MinebeaMitsumi
Passion to Create Value through Difference

FASF MEMBERSHIP

Brief Report of Financial Results
for the six months ended September 30, 2026 [IFRS] (Consolidated)

November 6, 2026

Registered
Company Name: MINEBEA MITSUMI Inc. Common Stock Listings: Tokyo
Code No: 6479 URL: https://www.minebeamitsumi.com/
Representative: Yoshihisa Kainuma Representative Director, Chairman CEO
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Interim report filing date: November 13, 2026
Expected date of payment for dividends: November 30, 2026
Preparation of supplementary explanation material for financial results: Yes
Holding of presentation meeting for financial results: Yes (For Analyst)

(Amounts less than one million yen have been rounded.)

1. Business Performance (April 1, 2026 through September 30, 2026)

(1) Consolidated Results of Operations (Year-to-date) (%: Changes from corresponding period of previous fiscal year)

	Net sales (millions of yen)	% Change	Operating income (millions of yen)	% Change	Profit before income taxes (millions of yen)	% Change
Six months ended Sep. 30, 2026	890,751	14.4	58,065	30.8	71,805	77.9
Six months ended Sep. 30, 2025	778,314	0.0	44,387	(5.1)	40,370	12.1

	Profit for the period (millions of yen)	% Change	Profit for the period attributable to owners of the parent (millions of yen)	% Change	Comprehensive income for the period (millions of yen)	% Change
Six months ended Sep. 30, 2026	50,748	76.9	51,005	78.4	39,905	(21.6)
Six months ended Sep. 30, 2025	28,695	14.0	28,585	14.0	50,900	138.5

	Earnings per share, basic (yen)	Earnings per share, diluted (yen)
Six months ended Sep. 30, 2026	127.01	127.00
Six months ended Sep. 30, 2025	71.18	71.18

(2) Consolidated Financial Position

	Total assets (millions of yen)	Total equity (millions of yen)	Total equity attributable to owners of the parent (millions of yen)	Equity ratio attributable to owners of the parent (%)
As of Sep. 30, 2026	1,874,059	941,008	928,952	49.6
As of Mar. 31, 2026	1,814,837	911,031	898,971	49.5

2. Dividends

	Annual dividends				
	End of first quarter (yen)	End of second quarter (yen)	End of third quarter (yen)	Year-end (yen)	For the year (yen)
Year ended Mar. 31, 2026	—	25.00	—	25.00	50.00
Year ending Mar. 31, 2027	—	30.00			
Year ending Mar. 31, 2027 (Forecast)			—	30.00	60.00

(Notes) Revisions to the forecast of cash dividends since the latest announcement: None
Regarding the annual dividends for the fiscal year ending March 31, 2027, we will determine the dividend payout ratio of around 30% on a consolidated basis.

3. Prospect for Consolidated Forecast for the Fiscal Year (April 1, 2026 through March 31, 2027)

(%: Changes from corresponding period of previous fiscal year)

	Net sales (millions of yen)	% Change	Operating income (millions of yen)	% Change
Year ending March 31, 2027	1,730,000	3.9	128,000	23.1

	Profit for the period attributable to owners of the parent (millions of yen)	% Change	Earnings per share, basic (yen)
Year ending March 31, 2027	100,000	1.0	249.01

(Notes) Changes from the latest consolidated results forecast: Yes

* Notes

(1) Significant changes in the scope of consolidation during the period: None

(2) Changes in accounting policies, or changes in accounting estimates

(i) Changes in accounting policies required by IFRS: Yes

(ii) Changes in accounting policies other than 1: None

(iii) Changes in accounting estimates: None

(3) Number of shares outstanding (Common stock)

(i) Number of shares outstanding at the end of each period (Including treasury shares)

As of September 30, 2026: 427,080,606 shares

As of March 31, 2026: 427,080,606 shares

(ii) Number of treasury shares at the end of each period

As of September 30, 2026: 25,485,432 shares

As of March 31, 2026: 25,485,087 shares

(iii) Average number of shares (cumulative from the beginning of the fiscal year)

Six months ended September 30, 2026: 401,595,295 shares

Six months ended September 30, 2025: 401,589,503 shares

* Interim financial results reports are exempt from review conducted by certified public accountants or an audit firm.

