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# Consolidated Financial Results for the Nine Months Ended May 31, 2026 (Under Japanese GAAP)

July 13, 2026


Company name: CURVES HOLDINGS Co., Ltd.
Listing: Tokyo Stock Exchange
Securities code: 7085
URL: https://www.curvesholdings.co.jp/
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Scheduled date to commence dividend payments: –
Preparation of supplementary material on financial results: Yes
Holding of financial results briefing: None

(Yen amounts are rounded down to millions, unless otherwise noted.)

**1. Consolidated financial results for the nine months ended May 31, 2026 (from September 1, 2025 to May 31, 2026)**

(1) Consolidated operating results (cumulative) (Percentages indicate year-on-year changes.)

| | Net sales | | Operating profit | | Ordinary profit | | Profit attributable to owners of parent | |
|---|---|---|---|---|---|---|---|---|
| Nine months ended | Millions of yen | % | Millions of yen | % | Millions of yen | % | Millions of yen | % |
| May 31, 2026 | 31,570 | 13.8 | 6,150 | 22.0 | 6,006 | 18.4 | 3,819 | 18.3 |
| May 31, 2025 | 27,743 | 4.6 | 5,043 | 13.2 | 5,071 | 13.4 | 3,229 | 10.4 |

Note: Comprehensive income For the nine months ended May 31, 2026: ¥ 5,543 million [ 200.4%]
For the nine months ended May 31, 2025: ¥ 1,845 million [(49.4)%]

| | Basic earnings per share | Diluted earnings per share |
|---|---|---|
| Nine months ended | Yen | Yen |
| May 31, 2026 | 41.48 | 40.64 |
| May 31, 2025 | 35.08 | – |

(2) Consolidated financial position

| | Total assets | Net assets | Equity-to-asset ratio |
|---|---|---|---|
| As of | Millions of yen | Millions of yen | % |
| May 31, 2026 | 41,623 | 23,941 | 57.5 |
| August 31, 2025 | 39,205 | 20,160 | 51.4 |

Reference: Equity As of May 31, 2026: ¥ 23,941 million
As of August 31, 2025: ¥ 20,160 million

**2. Cash dividends**

| | Annual dividends per share | | | | |
|---|---|---|---|---|---|
| | First quarter-end | Second quarter-end | Third quarter-end | Fiscal year-end | Total |
| | Yen | Yen | Yen | Yen | Yen |
| Fiscal year ended August 31, 2025 | – | 8.00 | – | 9.00 | 17.00 |
| Fiscal year ending August 31, 2026 | – | 10.00 | – | | |
| Fiscal year ending August 31, 2026 (Forecast) | | | | 20.00 | 30.00 |

Note: Revisions to the forecast of cash dividends most recently announced: None

Note: Breakdown of the year-end dividends of the fiscal year ending August 31, 2026 (forecast): (Ordinary dividend 10.00 yen and commemorative dividend 10.00 yen)

**3. Consolidated financial result forecasts for the fiscal year ending August 31, 2026 (from September 1, 2025 to August 31, 2026)**

(Percentages indicate year-on-year changes.)

| | Net sales | | Operating profit | | Ordinary profit | | Profit attributable to owners of parent | | Basic earnings per share |
|---|---|---|---|---|---|---|---|---|---|
| | Millions of yen | % | Millions of yen | % | Millions of yen | % | Millions of yen | % | Yen |
| Full year | 42,300 | 12.6 | 7,700 | 21.4 | 7,570 | 16.8 | 4,850 | 12.7 | 52.67 |

Note: Revisions to the financial result forecast most recently announced: None

*** Notes**

(1) Significant changes in the scope of consolidation during the period: None

Newly included: – companies ( )

Excluded: – companies ( )

(2) Adoption of accounting treatment specific to the preparation of quarterly consolidated financial statements: None

(3) Changes in accounting policies, changes in accounting estimates, and restatement

(i) Changes in accounting policies due to revisions to accounting standards and other regulations: None

(ii) Changes in accounting policies due to other reasons: None

(iii) Changes in accounting estimates: None

(iv) Restatement: None

(4) Number of issued shares (common shares)

(i) Total number of issued shares at the end of the period (including treasury shares):

