



Financial Results Briefing Materials For The Nine Months Ended August 31, 2026

FP Partner Inc.
October 15, 2026

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01



Our Business Model and Strengths

We sell life and non-life insurance to customers mainly in their 30s and 40s by attracting customers mainly from partner companies, and we sell investment trusts according to their life planning, and we provide **free financial planning consultation services** throughout Japan.

Development of prospective customers for insurance consultation



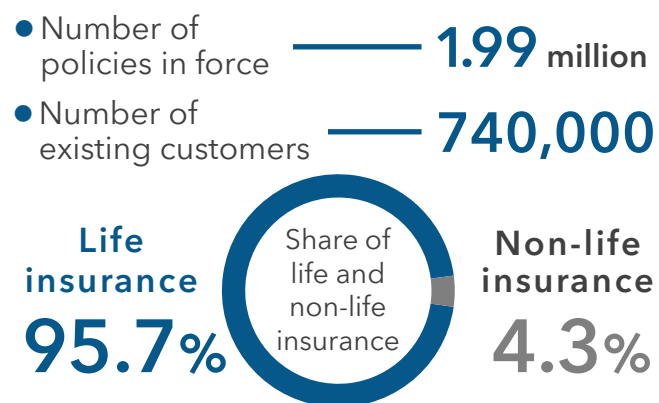
Customer development route

- 1 Corporate tie-ups
 - Insurance agencies
 - Operating companies
- 2 In-house customer attraction
 - TV commercials
 - Web advertisement
 - Money Doctor Premier
 - Policy transfers
- 3 Self-development by sales employees
Introductions from existing customers and customers of 1 and 2, etc.

Door-to-door sales-type FP consultation [insurance solicitation]



Current status of insurance sales



[As of November 30, 2025]

Nationwide service system

- The product we handle is a relationship of trust between the customer and the insurance representative.
- A relationship of trust means standing on the customer's side and being someone who is always there for the customer.

What is really required for customer service

- Framework **Nationwide local hiring, no transfers**
- System **Responding to customers' life changes in a timely manner**
- Service variations
Life and non-life insurance sales, mortgage counseling, inheritance planning, household budget counseling, asset formation (investment trusts)

We leverage the following strengths to play a role in **improving financial literacy** and **supporting wealth creation** for the public.

Number of sales
representatives



2,242^{*1}

Number of offices



160
branches

^{*2}

35
stores

Number of prospective
policyholders



123,598^{*3}
per year

Realized sustainable customer inflow at bases deployed in all 47 prefectures nationwide. Likewise, the number of policies in force is also growing year by year.

* 1. The number of sales representatives is the figure as of August 31, 2026..

* 2. The number of bases is the figure as of August 31, 2026.

* 3. The number of prospective policyholders is the actual result for the second quarter of FY11 / 2025.

02



Summary of Results for the Nine Months Ended August 31, 2026

Financial Highlights for the Nine Months Ended August 31, 2026



First Nine Months

[9 months]

Net sales

23,427
million yen

YoY

-930 million yen
[-3.8%]

Operating profit

1,543
million yen

YoY

-685 million yen
[-30.8%]

Ordinary profit

1,671
million yen

YoY

-718 million yen
[-30.1%]

Profit

1,094
million yen

YoY

-433 million yen
[-28.4%]

Third Quarter

[3 months]

Net sales

7,827
million yen

Q o Q

-155 million yen
[-2.0%]

Operating profit

466
million yen

Q o Q

-209 million yen
[-31.0%]

Ordinary profit

597
million yen

Q o Q

-78 million yen
[-11.7%]

Profit

391
million yen

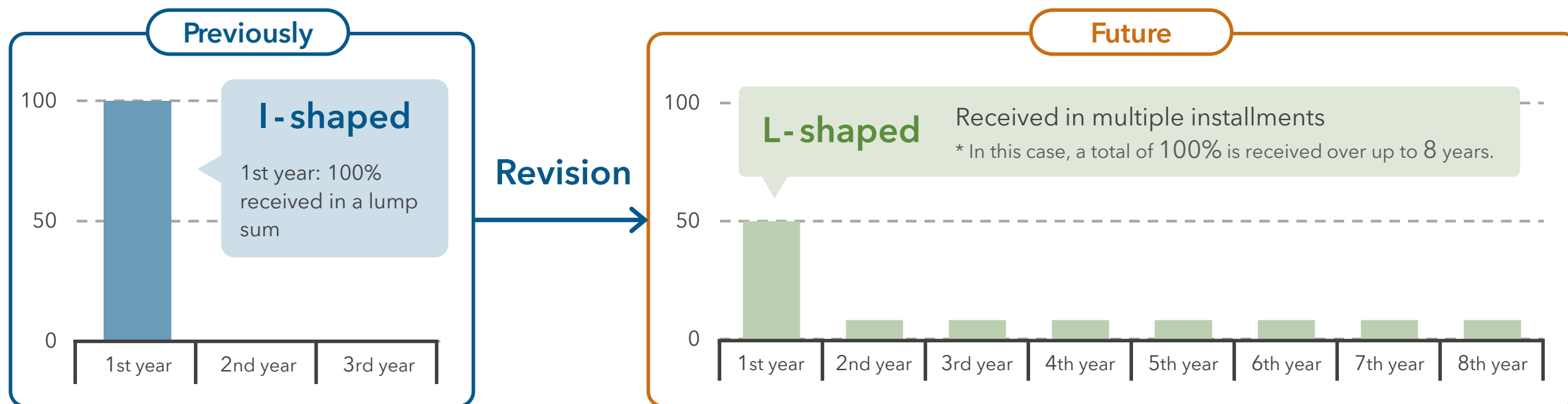
Q o Q

-53 million yen
[-12.1%]

Financial Highlights for the Nine Months Ended August 31, 2026 [YoY]

- The commission payment method for single-premium products of major partner life insurance companies was changed from **I-shaped** to **L-shaped**.

Projection of receiving life insurance commissions



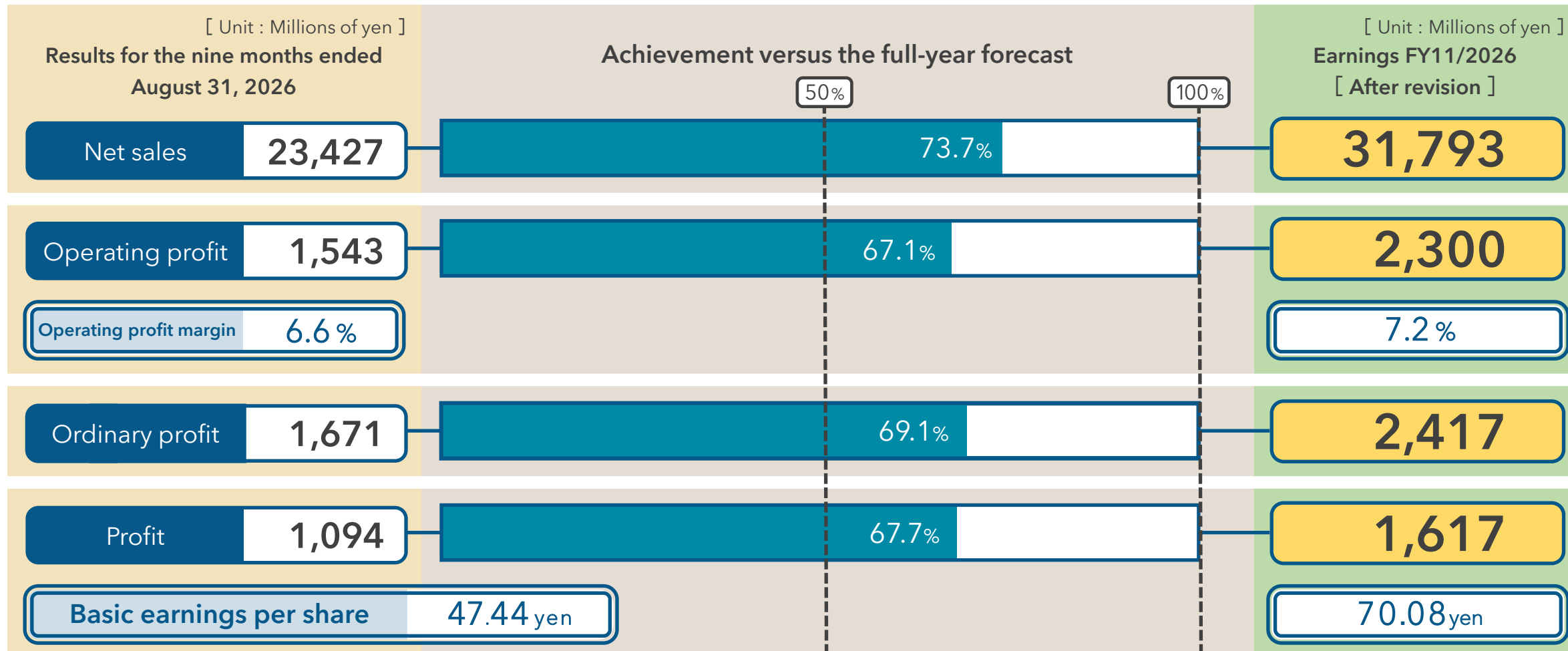
Although there is a temporary impact due to the change,
net sales will remain unchanged over the long term,
and higher sales of life insurance products will provide an ongoing source of recurring income.

Financial Highlights for the Nine Months Ended August 31, 2026

[Achievement Versus the Full-year Forecast]



By focusing on recruitment and training, and by reviving customer acquisition through partner companies, we aim to achieve the full-year performance forecast.