* Explanation for appropriate use of financial forecasts and other special remarks

(Caution Concerning Forward-Looking Statements)

The aforementioned forecasts are based on the information available as of the date when this information is disclosed as well as on the assumptions as of the disclosing date of this information related to unpredictable parameters that will most likely affect our future business performance. As such, this is not intended for the Company to give assurance that the said forecast number would be achieved. In other words, our actual performances are likely to differ greatly from these estimates depending on a variety of factors that will take shape from now on. As for the assumptions used for these forecasts and other related items, please refer to "1. Analysis of Operating Performance and Financial Position, (3) Explanation of Consolidated Forecast and Other Forecasts" on page 5 of the documents attached hereunder.

(Investor Briefing Materials for Analysts)

Investor briefing materials will be made available via our corporate website (https://www.minebeamitsumi.com/) on Friday, November 6, 2026.

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1. Analysis of Operating Performance and Financial Position

(1) Analysis of Operating Performance for the six months ended September 30, 2026

During the six months ended September 30, 2026, the global economy remained resilient overall, although some regions were affected by soaring energy prices caused by prolonged tensions in the Middle East.

The Japanese economy saw a recovery in exports driven by growing semiconductor demand, and investment in labor-saving and digitalization initiatives remained firm. Personal consumption also remained resilient, supported by improvements in the employment and income environment. The U.S. economy saw corporate activity expand robustly, driven by strong AI-related investment and demand for data centers, and personal consumption also remained firm against the backdrop of a stable employment situation. The European economy saw only a limited recovery, as continued high energy prices weighed on growth despite a favorable employment situation and a pickup in exports to the U.S. Although the Chinese economy saw robust exports related to IT and EVs, it lacked momentum, weighed down by a prolonged correction in the real estate market and sluggish domestic demand. While the Southeast Asian economy showed resilience, supported by exports of electronic components, the economic recovery remained moderate due to stagnant public investment in the Philippines and a delayed recovery in tourism in Thailand.

Working against this backdrop, the MinebeaMitsumi Group (our "Group") concentrated on improving productivity, thoroughly cutting costs, creating high-value-added products, developing new technologies, and enhancing its marketing approach to achieve sustainable growth and boost profitability further.

As a result, net sales increased by 112,437 million yen (14.4%) year on year to 890,751 million yen. Operating income increased by 13,678 million yen (30.8%) year on year to 58,065 million yen, profit before income taxes increased by 31,435 million yen (77.9%) to 71,805 million yen, and profit for the period attributable to owners of the parent increased by 22,420 million yen (78.4%) to 51,005 million yen.

Performance by segment was as follows:

In addition, some classifications between "Precision Technologies segment" and "Motor, Lighting & Sensing segment", as well as between "Semiconductor & Electronics segment" and "Access Solutions segment" have been changed from the first six months of the fiscal year. The segment information disclosed for the first six months of the previous year has been prepared based on the classification of reporting segments after the corporate organization change.

The main products in the Precision Technologies segment include our Group's anchor product line, ball bearings, in addition to mechanical components such as rod-end bearings used mainly in aircraft and hard disk drive (HDD) pivot assemblies, etc., fasteners for aircraft, and special devices. Sales of ball bearings, our Group's mainstay product, increased due to steady demand for servers for data centers. In addition, sales of rod-end bearings also increased due to growing demand for use in aircraft.

As a result, net sales increased by 30,116 million yen (22.0%) year on year to 166,840 million yen, and operating income increased by 10,625 million yen (36.1%) to 40,069 million yen.

The main products in the Motor, Lighting & Sensing segment include electronic devices such as LED backlights for LCDs and smart products, as well as HDD spindle motors, sensing devices (measuring components), stepping motors, DC motors, fan motors, and automotive motors. Sales increased mainly due to an increase in demand for HDD spindle motors and fan motors for solar power generation.