As of May 31, 2026: 93,857,493 shares

As of August 31, 2025: 93,857,493 shares

(ii) Number of treasury shares at the end of the period:

As of May 31, 2026: 1,764,901 shares

As of August 31, 2025: 1,796,210 shares

(iii) Average number of shares outstanding during the period (cumulative from the beginning of the fiscal year):

Nine months ended May 31, 2026: 92,079,845 shares

Nine months ended May 31, 2025: 92,060,291 shares

Note: The total number of treasury shares at the end of the period include shares of the Company (1,764,650 shares on May 31, 2026 and 1,795,970 shares on August 31, 2025) held by Custody Bank of Japan, Ltd. (Trust Account E). In addition, shares of the Company held by Custody Bank of Japan, Ltd. (Trust Account E) are included in treasury shares that are subtracted in calculating the average number of shares during the period. (1,777,402 shares during the nine months ended May 31, 2026 and 1,796,994 shares during the nine months ended May 31, 2025)

* Review of the Japanese-language originals of the attached consolidated quarterly financial statements by certified public accountants or an audit firm: None

* Explanation of the proper use of financial results forecast and other notes

(Note on forward-looking statements, etc.)

The financial results forecast and other forward-looking statements contained in this document are based on information currently available to the Company and certain assumptions deemed reasonable by the Company. Such forward-looking statements are not intended to represent a commitment on the part of the Company to achieve them. Actual results may vary significantly due to various factors. See “(3) Explanation of Consolidated Financial Results Forecast and Other Forward-looking Information” in the section, “1. Qualitative Information on Quarterly Financial Results for the Period under Review,” on page 5 of the attached material for the assumptions used in the financial results forecast and precautions for using the financial results forecast.

(How to obtain supplementary briefing material on the financial results)

The Company will post supplementary briefing material on the financial results for this quarter on TDnet and the Company’s website (https://www.curvesholdings.co.jp/) on Monday, July 13, 2026.

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## 1. Qualitative Information on Quarterly Financial Results for the Period under Review

### (1) Explanation of Operations Results

The Group (the Company and its consolidated subsidiaries) is operating businesses such as "30-minute Women-only Wellness Fitness Club Curves" as its core business, "30-minute No-Reservation Assisted Gym Men's Curves" and "Physical Movement Recovery Center Pint-UP." As "Community-based Wellness Infrastructure" that contributes to the extension of healthy life expectancy through these businesses and helps solve social issues, we are striving to improve member satisfaction, expand the number of members, and expand our club network by strengthening customer services.

Operating results for the first nine-month period (September 2025 - May 2026) under review are as follows. Net sales and all profit figures reached record highs for the first nine-month period.

| | Nine months ended May 31, 2025 (Million yen) | Nine months ended May 31, 2026 (Million yen) | Change (Million yen) | Change (%) |
|---|---|---|---|---|
| Net sales | 27,743 | 31,570 | 3,826 | 13.8 |
| Operating profit (Operating profit ratio) | 5,043 (18.2%) | 6,150 (19.5%) | 1,107 | 22.0 |
| Ordinary profit | 5,071 | 6,006 | 934 | 18.4 |
| Profit attributable to owners of parent | 3,229 | 3,819 | 590 | 18.3 |

As of the end of the first nine-month period under review (May 31, 2026), the number of clubs for the "30-minute Women-only Wellness Fitness Club Curves" reached 2,005. Membership totaled 890K, an increase of 27K from 863K as of the end of the previous fiscal year (net increase in membership: 47K year on year), hitting a record high for the end of the first nine months of fiscal year.

During the quarter (March 2026 - May 2026), thanks to the intensive placement of TV commercials in March and April, coupled with marketing, mainly online, as well as community-based promotional activities, the Group was able to continue producing steady results in terms of efforts to increase the membership. In April, membership fees for existing members were revised, resulting in an increase in the per-member fee. Thanks to our efforts to further improve customer satisfaction, the impact of the membership fee revision on the membership attrition rate was minor, and the monthly membership attrition rate remained low.