Income Statement for the Nine Months Ended August 31, 2026



[Unit: Millions of yen]

	FY11 / 2025 3Q		FY11 / 2026 3Q			
		Ratio to net sales		Ratio to net sales	Y o Y	
					Change	Percentage change
Net sales	24,358	100.0%	23,427	100.0%	-930	-3.8%
Cost of sales	16,266	66.8%	16,042	68.5%	-224	-1.4%
Gross profit	8,091	33.2%	7,385	31.5%	-706	-8.7%
SG&A expenses	5,862	24.1%	5,842	24.9%	-20	-0.3%
Operating profit	2,228	9.2%	1,543	6.6%	-685	-30.8%
Ordinary profit	2,389	9.8%	1,671	7.1%	-718	-30.1%
Profit	1,528	6.3%	1,094	4.7%	-433	-28.4%

03

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Summary of KPIs for the Nine Months Ended August 31, 2026

Financial Highlights for the Nine Months Ended August 31, 2026 [Key KPI]



First Nine
Months
[9 months]

Number of sales
representatives

2,242

YoY

-188

[-7.7%]

Number of
new policies

153,095

YoY

-19,636

[-11.4%]

Number of prospective
policyholders

99,286

YoY

-837

[-0.8%]

Number of policy
transfer agreements

18,808

YoY

+4,417

[+30.7%]

Third
Quarter
[3 months]

Number of sales
representatives

2,242

QoQ

+15

[+0.7%]

Number of
new policies

51,069

QoQ

-3,140

[-5.8%]

Number of prospective
policyholders

35,508

QoQ

+2,382

[+7.2%]

Number of policy
transfer agreements

10,313

QoQ

+2,659

[+34.7%]

Number of Sales Representatives and Hires

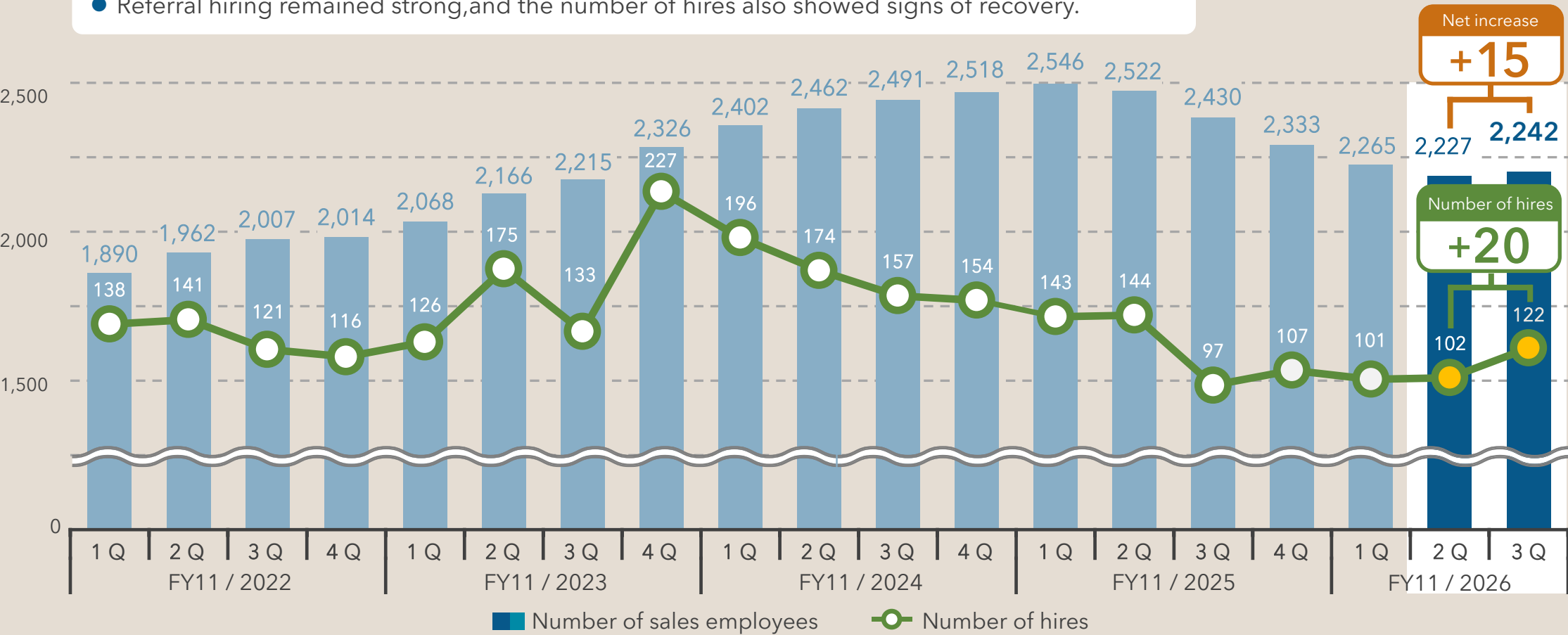


Number of sales representatives and hires

Number of sales representatives [Unit : Persons]

Number of hires [Unit : Persons]

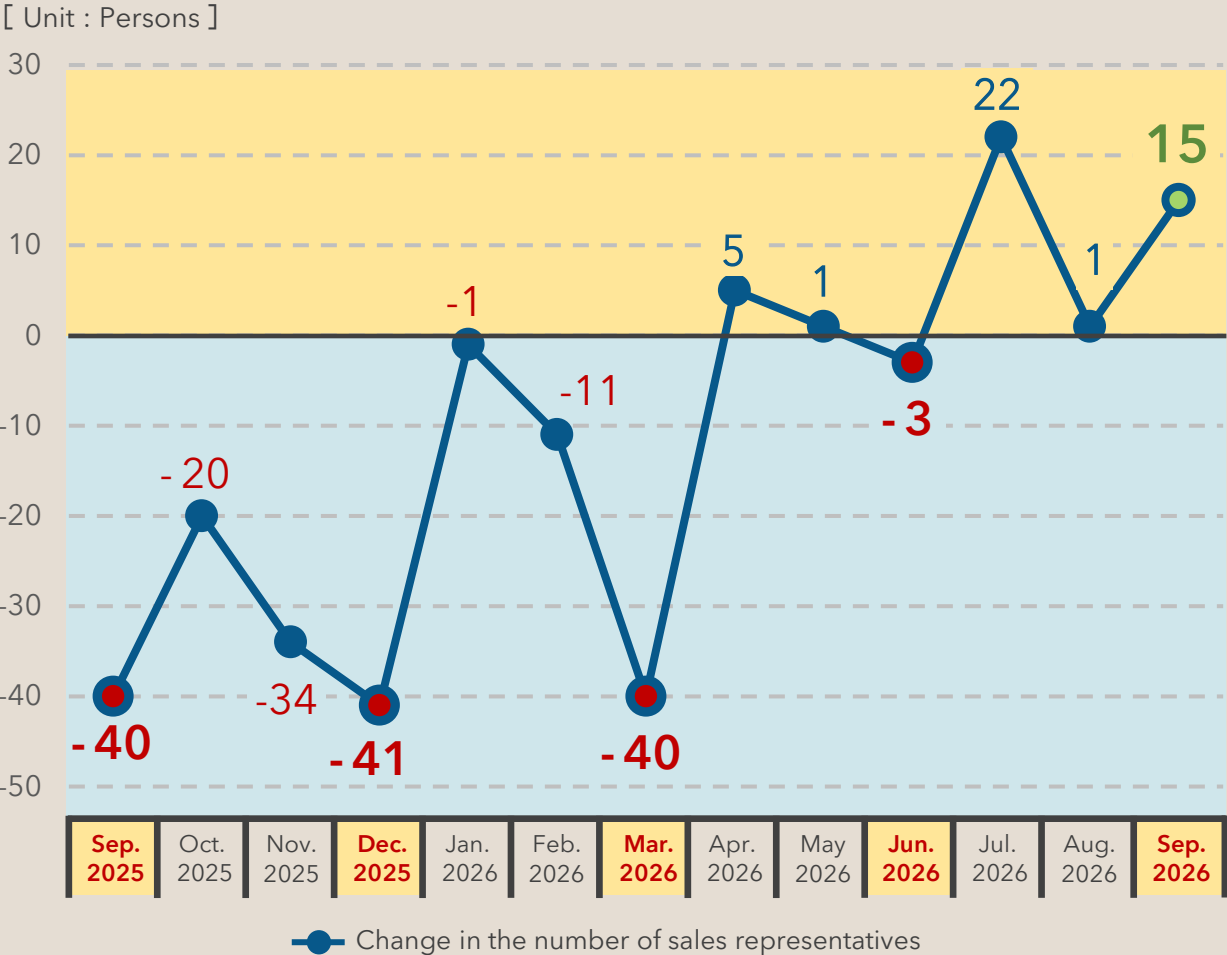
- The number of sales representatives increased by a net 15 from the end of the previous quarter.
- Referral hiring remained strong, and the number of hires also showed signs of recovery.