As a result, net sales increased by 39,262 million yen (18.3%) year on year to 254,020 million yen, and operating income increased by 5,591 million yen (48.1%) to 17,224 million yen.

The main products in Semiconductor & Electronics segment include semiconductor devices, optical devices, mechanical components, and power supply components. Sales increased mainly due to an increase in sales of optical devices.

As a result, net sales increased by 27,317 million yen (10.2%) year on year to 294,567 million yen, and operating income increased by 1,556 million yen (16.2%) to 11,159 million yen.

The main products in the Access Solutions segment include key sets, door latches, door handles, and other automotive components as well as industrial equipment components. Although sales increased due to an increase in automobile production by major customers, operating income decreased due to structural reforms in Europe.

As a result, net sales increased by 15,021 million yen (9.5%) year on year to 172,788 million yen, while operating income decreased by 3,802 million yen (52.9%) to 3,386 million yen.

Software design and development, and machines produced in-house are the main products in our Other business segment. Net sales increased by 721 million yen (39.7%) year on year to 2,536 million yen, and operating loss narrowed by 212 million yen to 668 million yen.

In addition to the figures noted above, 13,105 million yen in corporate expenses, etc. not attributable to any particular segment is indicated as adjustments. The total amount of adjustments was 12,601 million yen for the same period of the previous fiscal year.

(2) Analysis of Financial Position for the six months ended September 30, 2026

1. Basic approach to financial strategy and capital policy

Our Group sees “strengthening our financial position” as a top priority and is taking various steps, such as efficient controlling of capital investments, asset management, and reducing interest-bearing debt. We will reform our portfolio to increase the weight of our highly profitable core businesses and engage in highly effective M&A, promoting an appropriate and flexible financial strategy.

2. Assets, liabilities and equity

Total assets at the end of the six months were 1,874,059 million yen, an increase of 59,222 million yen from the end of the previous fiscal year. The main reason for this was an increase in inventories, other financial assets and property, plant and equipment.

Total liabilities at the end of the six months were 933,051 million yen, an increase of 29,245 million yen from the end of the previous fiscal year. The main reason for this was an increase in trade and other payables.

Equity amounted to 941,008 million yen, and the equity ratio attributable to owners of the parent was 49.6%, an increase of 0.1 percentage points from the end of the previous fiscal year.

3. Cash flows

Cash and cash equivalents at the end of the six months were 233,708 million yen, an increase of 6,186 million yen from the end of the previous fiscal year.

Cash flows from each business activity during the six months ended September 30, 2026, and relevant factors were as follows:

Net cash provided by operating activities amounted to 74,224 million yen (compared to 22,342 million yen in the same period of the previous fiscal year). This was primarily due to profit before income taxes, depreciation and amortization, and changes in inventories and trade and other payables. Net cash used in investing activities amounted to 55,089 million yen (compared to 37,216 million yen in the same period of the previous fiscal year). This was primarily due to purchase of property, plant and equipment. Net cash used in financing activities amounted to 10,627 million yen (compared to 18,392 million yen provided by financing activities in the same period of the previous fiscal year). This was primarily due to dividends paid.

(3) Explanation of Consolidated Forecast and Other Forecasts

According to currently available information, based on the results from the six months ended September 30, 2026 and the most recent situation, we have revised the consolidated forecast as shown below.

Year ending March 31, 2027

	Net sales (millions of yen)	Operating income (millions of yen)	Profit for the period attributable to owners of the parent (millions of yen)	Earnings per share, basic (yen)
Previous forecast (A) (announced on August 5, 2026)	1,690,000	120,000	87,000	216.64
Revised forecast (B)	1,730,000	128,000	100,000	249.01
Difference (B－A)	40,000	8,000	13,000	—
Change (%)	2.4	6.7	14.9	—
(Reference) Results for the fiscal year ended March 31, 2026	1,664,387	103,979	99,034	246.60

(4) Basic Policy for Profit Sharing and Dividend for the Current Fiscal Year

Sharing profits with our Group's shareholders is first priority for MinebeaMitsumi. That is why its basic dividend policy gives priority to enhancing equity efficiency and improving returns to our shareholders. Dividends, while reflecting performance, are determined in light of the overall business environment and with an eye to maintaining a stable and continuous distribution of profits.

