TPR Group (excluding the Faltec Group)					Faltec Group	
	Japan	Asia	North America	Other (Note)	Total		
Net sales							
Sales to external customers	50,755	48,497	15,777	2,597	117,627	72,925	190,553
Intersegment sales/transfers	9,298	4,590	4	71	13,965	257	14,223
Total	60,053	53,088	15,781	2,669	131,593	73,182	204,776
Segment profit (loss)	404	8,025	(325)	332	8,436	1,403	9,840
Segment assets	119,810	92,354	13,076	6,402	231,644	75,701	307,345
Other items							
Depreciation	3,443	3,352	864	97	7,757	4,300	12,057
Amortization of goodwill	179	—	—	—	179	—	179
Investments in entities accounted for using equity method	503	21,755	—	2,538	24,797	—	24,797
Increase in property, plant and equipment and intangible assets	5,531	3,890	681	88	10,192	3,721	13,914

Note: The category of “Other” refers to the business activities of local subsidiaries in Europe and South America.

4. Difference between the total amount of reportable segments and the amount recorded in the consolidated financial statements and the details of such difference (matters concerning reconciliation)

(Millions of yen)

Net sales	Fiscal year ended March 31, 2025	Fiscal year ended March 31, 2026
Reportable segment total	207,463	204,776
Intersegment eliminations	(14,968)	(14,223)
Net sales in the consolidated financial statements	192,494	190,553

(Millions of yen)

Profit	Fiscal year ended March 31, 2025	Fiscal year ended March 31, 2026
Reportable segment total	11,051	9,840
Intersegment eliminations	13	13
Unrealized profit adjustments	149	424
Operating profit in the consolidated financial statements	11,214	10,278

(Millions of yen)

Assets	Fiscal year ended March 31, 2025	Fiscal year ended March 31, 2026
Reportable segment total	293,674	307,345
Unrealized profit adjustments	(1,895)	(1,761)
Total assets in the consolidated financial statements	291,779	305,583

(Millions of yen)

Other items	Reportable segment total		Adjustment		Amount recorded on consolidated financial statements	
	Fiscal year ended March 31, 2025	Fiscal year ended March 31, 2026	Fiscal year ended March 31, 2025	Fiscal year ended March 31, 2026	Fiscal year ended March 31, 2025	Fiscal year ended March 31, 2026
Depreciation	12,143	12,057	(256)	(253)	11,887	11,804
Amortization of goodwill	179	179	—	—	179	179
Investments in entities accounted for using equity method	21,944	24,797	—	—	21,944	24,797
Increase in property, plant and equipment and intangible assets	9,463	13,914	—	—	9,463	13,914

Per share information

(Yen)

	Fiscal year ended March 31, 2025	Fiscal year ended March 31, 2026
Net assets per share	2,453.65	2,714.91
Basic earnings per share	131.86	143.10

- Notes:
1. The Company conducted a 2-for-1 share split of shares of common stock on October 1, 2025. Net assets per share, basic earnings per share, average number of shares outstanding during the period, and the total number of issued shares at the end of the period have been calculated assuming that the share split was conducted at the beginning of the previous fiscal year.
 2. Calculation basis of basic earnings per share and diluted earnings per share is as follows. The Company's shares owned by Custody Bank of Japan, Ltd. (Trust E account) through the Board Benefit Trust (BBT) and the Board Benefit Trust-Restricted Stock (BBT-RS) (158 thousand shares for the fiscal year under review, 306 thousand shares for the previous fiscal year) are deducted from the average number of common shares outstanding during the period used to calculate the basic earnings per share.
 3. Diluted earnings per share is not stated because there are no potential shares with dilutive effects.

	Fiscal year ended March 31, 2025	Fiscal year ended March 31, 2026
Basic earnings per share		
Profit attributable to owners of parent (Millions of yen)	8,866	9,394
Profit not attributable to common shareholders (Millions of yen)	—	—
Profit attributable to owners of parent related to common shares (Millions of yen)	8,866	9,394
Average number of shares outstanding during the period (Thousands of shares)	67,246	65,649
Overview of potential shares not included in the calculation of diluted earnings per share since they have no dilutive effect.	Share acquisition rights resolved at the Board of Directors meeting held on July 25, 2016 (92,000 common shares).	—

4. Calculation basis of net assets per share is as follows. The Company's shares owned by Custody Bank of Japan, Ltd. (Trust E account) through the Board Benefit Trust (BBT) and the Board Benefit Trust-Restricted Stock (BBT-RS) (565 thousand shares at the end of the fiscal year under review, 222 thousand shares at the end of the previous fiscal year) are deducted from the number of issued common shares at the end of the period used to calculate the net assets per share.

	As of March 31, 2025	As of March 31, 2026
Total net assets (Millions of yen)	198,635	213,016
Amount deducted from total net assets (Millions of yen)	35,763	38,046
[Of which, share acquisition rights (Millions of yen)]	[78]	[—]
[Of which, non-controlling interests (Millions of yen)]	[35,684]	[38,046]
Net assets related to common shares at the end of the period (Millions of yen)	162,872	174,969
Number of common shares at the end of the period used in the calculation of net assets per share (Thousands of shares)	66,379	64,447

Notes on subsequent events

(Share repurchases of treasury shares)

At the meeting of its Board of Directors held on May 15, 2026, the Company has resolved to repurchase shares of its common shares pursuant to Paragraph 1, Article 459 of the Companies Act of Japan.