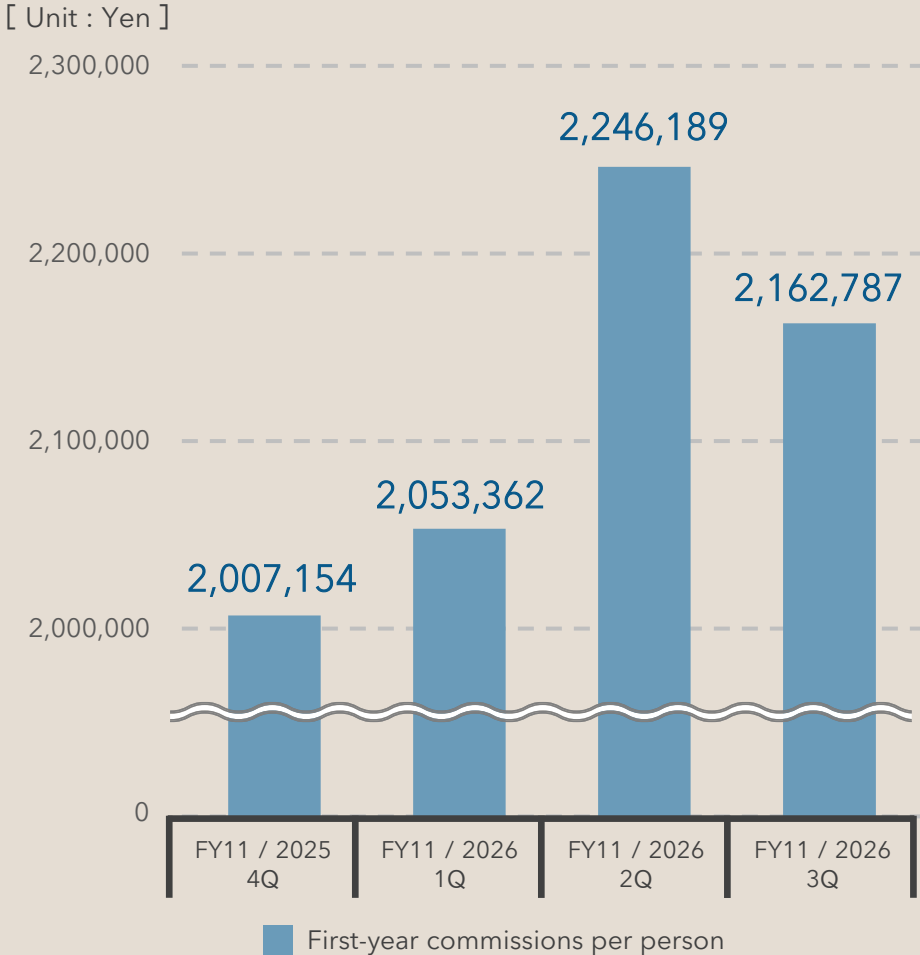
Change in the Number of Sales Representatives and Productivity



Change in the number of sales representatives



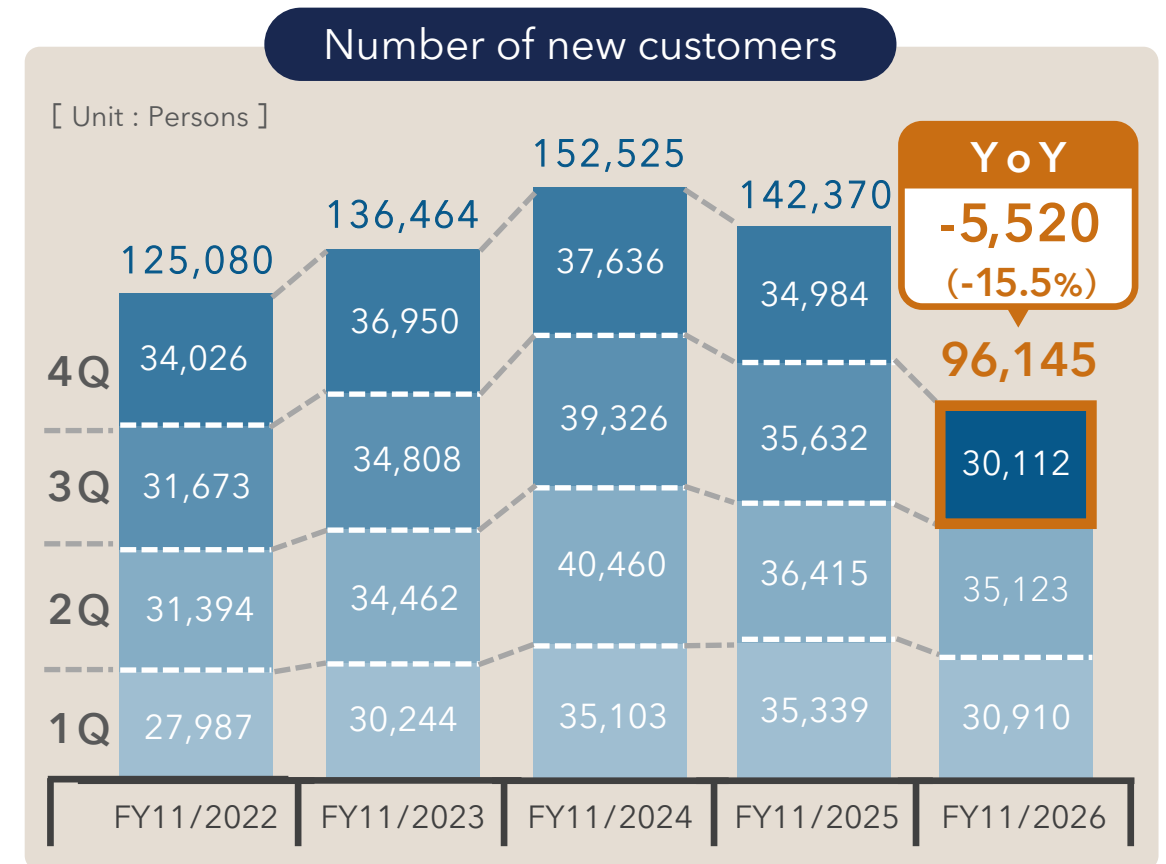
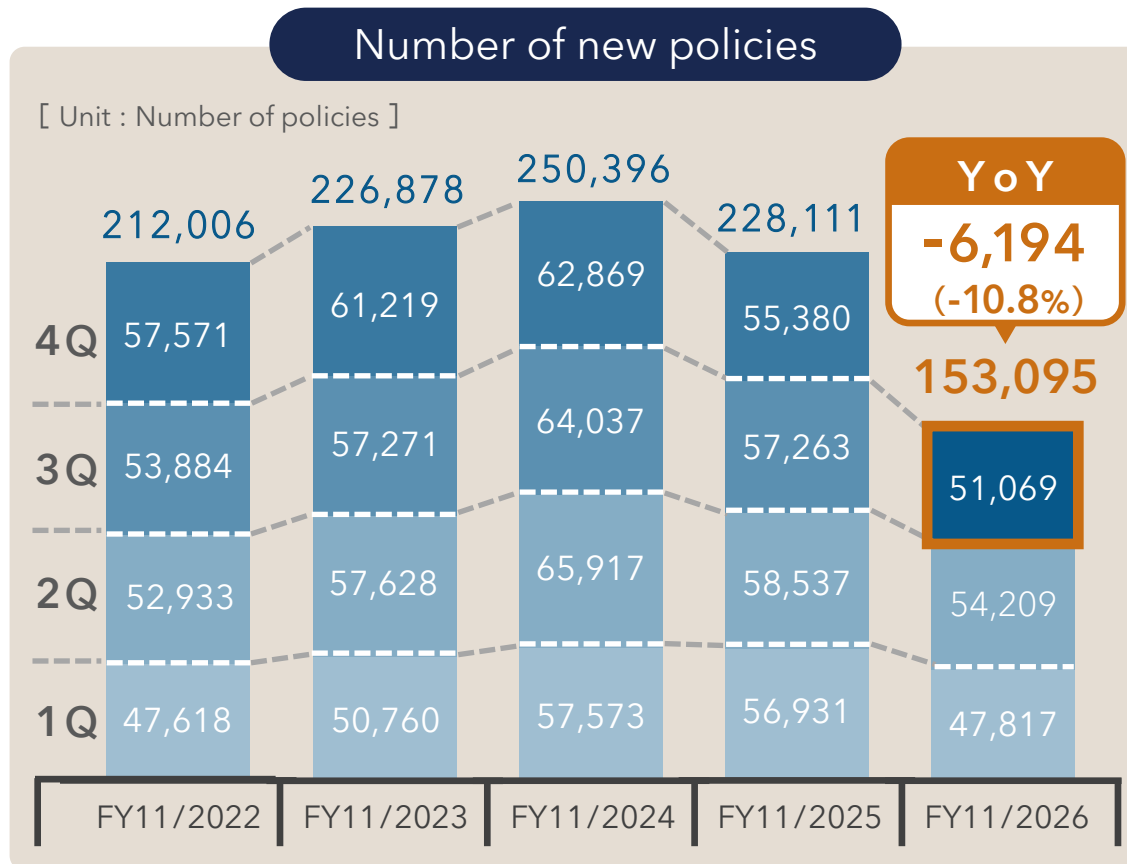
First-year commissions per person



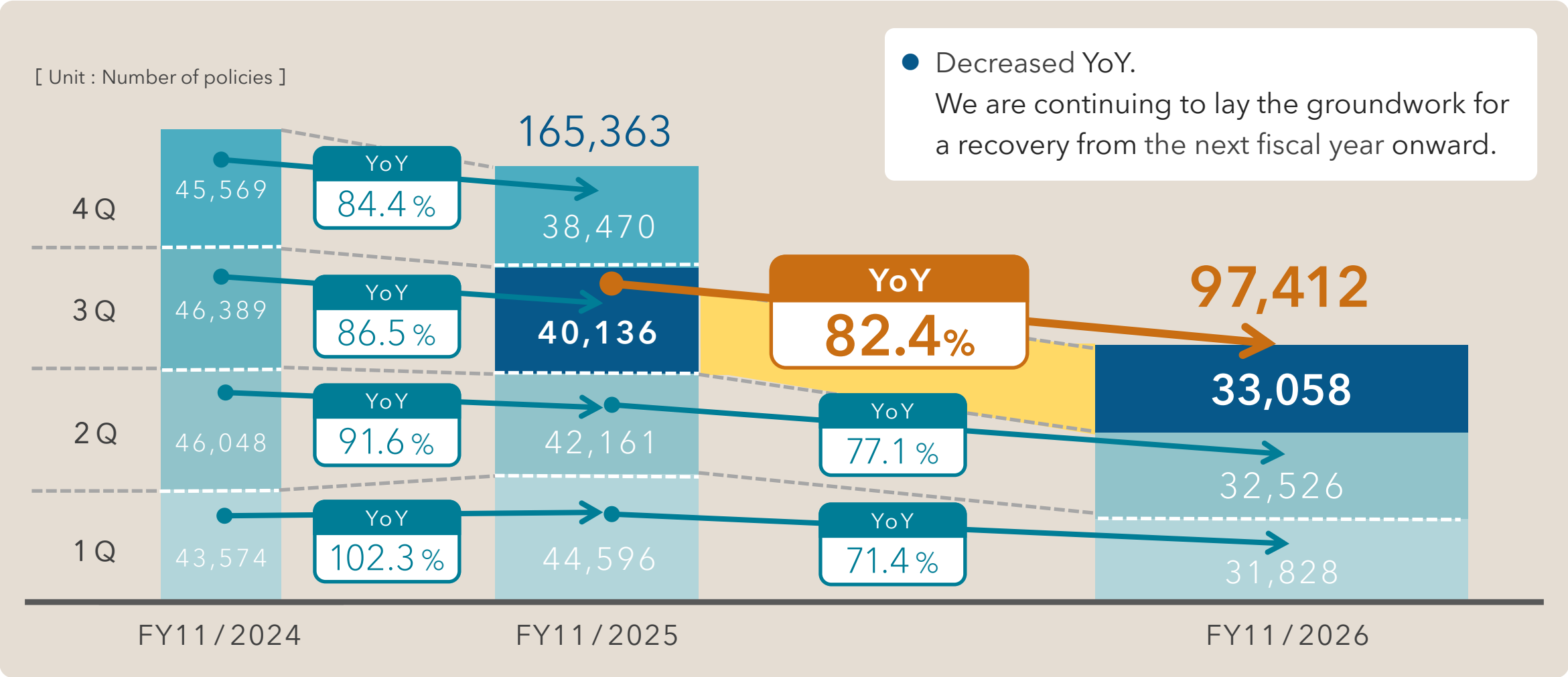
Key KPI Trends [Number of New Policies / Customers (Quarterly)]