Based on the basic policy above, we will provide the interim dividend for the current fiscal year at 30 yen per share. The year end dividend is also planned to be 30 yen, but we will determine the above dividend amounts with a target consolidated dividend payout ratio of approximately 30%, in light of the overall business environment.

2. Condensed Interim Consolidated Financial Statements and Major Notes
(1) Condensed Interim Consolidated Statements of Financial Position

(Amount: millions of yen)

	As of March 31, 2026	As of September 30, 2026
Assets		
Current assets		
Cash and cash equivalents	227,522	233,708
Trade and other receivables	356,517	351,627
Inventories	391,314	416,683
Other financial assets	10,965	8,901
Other current assets	42,413	44,588
Total current assets	1,028,731	1,055,507
Non-current assets		
Property, plant and equipment	585,303	596,233
Goodwill	61,164	60,879
Intangible assets	33,290	34,504
Other financial assets	79,076	97,641
Deferred tax assets	19,543	19,523
Other non-current assets	7,730	9,772
Total non-current assets	786,106	818,552
Total assets	1,814,837	1,874,059

(Continued)

(Amount: millions of yen)

	As of March 31, 2026	As of September 30, 2026
Liabilities and equity		
Liabilities		
Current liabilities		
Trade and other payables	235,583	244,395
Bonds and borrowings	264,122	267,822
Other financial liabilities	13,872	12,659
Income taxes payable	10,855	14,081
Provisions	2,425	4,117
Other current liabilities	75,343	82,585
Total current liabilities	602,200	625,659
Non-current liabilities		
Bonds and borrowings	218,369	216,014
Other financial liabilities	30,206	31,781
Net defined benefit liabilities	28,982	28,959
Provisions	666	670
Deferred tax liabilities	17,591	24,369
Other non-current liabilities	5,792	5,599
Total non-current liabilities	301,606	307,392
Total liabilities	903,806	933,051
Equity		
Common stock	68,259	68,259
Capital surplus	141,401	141,401
Treasury shares	(59,901)	(59,902)
Retained earnings	536,885	577,633
Other components of equity	212,327	201,561
Total equity attributable to owners of the Company	898,971	928,952
Non-controlling interests	12,060	12,056
Total equity	911,031	941,008
Total liabilities and equity	1,814,837	1,874,059

(2) Condensed Interim Consolidated Statements of Income
and Condensed Interim Consolidated Statements of Comprehensive Income
(Condensed Interim Consolidated Statements of Income)

(Amount: millions of yen)

	Six months ended September 30, 2025	Six months ended September 30, 2026
Net sales	778,314	890,751
Cost of sales	642,613	726,676
Gross profit	135,701	164,075
Selling, general and administrative expenses	92,778	104,653
Other income	2,456	2,774
Other expenses	992	4,131
Operating income	44,387	58,065
Finance income	1,990	20,096
Finance expenses	6,007	6,356
Profit before income taxes	40,370	71,805
Income taxes	11,675	21,057
Profit for the period	28,695	50,748
Profit for the period attributable to:		
Owners of the Company	28,585	51,005
Non-controlling interests	110	(257)
Profit for the period	28,695	50,748
Earnings per share (EPS)		
Basic (Yen)	71.18	127.01
Diluted (Yen)	71.18	127.00

(Condensed Interim Consolidated Statements of Comprehensive Income)

(Amount: millions of yen)