1. Purpose of the share repurchases

To enhance shareholder returns by flexibly implementing the capital policy and to improve capital efficiency

2. Details of the share repurchases

- | | |
|---|---|
| (1) Class of shares to be repurchased: | Common shares of the Company |
| (2) Total number of shares to be repurchased: | Up to 4 million shares (Ratio to the number of outstanding shares (excluding treasury shares) about 6.2%) |
| (3) Aggregate repurchase amount: | Up to 4.5 billion yen |
| (4) Period for repurchases: | From June 1, 2026 to March 31, 2027 |
| (5) Method of repurchasing: | Open market purchase on Tokyo Stock Exchange |

1. Consolidated performance: Cumulative

(Billions of yen)

	FY2024	FY2025	Amount change	Percent change
Net sales	192.4	190.5	(1.9)	(1)%
Operating profit	11.2	10.2	(0.9)	(8)%
Ordinary profit	15.7	16.1	0.3	2%
Profit attributable to owners of parent	8.8	9.3	0.5	6%

Exchange rate (JPY/USD)	151.47	150.42
Exchange rate (JPY/CNY)	21.04	20.94

2. Results by segment

(Millions of yen)

		FY2024	FY2025	Amount change	Percent change
Net sales	Japan	49,374	50,755	1,380	3%
	Asia	46,415	48,497	2,081	4%
	North America	15,218	15,777	558	4%
	Other	2,586	2,597	10	0%
	TPR Group tota	113,595	117,627	4,031	4%
	Faltec Group	78,898	72,925	(5,973)	(8)%
	Consolidated	192,494	190,553	(1,941)	(1)%

Operating profit	Japan	1,416	404	(1,012)	(71)%
	Asia	7,745	8,025	280	4%
	North America	(575)	(325)	250	—
	Other	270	332	61	23%
	TPR Group total	8,857	8,436	(420)	(5)%
	Faltec Group	2,194	1,403	(790)	(36)%
	Elimination, etc.	162	437	275	—
	Consolidated	11,214	10,278	(936)	(8)%

3. Factors of changes in ordinary profit (Changes from FY2024 to FY2025: Billions of yen)

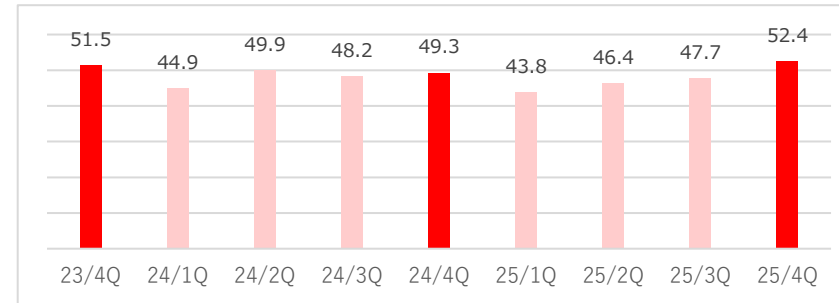


4. Consolidated performance: Trend of quarterly results

<Net sales>

(Billions of yen)

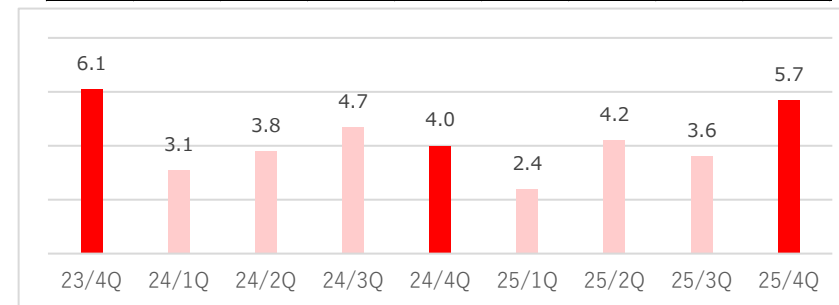
2023	2024				2025			
4Q	1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q
51.5	44.9	49.9	48.2	49.3	43.8	46.4	47.7	52.4



<Ordinary profit>

(Billions of yen)

2023	2024				2025			
4Q	1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q
6.1	3.1	3.8	4.7	4.0	2.4	4.2	3.6	5.7



5. Earnings forecasts for the fiscal year ending March 31, 2027

(Billions of yen)

	FY2025 Results	FY2026 Full-year forecasts	Percent change
Net sales	190.5	190.9	0%
Operating profit	10.2	10.6	3%
Ordinary profit	16.1	15.0	(7)%
Profit attributable to owners of parent	9.3	8.1	(14)%

		FY2025	FY2026 (Forecasts)
Dividend per share	Post-split conversion	¥56 per year	¥56 per year
	Pre-split conversion	¥112 per year	¥112 per year
(Interim dividend)	Post-split conversion	(¥25)	(¥28)
	Pre-split conversion	(¥50)	(¥56)