November 17, 2026

To Whom It May Concern

Company name	AISAN INDUSTRY CO., LTD.
Representative	Takami Kato, President
(Code number: 7283, TSE Prime Market, NSE Premier Market)	
Contact	Chiharu Hiroi, Manager, Public Relations & Investor Relations Sect., Corporate Planning Dept. Tel: +81-0562-48-6215

Notice Concerning Results and Completion of Acquisition of Treasury Shares through the Off-Auction Own Share Repurchase Trading System (ToSTNeT-3) and Cancellation of Treasury Shares

AISAN INDUSTRY CO., LTD. (the "Company") hereby announces that the Company acquired treasury shares through the Off-Auction Own Share Repurchase Trading System (ToSTNeT-3) as described below, pursuant to the announcement made on November 16, 2026. With this acquisition, the Company has completed the acquisition of treasury shares pursuant to the written resolution (including electromagnetic records; the same applies hereinafter) of the Board of Directors dated November 16, 2026, made in lieu of a resolution at a meeting of the Board of Directors pursuant to Article 370 of the Companies Act and the Company's Articles of Incorporation.

In addition, the Company hereby announces that the total number of treasury shares to be cancelled has been determined in connection with the cancellation of treasury shares resolved by the written resolution of the Board of Directors dated November 16, 2026, made in lieu of a resolution at a meeting of the Board of Directors pursuant to Article 370 of the Companies Act and the Company's Articles of Incorporation.

1. Reasons for Acquisition and Cancellation of Treasury Shares

Under its Financial Capital Strategy (2025–2027) set forth in the Medium-Term Management Plan announced on May 28, 2025, the Company has adopted a policy of flexibly acquiring treasury shares with the aim of improving capital efficiency and enhancing shareholder returns. In accordance with this policy, the Company acquired treasury shares and will cancel all of the treasury shares acquired through this acquisition.

2. Details of Acquisition

(1)	Class of shares acquired	Common shares of the Company
(2)	Total number of shares acquired	2,396,600 shares
(3)	Acquisition cost	¥5,183,845,800
(4)	Acquisition date	November 17, 2026

(5)	Method of acquisition	Purchase through the Tokyo Stock Exchange Trading Network Off-Auction Own Share Repurchase Trading System (ToSTNeT-3)

3. Details of Cancellation

(1)	Class of shares to be cancelled	Common shares of the Company
(2)	Number of shares to be cancelled	2,396,600shares (4.2% of the total number of issued shares excluding treasury shares)
(3)	Scheduled date of cancellation	November 30, 2026

EOD

(Reference)

1. Details of the Written Resolution of the Board of Directors Regarding the Acquisition of Treasury Shares (Announced on November 16, 2026)

(1)	Class of shares to be acquired	Common shares of the Company
(2)	Total number of shares that may be acquired	Up to 2,700,000 shares (4.7% of the total number of issued shares excluding treasury shares)
(3)	Total acquisition cost	Up to ¥7,000,000,000
(4)	Acquisition period	November 17, 2026
(5)	Method of acquisition	Purchase through the Tokyo Stock Exchange Trading Network Off-Auction Own Share Repurchase Trading System (ToSTNeT-3)

2. Details of the Written Resolution of the Board of Directors Regarding the Cancellation of Treasury Shares (Announced on November 16, 2026)

(1)	Class of shares to be cancelled	Common shares of the Company
(2)	Number of shares to be cancelled	All treasury shares to be acquired pursuant to Reference 1 above
(3)	Scheduled date of cancellation	November 30, 2026

Note: This document has been translated from the Japanese original for reference purposes only. In the event of any discrepancy between this translated document and the Japanese original, the original shall prevail.