February 10, 2026

Company name	SHIMANO INC.
Representative	Taizo Shimano, President (Code 7309 Tokyo Stock Exchange, Prime)
Inquiries	Takuma Kanai, Senior Executive Officer
Phone	+81 72 223 3254

Stance and Policy Concerning Reduction of Investment Unit Amount, etc.

1. Stance Concerning Reduction of Investment Unit Amount

   SHIMANO INC. (the "Company") recognizes that setting the investment unit of stock at a level below ¥500,000 is part of improving an environment associated with stock investment by individual investors. However, although reducing the investment unit amount of the Company's shares, which is currently at a level above ¥500,000, could make it easier to sell or buy our shares, the Company believes it is important to sustainably increase its corporate value and meet the expectations of all its stakeholders.

2. Policy Concerning Reduction of Investment Unit Amount

   The Company intends to take measures to reduce the investment unit amount based upon a comprehensive review and careful consideration of the degree of impact on existing shareholders, such as with share price fluctuations due to increased sales and purchases, changes in the number of individual shareholders, the benefits and costs associated with reducing the investment unit amount, stock market trends and liquidity, and other capital policies and other factors.

   At this stage, specific measures, such as stock splits, and respective timing have not yet been determined.

   The Company views all its shareholders as extremely important, and intends to respond to them by continuing to create corporate value over the medium to long term.

(Reference)

The number of individual shareholders (7,696) from among the Company's shareholders holding share units as of the end of December 2025 was approximately 87%.

This document has been translated from the Japanese original for reference purposes only. In the event of any discrepancy between this translated document and the Japanese original, the original shall prevail. The Company assumes no responsibility for this translation or for direct, indirect or any other forms of damages arising from the translation.