

August 6, 2026

To whom it may concern

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 (Securities code: 6490; Prime
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Notice Concerning Revisions to Consolidated Financial Results Forecasts and Dividend Forecasts (Dividend Increase)

PILLAR Corporation (the “Company”) hereby announces that, in light of the most recent operating trends and other factors, it has resolved at a meeting of the Board of Directors held on August 6, 2026 to revise the consolidated financial results forecasts and the year-end dividend forecasts for the fiscal year ending March 31, 2027, which were announced on May 14, 2026, as shown below.

1. Details of revisions to consolidated financial results forecasts

Revisions to consolidated financial results forecasts for the fiscal year ending March 31, 2027 (April 1, 2026 through March 31, 2027)

	Net sales (Millions of yen)	Operating profit (Millions of yen)	Ordinary profit (Millions of yen)	Profit attributable to owners of parent (Millions of yen)	Basic earnings per share (Yen)
Previously announced forecasts (A)	70,000	15,500	15,500	10,700	468.04
Revised forecasts (B)	83,000	20,000	20,400	14,000	612.39
Change (B-A)	13,000	4,500	4,900	3,300	—
Change (%)	18.6	29.0	31.6	30.8	—
(Reference) Actual results for the previous fiscal year (Fiscal year ended March 31, 2026)	59,479	12,107	12,946	8,941	388.19

Reason for revision

The full-year consolidated financial results forecasts for the fiscal year ending March 31, 2027 has been revised upward from the previous forecasts for net sales, operating profit, ordinary profit, and profit attributable to owners of parent, respectively as shown above, based on an expectation that, in the Electronic Equipment Business, following domestic and overseas sales of Pilaflon™ products to the semiconductor and liquid crystal manufacturing equipment industries exceeding those of initial forecasts due to the recovery of the semiconductor market, solid sales will continue going forward, as well as an expectation that profit will exceed previous forecasts mainly due to an improvement in capacity utilization in conjunction with increased revenue, an expectation that sales of mechanical seals for precision machinery will perform steadily in the Industrial Equipment Business, and other factors.

2. Details of revision to dividend forecasts

	Annual dividends		
	Second quarter-end	Fiscal year-end	Total
Previous forecasts (announced on May 14, 2026)	—	—	188.00
Revised forecasts	—	—	245.00
Actual results for the current fiscal year	—	—	—
Actual results for the previous fiscal year (Fiscal year ended March 31, 2026)	50.00	80.00	130.00

Reason for revision

The Company regards the return of profits to shareholders as a key management issue, and has a basic policy of striving for stable and continuous dividends and improving the level of dividends, while targeting a payout ratio of 40% or more.

In light of the above basic policy and the full-year consolidated financial results forecasts, we have decided to revise the dividend forecasts for the fiscal year ending March 31, 2027.

* Above forecasts are based on information available to the Company at the time of release of this document. Results may differ from the forecast figures due to various factors going forward.