The Group implemented Month of Diet Counseling Promotion for members in May in the merchandise sales, which has led to an increase in the number of protein subscription contracts. In addition, enhanced customer service led to an increase in the rate of regular subscription service retention, and the number of regular service subscribers in merchandise sales reached a record high for the end of the first nine months.

As a result, domestic sales of the "30-minute Women-only Wellness Fitness Club Curves" chain (the total of sales from membership and admission fees including those from franchise clubs and merchandise sales) for the first nine months of the fiscal year under review totaled 68.9 billion yen, a record high for the first nine-month period. Both sales from membership and admission fees and merchandise sales to members reached record highs.

The number of clubs, number of members, and chain-wide sales for the "30-minute Women-only Wellness Fitness Club Curves" in Japan at the end of the first nine months under review (May 31, 2026) are as follows.

Numbers of clubs and members for the “30-minute Women-only Wellness Fitness Club Curves” in Japan

| | As of May 31, 2025 | As of August 31, 2025 | As of May 31, 2026 | | | | |
|---|---|---|---|---|---|---|---|
| | | | | Changes from May 31, 2025 | | Changes from August 31, 2025 | |
| Club count | 1,991 clubs | 1,996 clubs | 2,005 clubs | 14 clubs | 0.7% | 9 clubs | 0.5% |
| Of which, number of corporate operated clubs | 81 clubs | 82 clubs | 83 clubs | 2 clubs | 2.5% | 1 club | 1.2% |
| Number of franchisee clubs | 1,910 clubs | 1,914 clubs | 1,922 clubs | 12 clubs | 0.6% | 8 clubs | 0.6% |
| Membership | 843K | 863K | 890K | 47K | 5.6% | 27K | 3.2% |

(Notes) 1. In the first nine months of the fiscal year under review, the number of new clubs opened was 10 and the number of clubs closed and merged was 1.
2. The number of members of the “30-minute Women-only Wellness Fitness Club Curves” in Japan includes members of Ouchi-de-Curves, an online fitness program, and Ouchi-de-Curves Dual Plan, a hybrid service of in-club and online.

Chain-wide sales of the “30-minute Women-only Wellness Fitness Club Curves” in Japan

| | Nine months ended May 31, 2025 (September 2024 - May 2025) (Million yen) | Nine months ended May 31, 2026 (September 2025 - May 2026) (Million yen) | | |
|---|---|---|---|---|
| | | | YoY change | |
| Chain-wide sales | 63,720 | 68,900 | 5,170 | 8.1% |
| Of which, membership and admission fees | 46,870 | 49,560 | 2,680 | 5.7% |
| Merchandise sales | 16,840 | 19,340 | 2,490 | 14.8% |

During the first nine months of the fiscal year under review, 12 new clubs for the “30-minute No-Reservation Assisted Gym Men’s Curves” were opened, bringing the total number of clubs to 37. In addition to a steady increase in the number of members at existing clubs, we were able to achieve larger-than-projected numbers of members at new clubs as of the time of their opening. We will continue to increase the number of clubs further so as to enter a phase of full-scale growth.
The “Physical Movement Recovery Center Pint-UP” opened 10 new clubs during the first nine months, bringing the total number of clubs to 47. The number of members at existing clubs is also steadily increasing, and we plan to strengthen new club openings.
In overseas business, the Group considers Europe where it acquired the franchiser operations in July 2019 to be its priority market. As of the end of the first nine months of the fiscal year under review (March 31, 2026 (two-month lag due to difference in fiscal year end)), the number of clubs run by Curves Europe B.V. (in the UK, Italy, Spain and five other countries) stood at 126. Existing club sales and membership continue to reach record highs, and we have entered a phase for increasing the number of clubs.

During the first nine months of the fiscal year under review, selling, general and administrative expenses increased by 424 million yen year on year. This was mainly due to advertising expenses, which we increased by positioning the current fiscal year as an opportunity to increase the number of members, as well as an increase in personnel expenses for investments in human capital and an increase in depreciation and other expenses due to system investments.

As a result of the above, net sales for the first nine months of the fiscal year under review were 31,570 million yen (up 13.8% year on year), leading to operating profit of 6,150 million yen (up 22.0% year on year). Ordinary profit was 6,006 million yen (up 18.4% year on year). Profit attributable to owners of parent was 3,819 million yen (up 18.3% year-on-year), mainly due to the recording of income taxes - current of 2,382 million yen. All of the above figures reached record highs for the first nine-month period.