- The number of new policies decreased in 3Q due to a pullback following seasonally strong sales in March and a higher sales ratio of single-premium products amid demand for wealth creation.

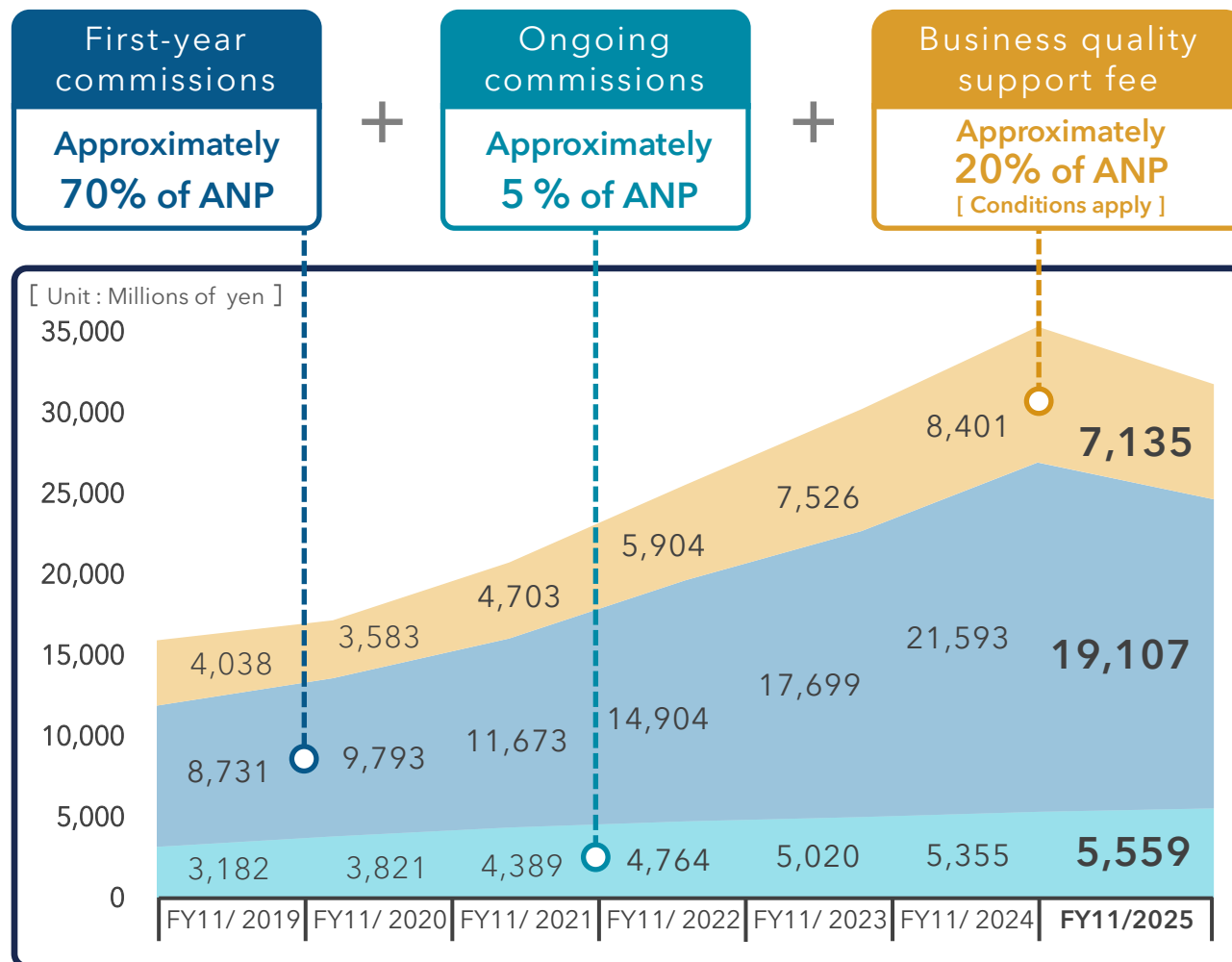


Number of Sales of Level-premium Products



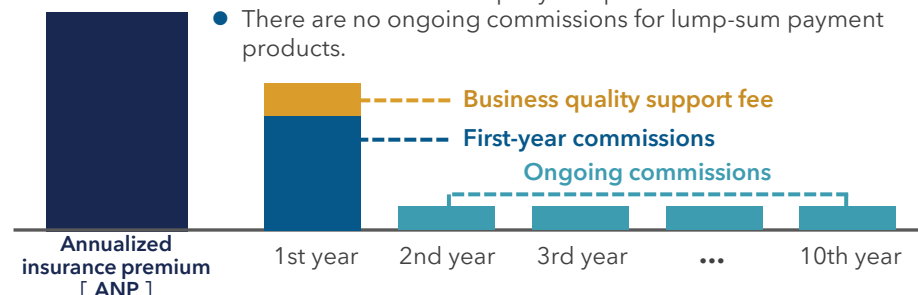
Earnings Model [Life and Non-life Insurance]

Breakdown and trends of commission income from life insurance sales



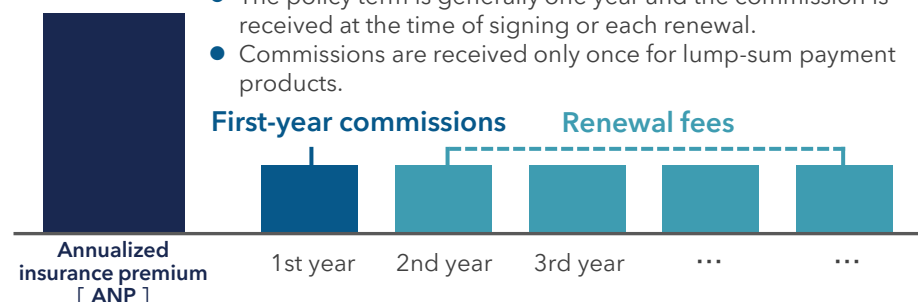
In the case of life insurance

- The period of commission receipt varies from 5 to 10 years for each insurance company and product.
- There are no ongoing commissions for lump-sum payment products.



In the case of non-life insurance

- The policy term is generally one year and the commission is received at the time of signing or each renewal.
- Commissions are received only once for lump-sum payment products.



What is the business quality support fee?

- A commission paid by insurance companies to insurance agencies to improve the quality of the services provided to customers through initiatives such as customer-oriented business operations and system development.
- It is mainly evaluated based on the achievement level of "agency service quality evaluation management."
- Many insurance companies exclude lump-sum payment products from this.

* ANP : An indicator that refers to the annualized amount of premiums for new policies

* Commission rate and business quality support fee rate varies depending on the insurance company and product.

Quarterly Performance Trends [Life Insurance Commissions]

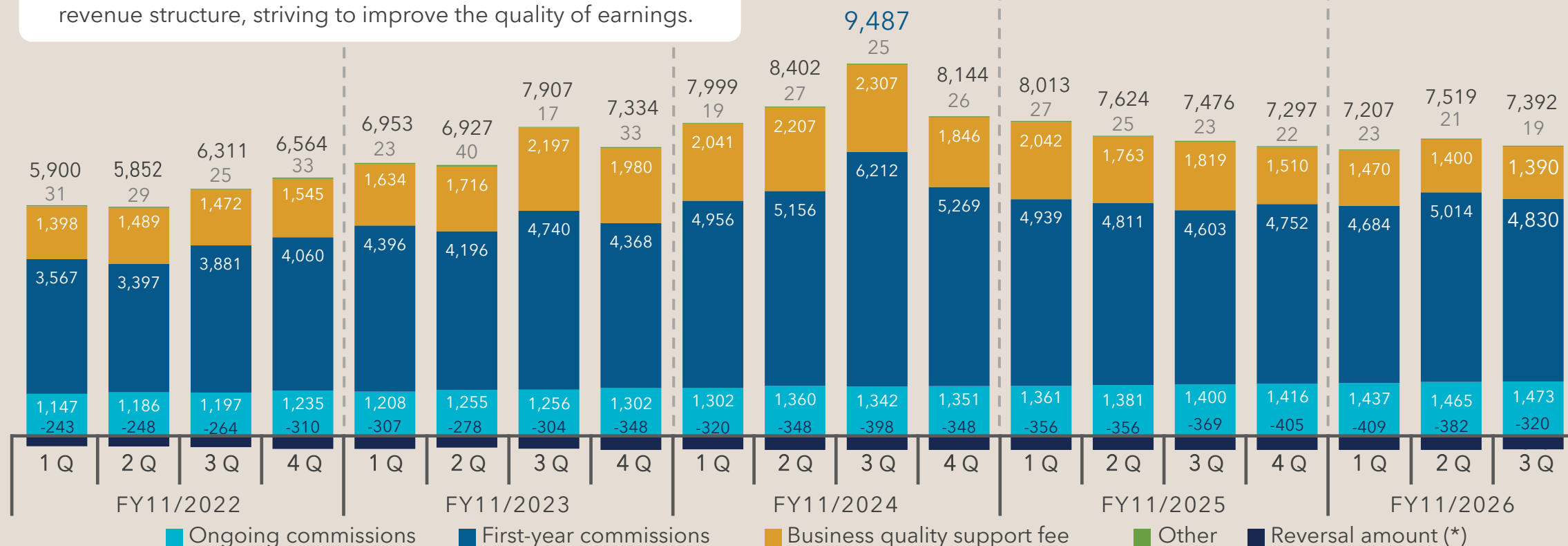
Life insurance commissions income

[Unit: Millions of yen]

- Life insurance commissions decreased due to a higher proportion of single-premium product sales and a change in the commission payment method (I-shaped → L-shaped).
- We are shifting toward sales with an awareness of a sustainable revenue structure, striving to improve the quality of earnings.

