November 16, 2026

Company	Icom Incorporated
Representative	Hiroshi Nakaoka, President
Securities code	(6820 TSE Prime)
Contact	Yoshiki Enomoto, Director (Investor Relations)
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Notice Regarding the Completion of the Payment for the Conversion of LIMNO Co., Ltd. into a Joint Venture and the Disposal of Treasury Stock, based on the Strategic Capital and Business Alliance with TRIIS Inc.

We hereby announce that, regarding the disposal of treasury stock through a third-party allotment disclosed in the “Notice Concerning Disposal of Treasury Shares by Third-Party Allotment Pursuant to the Strategic Capital and Business Alliance with TRIIS Inc.” dated October 30, 2026, TRIIS Inc., the allottee, has completed payment of the total disposal amount (98,829,000 yen).

Furthermore, regarding the conversion of LIMNO Co., Ltd. into a joint venture, as announced in the “Notice Concerning Strategic Capital and Business Alliance between TRIIS Inc. and Icom Incorporated, including Joint Venture Operation of LIMNO Co., Ltd.” dated October 30, 2026, the transfer of shares in LIMNO Co., Ltd. (58,800 shares, 49%) from TRIIS Inc., the strategic capital and business alliance with TRIIS Inc.—which involves the establishment of LIMNO Co., Ltd. as a joint venture—has commenced as of today. We are therefore also announcing that we will dispatch three directors and one auditor from our company effective today.

For reference

1. Overview of the Disposal of Treasury Shares

Payment date	November 16, 2026
Number of shares to be disposed of	27,800 shares
Disposal price	¥3,555 per share
Total disposal Amount	¥98,829,000
Method of disposal (Allottee)	All shares will be allotted to TRIIS by means of a third-party allotment.

2. Overview of LIMNO

Name	LIMNO Co., Ltd.
Address	7-101 Tachikawa-cho, Tottori City, Tottori, Japan
Representative	Yasuhiko Nagatani, President and Representative Director
Business activities	Planning, development, manufacturing, sales, repair, and maintenance services for electronic equipment—including tablets, displays, and IoT modules—as well as planning, development, production, sales, repair, and maintenance services for software and related services
Share capital	JPY 61,000,000
Date of incorporation	April 1, 1996
Total issued shares	120,000 shares

Fiscal year-end	September 30
Net assets	JPY 1,188,840,554 (as of July 31, 2026)
Total assets	JPY 7,994,378,463 (as of July 31, 2026)
Ownership ratio	TRIIS Inc.: 51% Icom Incorporated: 49%

3. Future Outlook

The impact of this disposal of treasury shares and the capital and business alliance on our financial results is expected to be immaterial.

End

Note: This document has been translated from the Japanese original for reference purposes only. In the event of any discrepancy between this translated document and the Japanese original, the original shall prevail.