The following exchange rates were adopted for relevant items in financial statements for overseas consolidated subsidiaries and others.

| 1 USD | 1st quarter<br>September-November | 2nd quarter<br>December-February | 3rd quarter<br>March-May | 4th quarter<br>June-August |
|---|---|---|---|---|
| Average foreign exchange rates for the quarter | 147.50 yen<br>[150.26 yen] | 151.04 yen<br>[151.94 yen] | 152.66 yen<br>[151.72 yen] | – yen<br>[149.88 yen] |
| Foreign exchange rates at the end of the quarter | 148.88 yen<br>[142.73 yen] | 156.56 yen<br>[158.18 yen] | 159.88 yen<br>[149.52 yen] | – yen<br>[144.81 yen] |

Figures in brackets are exchange rates for the same period of the previous year.

Since the Group operates in a single business segment, the Curves business, the segment information is omitted.

(2) Explanation of Financial Position

(Assets)

Total assets as of May 31, 2026 increased by 2,418 million yen from the end of the previous fiscal year to 41,623 million yen (up 6.2% from the end of the previous fiscal year).

Current assets increased by 1,878 million yen to 18,794 million yen (up 11.1% from the end of the previous fiscal year). This was mainly due to increases of 731 million yen in cash and deposits, 703 million yen in notes and accounts receivable - trade, and 290 million yen in merchandise.

Property, plant and equipment increased by 40 million yen to 643 million yen (up 6.8% from the end of the previous fiscal year).

Intangible assets increased by 595 million yen to 20,975 million yen (up 2.9% from the end of the previous fiscal year) (Note 1).

Investments and other assets decreased by 96 million yen to 1,211 million yen (down 7.4% from the end of the previous fiscal year).

Total non-current assets increased by 540 million yen to 22,829 million yen (up 2.4% from the end of the previous fiscal year).

(Note 1) The value of goodwill and trademark rights, which are part of intangible assets and were recorded when the acquisition of Curves International, Inc. took place, increased 731 million yen on a yen basis because the foreign exchange rate at the end of the first nine months of the fiscal year under review fell 15.07 yen for the dollar from the end of the previous fiscal year, although the value has been decreasing on a US dollar basis due to yearly amortization.

As of the end of the previous fiscal year: 129,172 thousand dollars, 144.81 yen for the dollar, equivalent to 18,705 million yen on a yen basis

( Decrease due to amortization: 7,598 thousand dollars
As of the end of the first nine months of the fiscal year under review: 121,574 thousand dollars, 159.88 yen for the dollar, equivalent to 19,437 million yen )

(Liabilities)

Current liabilities decreased by 8 million yen to 11,443 million yen (down 0.1% from the end of the previous fiscal year). This was primarily due to increases of 605 million yen in notes and accounts payable - trade and 439 million yen in deposits received, more than offset by decreases of 535 million yen in income taxes payable, 315 million yen in provision for bonuses, and 281 million yen in accounts payable - other.

Non-current liabilities decreased by 1,355 million yen to 6,238 million yen (down 17.8% from the end of the previous fiscal year). This was mainly due to a decrease of 1,494 million yen in long-term borrowings.

Total liabilities decreased by 1,363 million yen to 17,681 million yen (down 7.2% from the end of the previous fiscal year).

(Net assets)

Net assets increased by 3,781 million yen, to 23,941 million yen (up 18.8% from the end of the previous fiscal year). Shareholders' equity included in the above increased by 2,058 million yen, to 17,925 million yen (up 13.0% from the end of the previous fiscal year).

This chiefly reflected an increase of 2,036 million yen in retained earnings due to the posting of profit attributable to owners of parent of 3,819 million yen and the payment of dividends of 1,783 million yen. In addition, foreign currency translation adjustment increased by 1,723 million yen to 6,016 million yen (up 40.1% from the end of the previous fiscal year) due to a weaker yen.