Single-premium products

Temporary increase in sales volume due to the effect of exchange rates

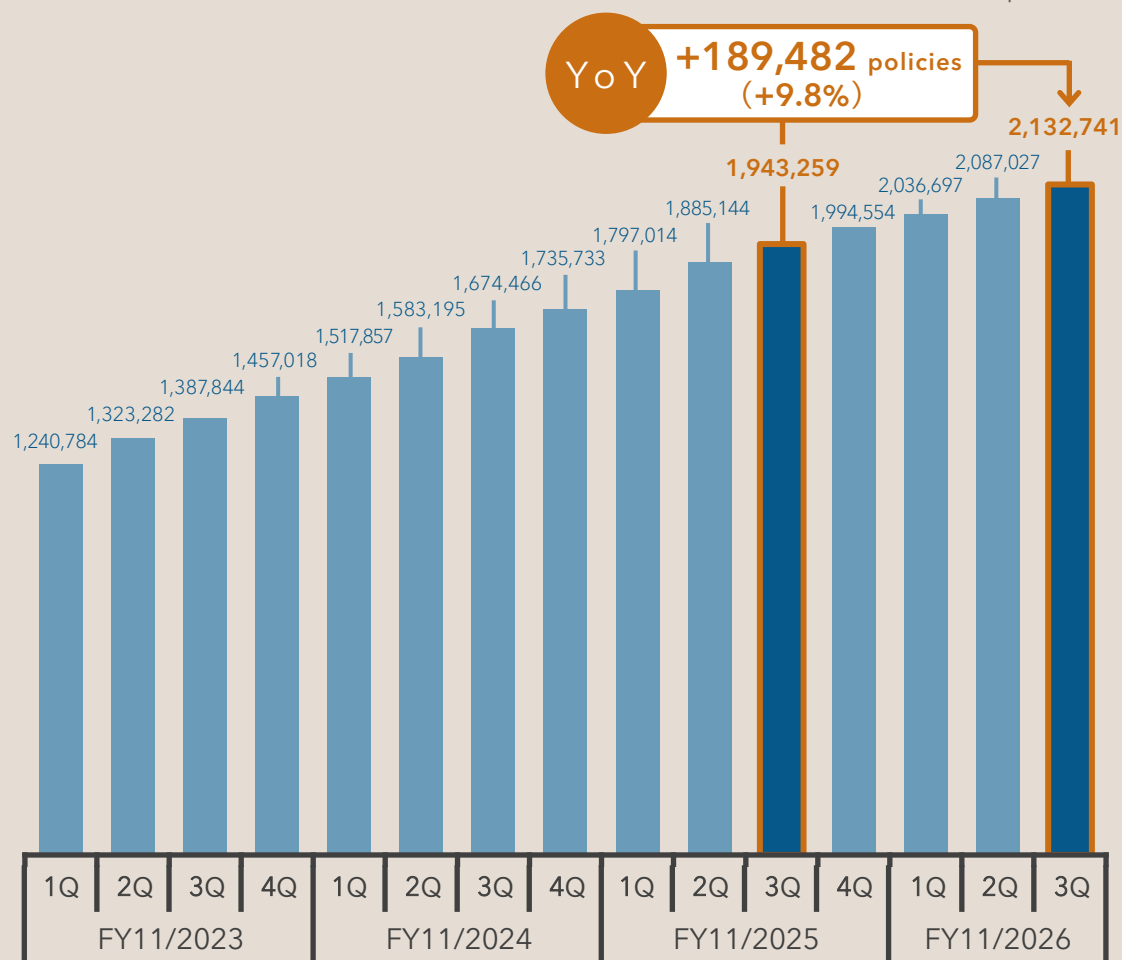


* Reversal refers to the refund of part or all of the commission received to the insurance company when a policy lapses due to early termination or lapse of a policy after the receipt of commission from the insurance company.

Key KPI Trends [Number of Policies in Force (Quarterly)]

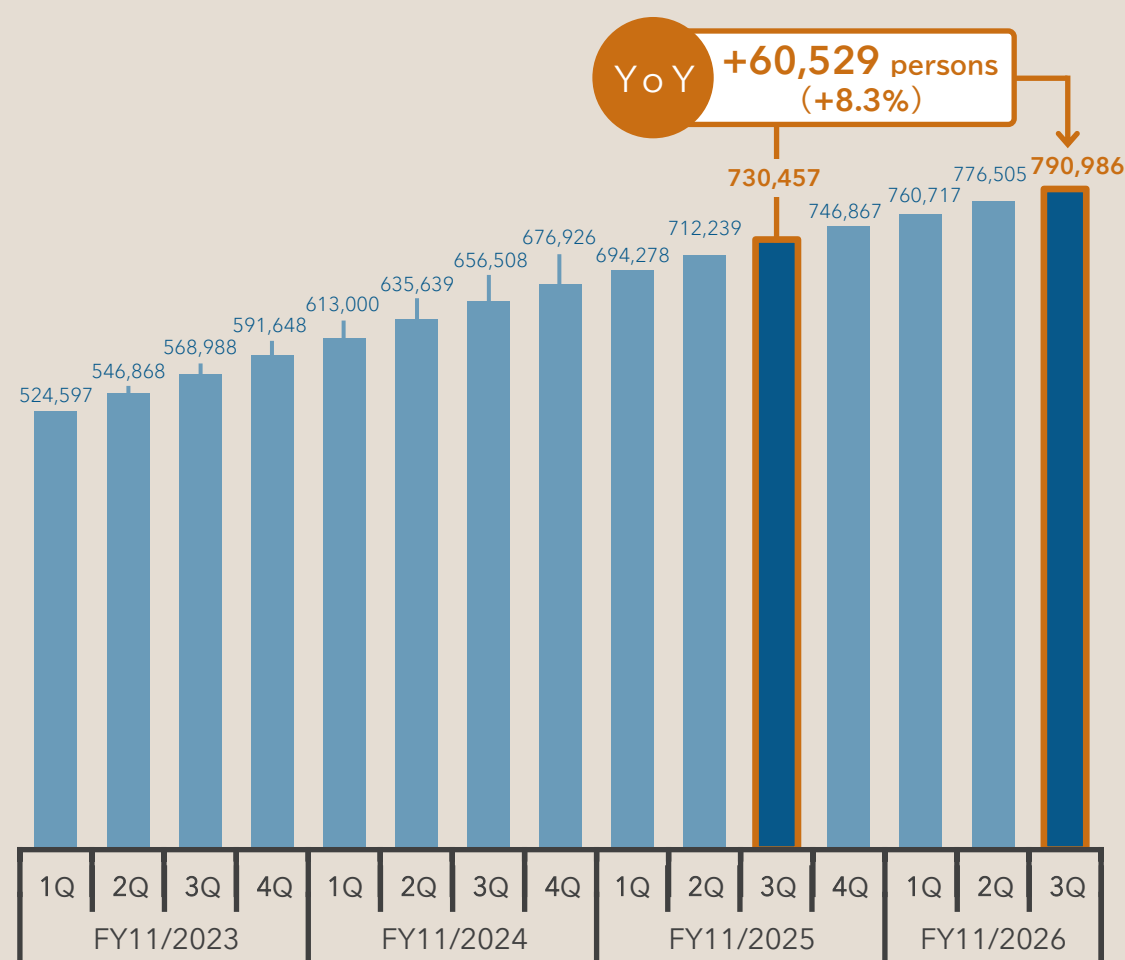
Number of policies in force

[Unit : Number of policies]



Number of existing customers

[Unit : Persons]