	Six months ended September 30, 2025	Six months ended September 30, 2026
Profit for the period	28,695	50,748
Other comprehensive income		
Components of other comprehensive income that will not be reclassified to profit or loss, net of tax:		
Net changes in revaluation of equity instruments measured at fair value through other comprehensive income	1,379	4,018
Remeasurement of defined benefit plans	(571)	(244)
Sub-total	808	3,774
Components of other comprehensive income that will be reclassified to profit or loss, net of tax:		
Foreign exchange differences on translation of foreign operations	21,433	(14,617)
Cash flow hedges	(36)	—
Sub-total	21,397	(14,617)
Other comprehensive income, net of tax	22,205	(10,843)
Comprehensive income for the period	50,900	39,905
Comprehensive income attributable to:		
Owners of the Company	50,646	40,022
Non-controlling interests	254	(117)
Comprehensive income for the period	50,900	39,905

(3) Condensed Interim Consolidated Statements of Changes in Equity

(Amount: millions of yen)

	Equity attributable to owners of the Company					
					Other components of equity	
	Common stock	Capital surplus	Treasury shares	Retained earnings	Foreign currency translation	Cash flow hedge
Balance as of April 1, 2025	68,259	141,401	(59,931)	457,053	129,883	(17)
Profit for the period	—	—	—	28,585	—	—
Other comprehensive income	—	—	—	—	21,289	(36)
Comprehensive income for the period	—	—	—	28,585	21,289	(36)
Purchase of treasury shares	—	—	(1)	—	—	—
Disposal of treasury shares	—	0	32	—	—	—
Dividends	—	—	—	(10,040)	—	—
Transactions with non-controlling interests	—	—	—	—	—	—
Transfer to retained earnings	—	—	—	(571)	—	—
Total transactions with owners	—	0	31	(10,611)	—	—
Balance as of September 30, 2025	68,259	141,401	(59,900)	475,027	151,172	(53)

	Equity attributable to owners of the Company					
	Other components of equity					
	Net changes in revaluation of equity instruments measured at fair value through other comprehensive income	Remeasurement of defined benefit plans	Sub-total	Total	Non-controlling interests	Total equity
Balance as of April 1, 2025	6,804	—	136,670	743,452	11,173	754,625
Profit for the period	—	—	—	28,585	110	28,695
Other comprehensive income	1,379	(571)	22,061	22,061	144	22,205
Comprehensive income for the period	1,379	(571)	22,061	50,646	254	50,900
Purchase of treasury shares	—	—	—	(1)	—	(1)
Disposal of treasury shares	—	—	—	32	—	32
Dividends	—	—	—	(10,040)	(580)	(10,620)
Transactions with non-controlling interests	—	—	—	—	331	331
Transfer to retained earnings	—	571	571	—	—	—
Total transactions with owners	—	571	571	(10,009)	(249)	(10,258)
Balance as of September 30, 2025	8,183	—	159,302	784,089	11,178	795,267

(Amount: millions of yen)

	Equity attributable to owners of the Company					
					Other components of equity	
	Common stock	Capital surplus	Treasury shares	Retained earnings	Foreign currency translation	Cash flow hedge
Balance as of April 1, 2026	68,259	141,401	(59,901)	536,885	203,368	—
Profit for the period	—	—	—	51,005	—	—
Other comprehensive income	—	—	—	—	(14,757)	—
Comprehensive income for the period	—	—	—	51,005	(14,757)	—
Purchase of treasury shares	—	—	(1)	—	—	—
Dividends	—	—	—	(10,040)	—	—
Transactions with non-controlling interests	—	—	—	—	—	—
Transfer to retained earnings	—	—	—	(217)	—	—
Total transactions with owners	—	—	(1)	(10,257)	—	—
Balance as of September 30, 2026	68,259	141,401	(59,902)	577,633	188,611	—

