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November 25, 2026

Company name: Sanoh Industrial Co., Ltd.
Representative: Genya Takeda, Director & President
(Code No: 6584, Tokyo Stock Exchange Prime Market)
Contact Person: Yasuo Matsumoto, Executive Officer,
General Manager of General Affairs Headquarters
(Tel: 03-6879-2622)

Notice Regarding Establishment of a Subsidiary (Our Second-Tier Subsidiary) by Our Consolidated Subsidiary (Change in Specified Subsidiary)

Sanoh Industrial Co., Ltd. (the "Company") hereby announces that, at a meeting of its Board of Directors held today, it resolved that PT Sanoh Indonesia ("PTS"), a consolidated subsidiary of the Company, will establish a subsidiary, PT Sanoh Manufacturing Indonesia ("PTSMI"), in the Republic of Indonesia, as set forth below.
As PTSMI's capital will be equivalent to 10% or more of the Company's capital, PTSMI is expected to fall under the category of a specified subsidiary of the Company.

1. Purpose of Establishing the Second-Tier Subsidiary

In response to changes in the business environment in Indonesia and future business expansion, the Sanoh Group has decided to establish PTSMI as a subsidiary of PTS in order to strengthen its manufacturing base in the country.
PTSMI plans to set up a new production site in Tegal City, Central Java Province. The total investment is approximately ¥1 billion, and production is planned to start gradually from the first half of 2028.

2. Overview of the Second-Tier Subsidiary to Be Established

(1)	Name	PT Sanoh Manufacturing Indonesia
(2)	Location	Tegal City, Central Java Province, Republic of Indonesia
(3)	Business	Manufacture of automotive tubing products, etc.
(4)	Capital	IDR 45 billion (approx. ¥409 million)
(5)	Date of establishment	December 2026 (scheduled)
(6)	Shareholding ratio	PTS 99%, local shareholder 1%

3. Overview of the Consolidated Subsidiary Concerned

(1)	Name	PT Sanoh Indonesia
(2)	Location	Bekasi City, West Java Province, Republic of Indonesia
(3)	Representative	Misbahul Munir
(4)	Business	Manufacture of automotive tubing products, etc.
(5)	Capital	USD 7,300 thousand (approx. ¥1,163 million)
(6)	Company's shareholding ratio	The Company 100%

4. Outlook

The impact of this matter on the Company's consolidated financial results for the current fiscal year is expected to be minor. The Company will promptly announce any matters that should be disclosed in the future.