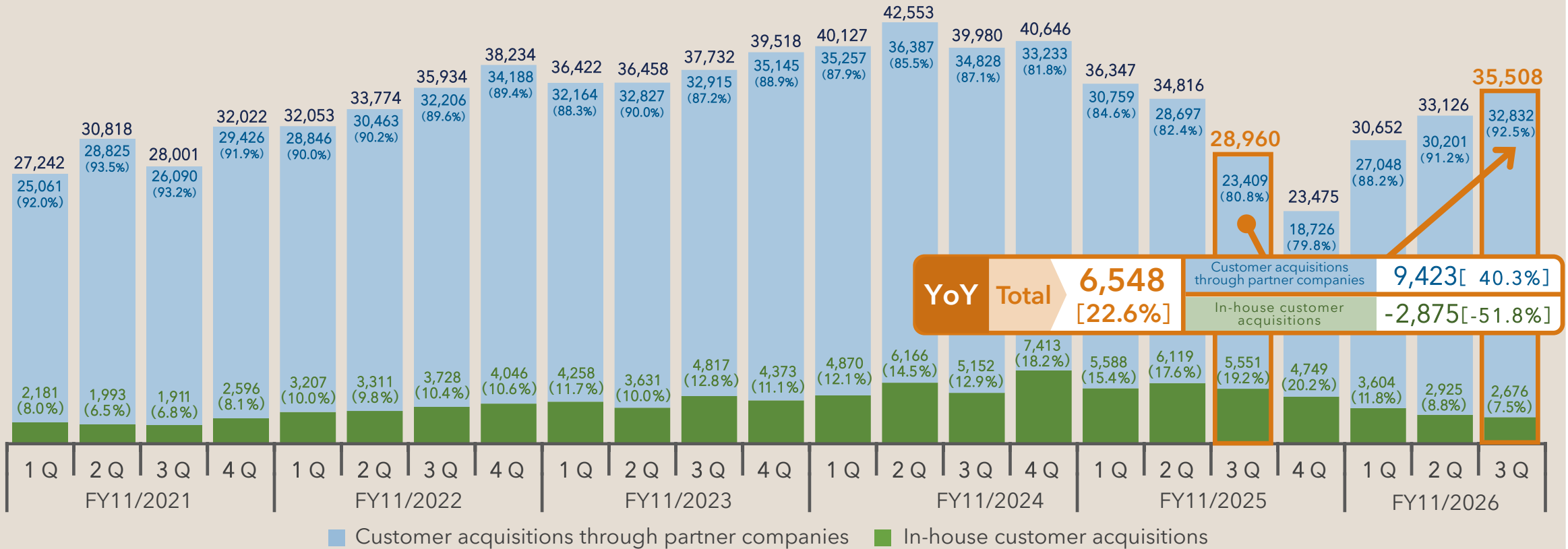


Key KPI Trends [Number of prospective policyholders (Quarterly)]

Number of customer acquisitions through partner companies and in-house customer acquisitions

[Unit : Number of policies]

- Customer acquisitions through partner companies is on a recovery trend, up 2,631 QoQ.
- Customer acquisitions from key partners increased; further expansion targeted through increased sales representatives.



* Number of prospective policyholders: customer acquisitions through partner companies + in-house customer acquisitions

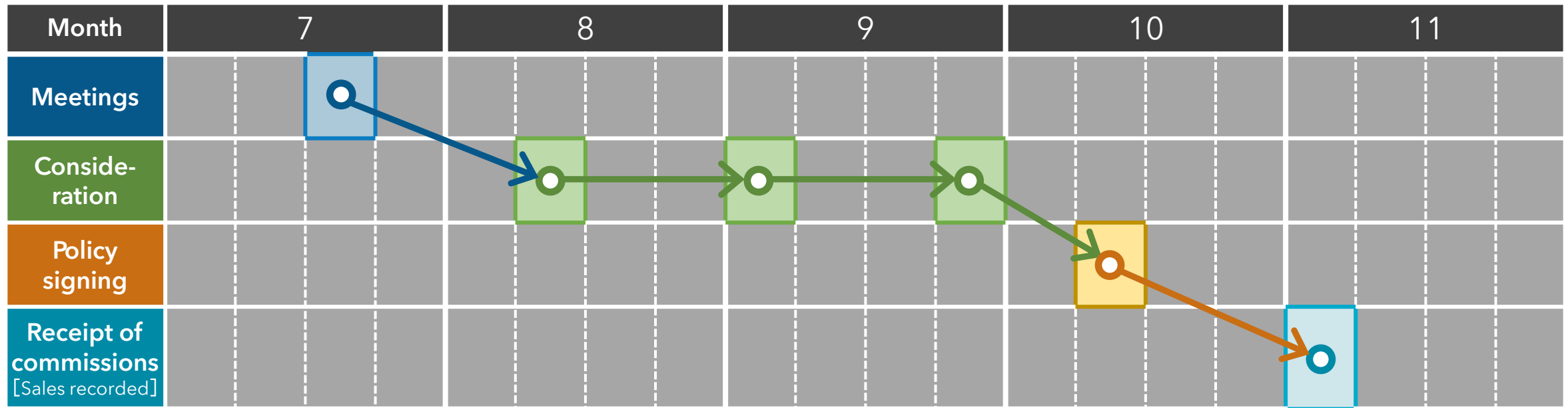
* Customer acquisitions through partner companies: customers attracted through partner companies

* In-house customer acquisitions: customers attracted through TV commercials, web ads, Money Doctor Premier, policy transfers, etc.

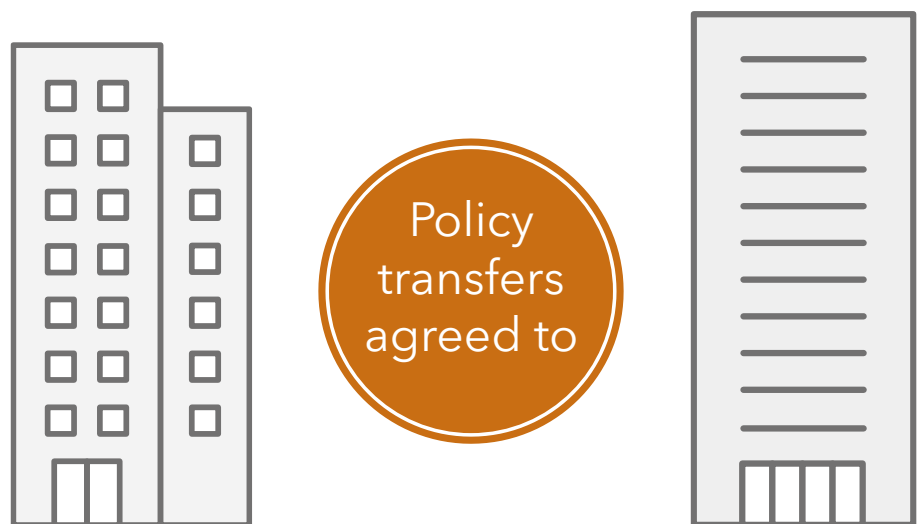
* Bar graph figures in parentheses are the ratio of customer acquisitions through partner companies and in-house customer acquisitions to the total number of prospective policyholders.

[Reference] Flow From the Acquisition of Prospective Policyholders to the Recording of Sales

Flow from the acquisition of prospective policyholders to the recording of sales

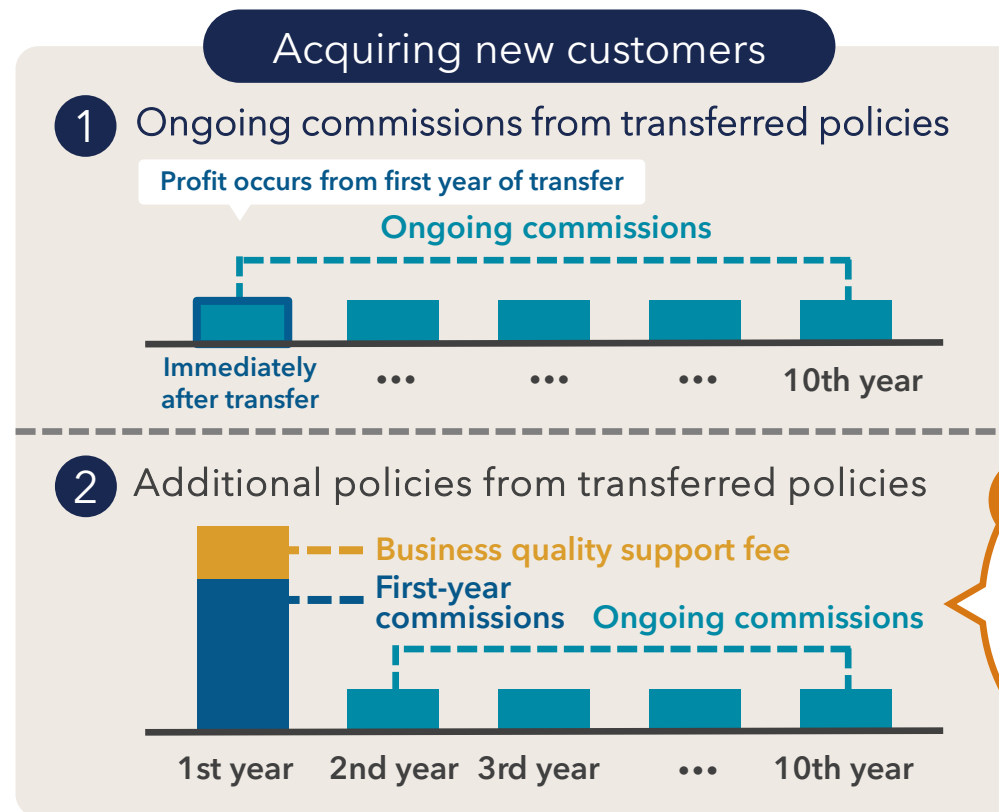


Growth Strategy for FY11/2026 : Expansion of Policy Transfer Business



FY11/2025 **14,620** policies

[Portion from PRESTIGE Co., Ltd.(unconsolidated) : 128,124 policies]



After transfer completion

New policy acquisitions began within an average of three months.

Propose new products by providing financial planner consultations.