	Equity attributable to owners of the Company					
	Other components of equity					
	Net changes in revaluation of equity instruments measured at fair value through other comprehensive income	Remeasurement of defined benefit plans	Sub-total	Total	Non-controlling interests	Total equity
Balance as of April 1, 2026	8,959	—	212,327	898,971	12,060	911,031
Profit for the period	—	—	—	51,005	(257)	50,748
Other comprehensive income	4,018	(244)	(10,983)	(10,983)	140	(10,843)
Comprehensive income for the period	4,018	(244)	(10,983)	40,022	(117)	39,905
Purchase of treasury shares	—	—	—	(1)	—	(1)
Dividends	—	—	—	(10,040)	(153)	(10,193)
Transactions with non-controlling interests	—	—	—	—	266	266
Transfer to retained earnings	(27)	244	217	—	—	—
Total transactions with owners	(27)	244	217	(10,041)	113	(9,928)
Balance as of September 30, 2026	12,950	—	201,561	928,952	12,056	941,008

(4) Condensed Interim Consolidated Statements of Cash Flows

(Amount: millions of yen)

	Six months ended September 30, 2025	Six months ended September 30, 2026
Cash flows from operating activities:		
Profit before income taxes	40,370	71,805
Depreciation and amortization	34,317	37,679
Interest income and dividends income	(1,842)	(2,043)
Interest expenses	3,615	4,600
Net loss (gain) on financial assets measured at fair value through profit or loss	—	(17,868)
Net loss (gain) on sale and disposal of property, plant and equipment	47	351
Decrease (increase) in trade and other receivables	(11,849)	1,618
Decrease (increase) in inventories	(43,551)	(31,261)
Increase (decrease) in trade and other payables	13,238	14,628
Other	(806)	3,341
Sub-total	33,539	82,850
Interest received	1,625	1,762
Dividends received	262	339
Distributions received from equity investments	—	5,583
Interest paid	(3,480)	(4,580)
Income taxes paid	(9,604)	(11,730)
Net cash flows provided by operating activities	22,342	74,224
Cash flows from investing activities:		
Net decrease (increase) in time deposits	2,702	2,589
Purchase of property, plant and equipment	(36,036)	(53,989)
Proceeds from sale of property, plant and equipment	661	99
Purchase of intangible assets	(4,225)	(3,722)
Purchase of securities	(1,404)	(1,290)
Proceeds from sale and redemption of securities	1,345	1,396
Other	(259)	(172)
Net cash flows used in investing activities	(37,216)	(55,089)

(Continued)

(Amount: millions of yen)

	Six months ended September 30, 2025	Six months ended September 30, 2026
Cash flows from financing activities:		
Net increase (decrease) in short-term borrowings	35,635	20,962
Repayments of long-term borrowings	(3,607)	(18,000)
Proceeds from disposal of treasury shares	32	—
Purchase of treasury shares	(1)	(1)
Dividends paid	(10,040)	(10,040)
Dividends paid to non-controlling interests	(580)	(153)
Proceeds from share issuance to non-controlling interests	331	266
Repayments of lease liabilities	(3,378)	(3,661)
Net cash flows provided by (used in) financing activities	18,392	(10,627)
Effect of exchange rate changes on cash and cash equivalents	4,224	(2,322)
Net increase (decrease) in cash and cash equivalents	7,742	6,186
Cash and cash equivalents at beginning of period	214,256	227,522
Cash and cash equivalents at end of period	221,998	233,708

(5) Notes on Condensed Interim Consolidated Financial Statements

(Notes on Going Concern Assumptions)

Not applicable.

(Change in Accounting Policy)

Excluding the changes stated below, the major accounting policies that were adopted to the condensed interim consolidated financial statements are the same policies that were applied to the previous consolidated fiscal year:

IFRS Accounting Standards		Outline of new standards and amendments
IFRS 9 IFRS 7	Amendments to the classification and measurement of financial instruments	Clarification of the classification of financial assets, addition of derecognition criteria for financial liabilities, and amendments to disclosure requirements for financial assets measured at fair value through other comprehensive income
IFRS 9 IFRS 7	Contracts referencing nature-dependent electricity	Clarified accounting for contracts referencing nature-dependent electricity

The impact of the adoption of the above standards on the condensed interim consolidated financial statements is immaterial.