(3) Explanation of Consolidated Financial Results Forecast and Other Forward-looking Information

The Group's outlook for the full-year results for the fiscal year ending August 31, 2026 has not changed since the announcement on April 13, 2026.

In the full-year financial results forecast, the Group expects net sales of 42.3 billion yen (up 12.6% year on year), operating profit of 7.7 billion yen (up 21.4% year on year), ordinary profit of 7.57 billion yen (up 16.8% year on year) and profit attributable to owners of parent of 4.85 billion yen (up 12.7% year on year).

Any further revisions to the financial results forecast necessitated by changes in the business environment will be promptly disclosed.

## 2. Quarterly Consolidated Financial Statements and Primary Notes

### (1) Quarterly Consolidated Balance Sheets

(Millions of yen)

| | As of August 31, 2025 | As of May 31, 2026 |
|---|---|---|
| Assets | | |
| Current assets | | |
| Cash and deposits | 8,703 | 9,435 |
| Notes and accounts receivable - trade | 5,592 | 6,296 |
| Merchandise | 1,373 | 1,663 |
| Raw materials and supplies | 370 | 379 |
| Other | 990 | 1,146 |
| Allowance for doubtful accounts | (114) | (127) |
| Total current assets | 16,916 | 18,794 |
| Non-current assets | | |
| Property, plant and equipment | | |
| Buildings and structures, net | 356 | 381 |
| Vehicles, tools, furniture and fixtures, net | 240 | 213 |
| Other, net | 6 | 48 |
| Total property, plant and equipment | 602 | 643 |
| Intangible assets | | |
| Goodwill | 1,347 | 1,396 |
| Trademark right | 17,375 | 18,055 |
| Software | 1,654 | 1,521 |
| Other | 1 | 1 |
| Total intangible assets | 20,379 | 20,975 |
| Investments and other assets | | |
| Leasehold and guarantee deposits | 340 | 345 |
| Deferred tax assets | 854 | 764 |
| Other | 120 | 108 |
| Allowance for doubtful accounts | (8) | (7) |
| Total investments and other assets | 1,307 | 1,211 |
| Total non-current assets | 22,288 | 22,829 |
| Total assets | 39,205 | 41,623 |

(Millions of yen)

| | As of August 31, 2025 | As of May 31, 2026 |
|---|---|---|
| Liabilities | | |
| Current liabilities | | |
| Notes and accounts payable - trade | 2,671 | 3,277 |
| Current portion of long-term borrowings | 2,040 | 2,005 |
| Accounts payable - other | 815 | 534 |
| Accrued expenses | 402 | 378 |
| Income taxes payable | 1,346 | 810 |
| Provision for bonuses | 480 | 165 |
| Provision for point card certificates | 179 | 174 |
| Provision for shareholder benefit program | 28 | – |
| Deposits received | 2,698 | 3,138 |
| Contract liabilities | 522 | 493 |
| Other | 265 | 466 |
| Total current liabilities | 11,451 | 11,443 |
| Non-current liabilities | | |
| Long-term borrowings | 3,334 | 1,840 |
| Provision for share awards | 384 | 406 |
| Deferred tax liabilities | 3,706 | 3,795 |
| Asset retirement obligations | 167 | 167 |
| Other | – | 29 |
| Total non-current liabilities | 7,593 | 6,238 |
| Total liabilities | 19,045 | 17,681 |
| Net assets | | |
| Shareholders' equity | | |
| Share capital | 848 | 848 |
| Capital surplus | 828 | 828 |
| Retained earnings | 15,434 | 17,471 |
| Treasury shares | (1,244) | (1,223) |
| Total shareholders' equity | 15,866 | 17,925 |
| Accumulated other comprehensive income | | |
| Foreign currency translation adjustment | 4,293 | 6,016 |
| Total accumulated other comprehensive income | 4,293 | 6,016 |
| Total net assets | 20,160 | 23,941 |
| Total liabilities and net assets | 39,205 | 41,623 |