Transferred policy

- Life insurance policies
- Non-life insurance policies



Additional policy

Cross-selling

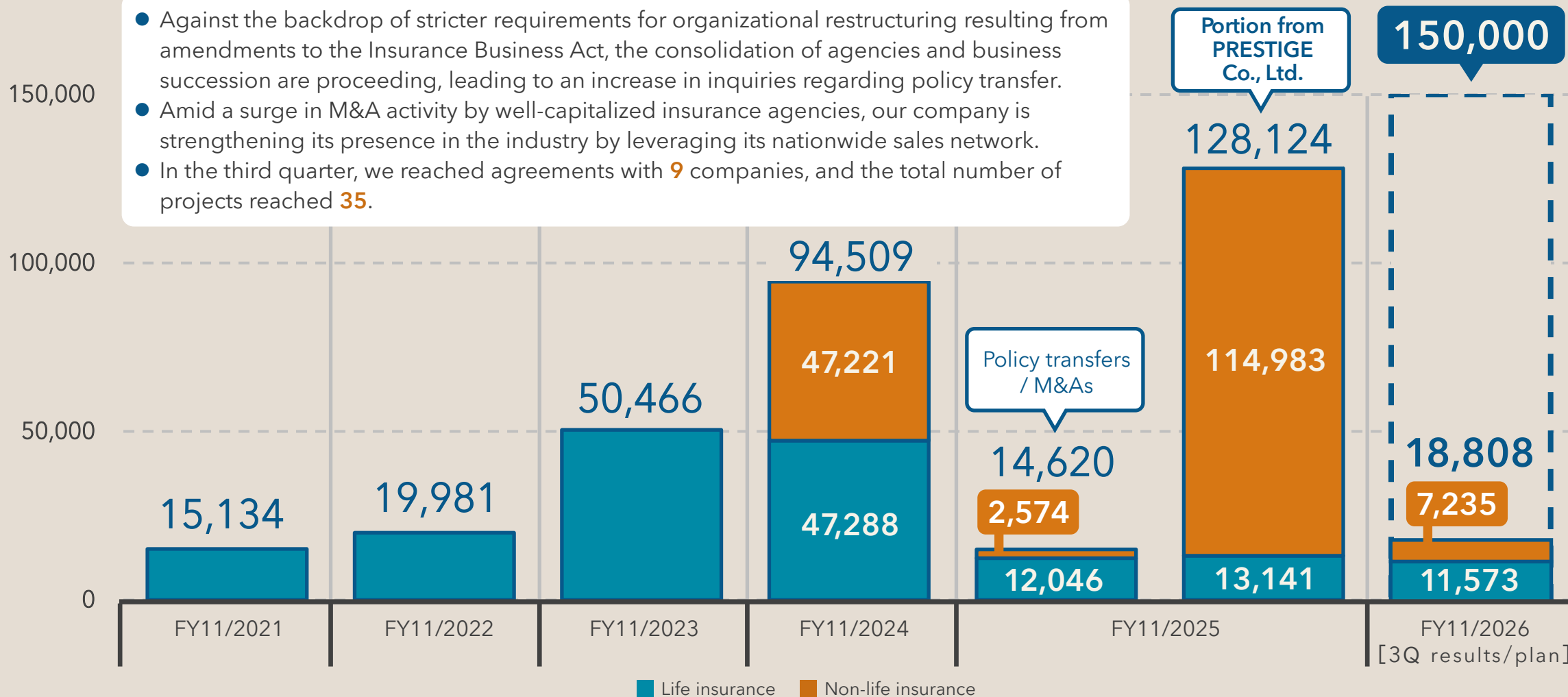
- Life insurance policies
- Non-life insurance policies
- Investment trusts

Growth Strategy for FY11/2026 : Expansion of Policy Transfer Business

Number of policy transfers agreed to

[Unit : Number of policies]

- Against the backdrop of stricter requirements for organizational restructuring resulting from amendments to the Insurance Business Act, the consolidation of agencies and business succession are proceeding, leading to an increase in inquiries regarding policy transfer.
- Amid a surge in M&A activity by well-capitalized insurance agencies, our company is strengthening its presence in the industry by leveraging its nationwide sales network.
- In the third quarter, we reached agreements with 9 companies, and the total number of projects reached 35.



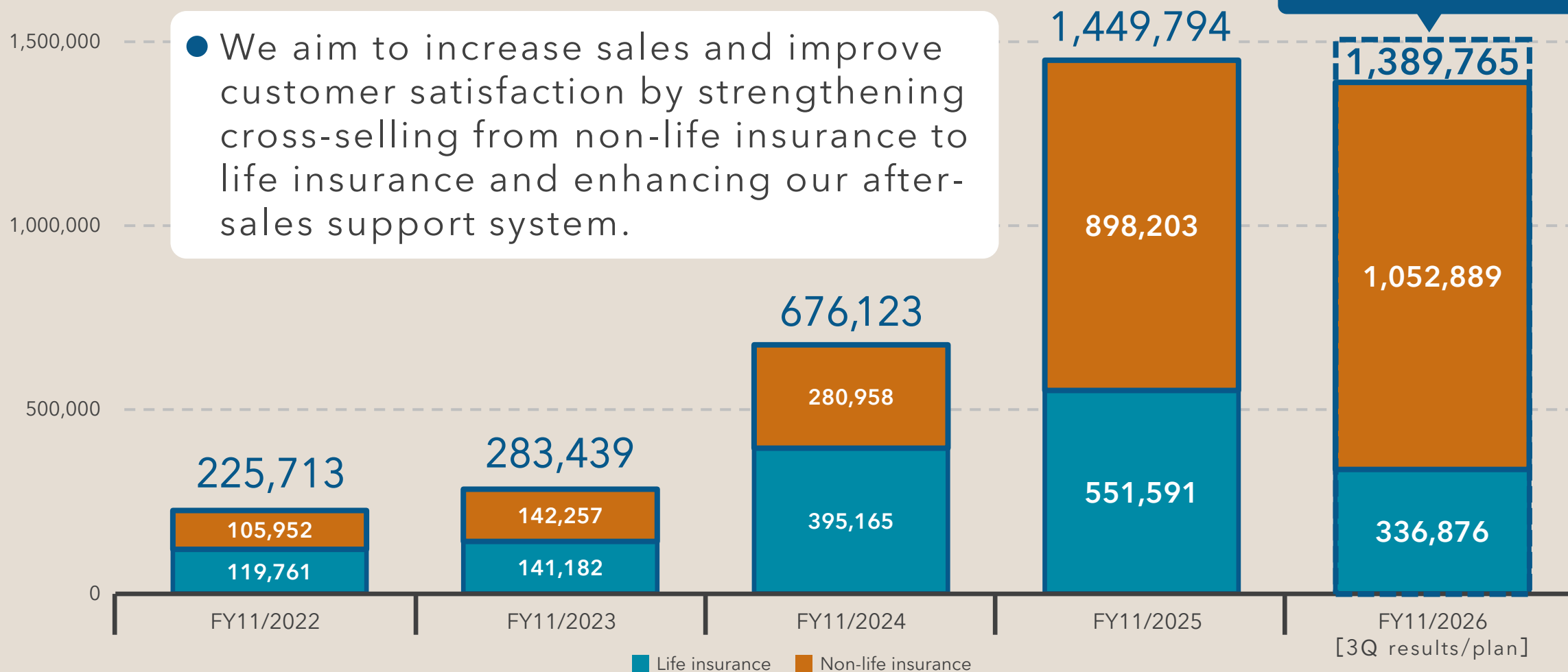
Growth Strategy for FY11/2026 : Expansion of Policy Transfer Business



Policy transfers and new ANP trends

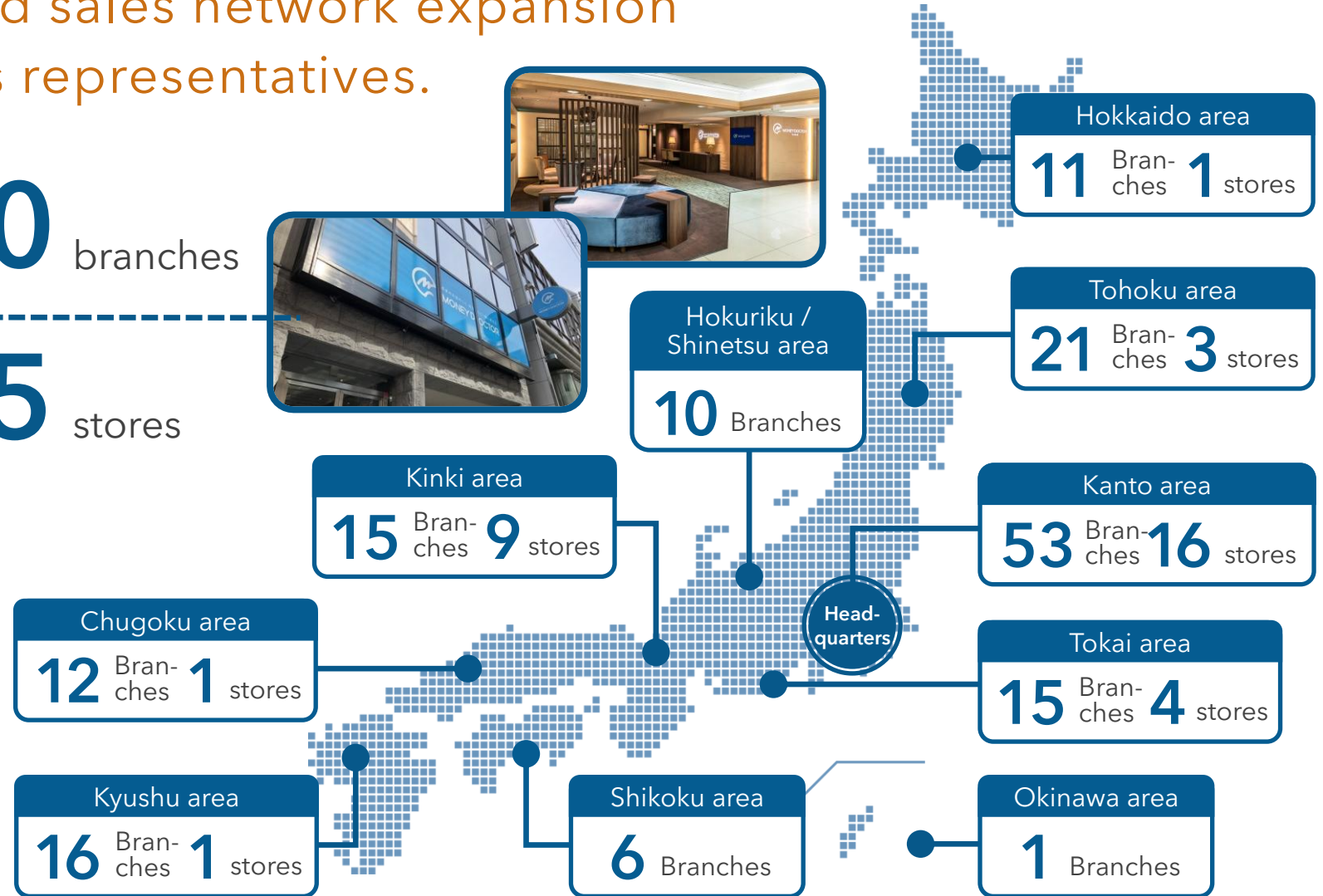
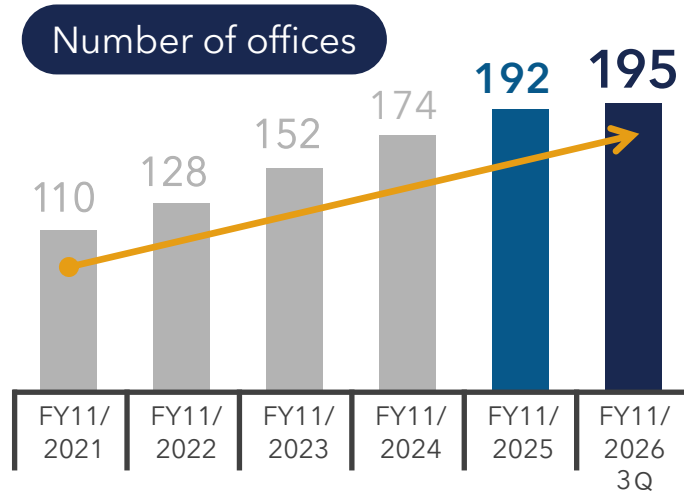
[Unit : Thousands of yen]