(Segment Information)

(1) Summary of reportable segments

The Group's reportable segments are components of the Group for which discrete financial information is available, and such information is regularly reviewed by the Company's Board of Directors in order to determine the distribution of management resources and evaluate performance.

The Company established business divisions by product in key business centers, therein Precision Technologies Headquarters supervise the production of machined components, while Motor, Lighting & Sensing Headquarters oversee the manufacture of small-sized motors, electronic devices and components, and optical products, etc., Semiconductor & Electronics Headquarters are responsible for the production of semiconductor devices, optical devices, mechanical components, etc., and Access Solutions Headquarters are responsible for the production of automotive components and industrial equipment components and formulate comprehensive business strategies to be implemented for both domestic and foreign operations. Therefore, the Group has four reportable segments consisting of "Precision Technologies", "Motor, Lighting & Sensing", "Semiconductor & Electronics" and "Access Solutions". There is no reportable segment that aggregates business segments.

The Group's core products in the "Precision Technologies segment" are mechanical parts, such as ball bearings, rod-end bearings, HDD pivot assemblies as well as fasteners for aircraft, and special devices. The core products of the "Motor, Lighting & Sensing segment" include electronic devices such as LED backlights for LCDs and smart products, as well as HDD spindle motors, sensing devices (measuring components), stepping motors, DC motors, fan motors, and automotive motors. The staple products of "Semiconductor & Electronics segment" include semiconductor devices, optical devices, mechanical components and power supply components. The main products of "Access Solutions segment" are automotive components, such as key sets, door latches, door handles, etc. as well as industrial equipment components.

In addition, some classifications between "Precision Technologies segment" and "Motor, Lighting & Sensing segment", as well as between "Semiconductor & Electronics segment" and "Access Solutions segment" have been changed from the first six months of the fiscal year. The segment information disclosed for the first six months of the previous fiscal year has been prepared based on the classification of reporting segments after the corporate organization change.

(2) Reportable segments information

Profit for reportable segment is based on operating income.

Intersegment revenue transactions are calculated based on settlement prices based on an overall assessment taking into account market prices, manufacturing costs and other factors.

(Six months ended September 30, 2025) (Amount: millions of yen)

	Reportable segment				Other*1	Adjustments*2	Consolidated
	Precision Technologies	Motor, Lighting & Sensing	Semiconductor & Electronics	Access Solutions			
Net sales							
Net sales to customers	136,724	214,758	267,250	157,767	1,815	—	778,314
Net sales to other segment	3,615	5,889	2,574	148	1,204	(13,430)	—
Total	140,339	220,647	269,824	157,915	3,019	(13,430)	778,314
Segment profit (loss)	29,444	11,633	9,603	7,188	(880)	(12,601)	44,387
Finance income	—	—	—	—	—	—	1,990
Finance expenses	—	—	—	—	—	—	6,007
Profit before income taxes	—	—	—	—	—	—	40,370

(Six months ended September 30, 2026) (Amount: millions of yen)

	Reportable segment				Other*1	Adjustments*2	Consolidated
	Precision Technologies	Motor, Lighting & Sensing	Semiconductor & Electronics	Access Solutions			
Net sales							
Net sales to customers	166,840	254,020	294,567	172,788	2,536	—	890,751
Net sales to other segment	4,442	7,449	3,017	165	2,545	(17,618)	—
Total	171,282	261,469	297,584	172,953	5,081	(17,618)	890,751
Segment profit (loss)	40,069	17,224	11,159	3,386	(668)	(13,105)	58,065
Finance income	—	—	—	—	—	—	20,096
Finance expenses	—	—	—	—	—	—	6,356
Profit before income taxes	—	—	—	—	—	—	71,805

(Notes) *1. "Other" includes business units that are not included in the reportable segments.
Their products are mainly software design and development, and machines made in-house.
*2. Adjustments to segment profit (loss) include corporate expenses such as selling, general & administrative expenses in addition to research and development costs that do not belong to the reportable segments.