(2) Quarterly Consolidated Statements of Income and Comprehensive Income

Quarterly Consolidated Statement of Income

For the Nine-Month Period

(Millions of yen)

| | For the nine months ended May 31, 2025 | For the nine months ended May 31, 2026 |
|---|---|---|
| Net sales | 27,743 | 31,570 |
| Cost of sales | 15,780 | 18,075 |
| Gross profit | 11,962 | 13,494 |
| Selling, general and administrative expenses | 6,918 | 7,343 |
| Operating profit | 5,043 | 6,150 |
| Non-operating income | | |
| Interest income | 2 | 5 |
| Foreign exchange gains | 70 | – |
| Compensation income | – | 5 |
| Other | 6 | 11 |
| Total non-operating income | 78 | 21 |
| Non-operating expenses | | |
| Interest expenses | 45 | 43 |
| Foreign exchange losses | – | 118 |
| Other | 4 | 4 |
| Total non-operating expenses | 50 | 166 |
| Ordinary profit | 5,071 | 6,006 |
| Extraordinary losses | | |
| Loss on retirement of non-current assets | 8 | 3 |
| Total extraordinary losses | 8 | 3 |
| Profit before income taxes | 5,062 | 6,003 |
| Income taxes - current | 1,982 | 2,382 |
| Income taxes - deferred | (148) | (198) |
| Total income taxes | 1,833 | 2,183 |
| Profit | 3,229 | 3,819 |
| Profit attributable to owners of parent | 3,229 | 3,819 |

Quarterly Consolidated Statement of Comprehensive Income

For the Nine-Month Period

(Millions of yen)

| | For the nine months ended May 31, 2025 | For the nine months ended May 31, 2026 |
|---|---|---|
| Profit | 3,229 | 3,819 |
| Other comprehensive income | | |
| Foreign currency translation adjustment | (1,383) | 1,723 |
| Total other comprehensive income | (1,383) | 1,723 |
| Comprehensive income | 1,845 | 5,543 |
| Comprehensive income attributable to | | |
| Comprehensive income attributable to owners of parent | 1,845 | 5,543 |
| Comprehensive income attributable to non-controlling interests | – | – |

(3) Notes to Quarterly Consolidated Financial Statements

(Notes on going concern assumption)

Not applicable.

(Notes in the case of significant changes in shareholders' equity)

Not applicable.

(Notes on segment information, etc.)

[Segment information]

Description is omitted as the Group operates in a single segment, which is the Curves business.

(Notes on statement of cash flows)

The Company did not prepare quarterly consolidated statement of cash flows for the first nine months of the fiscal year under review. Depreciation (including amortization of intangible assets except for goodwill) and amortization of goodwill for the nine-month period under review are as follows:

| | For the nine months ended May 31, 2025 | For the nine months ended May 31, 2026 |
|---|---|---|
| Depreciation | 1,596 million yen | 1,676 million yen |
| Amortization of goodwill | 85 million yen | 85 million yen |

(Significant subsequent events)

(Purchase of treasury shares)

The Company resolved at a meeting of the Board of Directors held on July 13, 2026 matters regarding the purchase of treasury shares in accordance with the provisions of Article 156 of the Companies Act applied mutatis mutandis pursuant to Article 165, paragraph (3) of the same Act. Details are as follows.

1. Reason for purchase of treasury shares

Under the Medium-term Vision 2030 / 2035 announced on October 15, 2025, the Group is driving growth strategies and business plans across multiple brands.

Under this policy, this purchase of treasury shares will be conducted to return profits to shareholders by enhancing corporate value through improved capital efficiency. A portion of treasury shares to be purchased may be used to deliver shares upon the exercise of stock acquisition rights, and another portion may be cancelled.

2. Details of matters related to purchase

| | |
|---|---|
| (1) Class of shares to be purchased: | Common shares of the Company |
| (2) Total number of shares to be purchased: | 3,000,000 shares (maximum)<br>(percentage in the total number of shares outstanding (excluding treasury shares): approx. 3.3%) |
| (3) Total purchase price of shares: | 3,500,000,000 yen (maximum) |
| (4) Period of purchase of shares: | From July 14, 2026 to September 30, 2026 |
| (5) Purchase method: | Market purchase on the Tokyo Stock Exchange<br>(i) Market purchases through the Off-Auction Treasury Share Repurchase Trading System (ToSTNeT-3)<br>(ii) Market purchases based on a discretionary transaction agreement regarding the purchase of treasury shares |