June 12, 2026

Company name: PHC HOLDINGS CORPORATION
Representative: Kyoko Deguchi,
President, Representative Director and CEO
Securities code: 6523 (Tokyo Stock Exchange PRIME Market)
Contact: Masashi Kimura,
Executive General Manager of
Corporate Administration Department
(TEL: +81-3-5408-7280)

Matters Concerning Controlling Shareholders, etc.

PHC Holdings Corporation (herein after the "Company") hereby announces information on matters concerning controlling shareholders, etc., as follows:

1. Trade names of the parent company, controlling shareholders (excluding the parent company) or other affiliated companies

(As of March 31, 2026)

Name	Attribution	Voting rights Ownership ratio (%)			Financial instruments exchange on which the outstanding shares are listed
		Direct ownership	Collective ownership	Total	
KKR PHC Investment L.P.	Other affiliated company	37.96	0.00	37.96	—

2. The positioning of the listed company in the corporate group of the parent company and relations with other listed companies and the parent company

The Company is funded by KKR PHC Investment L.P., a private equity fund of Kohlberg Kravis Roberts & Co. L.P., a global investment company. As of the end of March 2026, KKR PHC Investment L.P. owns 37.96% of the voting rights of the Company, and the relationship of "other affiliated company" continues.

3. Matters concerning transactions with the controlling shareholders, etc.

There are no important transactions.