- We aim to increase sales and improve customer satisfaction by strengthening cross-selling from non-life insurance to life insurance and enhancing our after-sales support system.



Number of Offices

Targeting a more detailed sales network expansion with the increase in sales representatives.



04

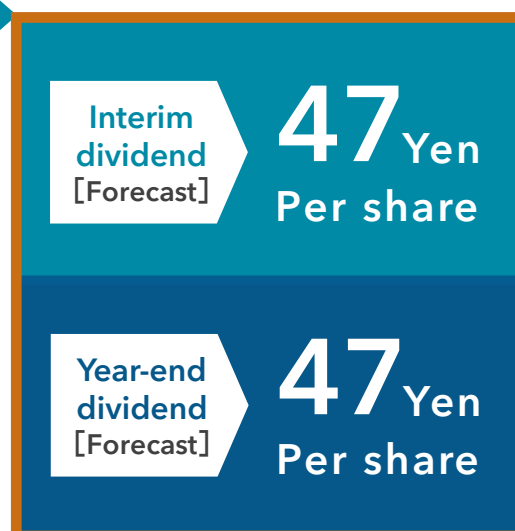
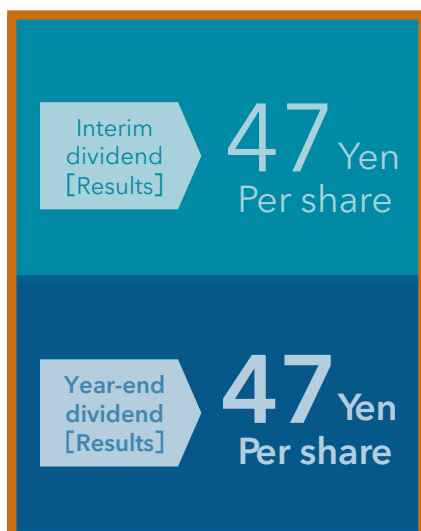
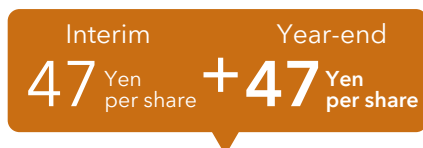


Shareholder Returns

Shareholder Returns [Shareholder Benefits / Dividends]



Progressive dividend continued. The conditions for the shareholder benefit program will be changed.



Changes to shareholder benefit program [Key Points]

Newly added continuous holding requirement [6 months or more]

* Target is holding 100 shares or more

Benefit details

- Digital Gift equivalent to 3,000 yen [no change]

Start of application

- **Applied from the record date of May 31, 2027**
- Record date of November 30, 2026 is not eligible

Purpose

- To further express our gratitude to shareholders who continuously hold the Company's shares

Timely Disclosure on July 15

Please see below for details.

Notice Regarding Change in Conditions for Shareholder Benefit Program (Addition of Continuous Holding Requirement)

FY11/2025 [Results]

FY11/2026 [Forecast]

Measures to Achieve Management That Is Conscious of the Cost of Capital and the Stock Price



Current analysis

- **ROE of 17.27%** and **cost of shareholders' equity of 11.33%** recognized for FY11/2025
- Aim to maintain a high level of ROE that exceeds the cost of shareholders' equity

Capital allocation policy

- Growth investments in areas such as policy transfers, systems (DX), and human capital (hiring and education)
- Implement stable shareholder returns that emphasize dividends

Further strengthen shareholder returns

- Introduce **progressive dividends** to actively return profits to shareholders
- Also continue the target dividend payout ratio of 45%

Incentive structure to enhance the awareness of corporate value enhancement among executives and employees

- Introduce stock compensation plan and stock ownership plans for both executives and employees
- Promote commitment among executives and employees and shared value awareness with shareholders

Enhance dialogue with investors and IR activities

- Increase opportunities for dialogue with institutional investors
- Provide feedback on opinions and requests to the Board of Directors

05



Progress on System Enhancements and Growth Strategy

Progress of the business improvement plan

[Progress reported to the Kanto Local Finance Bureau on May 15, 2026]



1 Organizational culture with an overemphasis on the top line	● Response to policies concluded by our sales representatives in violation of Article 300, paragraph (1), item (v) of the Insurance Business Act ● Promoting the practice of understanding and confirming intentions and making comparative recommendations ● Measures for the appropriate implementation of explanations of important matters ● Strengthening second line preparedness ● Implementing various forms of monitoring ● Reconstruction of the complaint management system and the system for responding to misconduct incidents ● Improved customer management system ● Building the front line ● Improving the operation of the Board of Directors ● Strengthening the internal audit system
2 Organizational structure dependent on preferential treatment	● Review of the process for selecting recommended product lineups by the Board of Directors ● Reconstructing relationships with insurance companies
3 Deficiencies in internal regulations, etc.	● Establishment of regulations and training systems related to comparative recommendations
4 Lack of awareness regarding human resource recruitment and training	● Optimizing the hiring of sales representatives ● Planned implementation of sales representatives training
5 Unresolved issues in organizational structure and operations	● Establishment of a management policy decision-making body (Management Council) for management ● Review of the division of roles between full-time Directors and Operating Officers ● Establishing the prerequisites for strengthening business management systems ● Improving employee engagement and utilizing human capital

URL

<https://pdf.irpocket.com/C7388/WUpy/YpkJ/sILC.pdf>

We will build on our existing initiatives and promote continuous and effective organizational improvements for the priority items below. Moreover, to enhance the effectiveness of these initiatives across the entire organization, the management team, led by the Representative Director and President, will proactively engage in these efforts.

The priority items

- 1 Establishment of an appropriate insurance solicitation management system in line with the characteristics of our business model**
- 2 Customer-oriented business operations**
[establishment of an effective system to steadily implement the obligation to provide information to customers and the obligation to understand and confirm their intentions]
- 3 Establishment of a legal compliance system for appropriate insurance solicitation**
- 4 Drastically strengthen management system governance**
- 5 Pursue reliability and integrity in information management and disclosure**

The social significance of FP Partner

We have established offices
in all prefectures.

We have created an environment
where anyone can consult
with a financial planner.



**We are playing a role in improving
financial literacy and supporting
asset formation for the public.**



将来のお金のこと、あなたと一緒に考える

MONEY DOCTOR



06

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Data

Balance sheet for FY11 / 2026 3Q



[Unit : Millions of yen]

FY11/2025		FY11/2026 3Q	Change	Change from the end of the previous year
Current assets	9,904	7,676	-2,228	-22.5%
Cash and deposits	7,519	5,213	-2,306	-30.7%
Non-current assets	8,497	8,958	461	5.4%
Total assets	18,401	16,634	-1,766	-9.6%
Current liabilities	5,359	5,040	-318	-5.9%
Non-current liabilities	1,221	1,219	-1	-0.1%
Net assets	11,821	10,374	-1,447	-12.2%
Liabilities and net assets	18,401	16,634	-1,766	-9.6%
[Equity-to-asset ratio]	[64.2%]	[62.3%]	[-1.9pt]	—

Key KPIs [Quarterly Cumulative Period]



	FY11/2024				FY11/2025				FY11/2026			QonQ
Item	1 Q	2 Q	3 Q	4 Q	1 Q	2 Q	3 Q	4 Q	1 Q	2 Q	3 Q	Number of increase / Decrease
Number of policies in force	1,517,857	1,583,195	1,674,466	1,735,733	1,797,014	1,885,144	1,943,259	1,994,554	2,036,697	2,087,027	2,132,741	45,714
Of which, new policies	57,573	123,490	187,527	250,396	56,931	115,468	172,731	228,111	47,817	102,026	153,095	51,069
Number of existing customers	613,000	635,639	656,508	676,926	694,278	712,239	730,457	746,867	760,717	776,505	790,986	14,481
Of which, new customers	35,103	75,563	114,889	152,525	35,339	71,754	107,386	142,370	30,910	66,033	96,145	30,112
Number of prospective policyholders	40,127	82,680	122,660	163,306	36,347	71,163	100,123	123,598	30,652	63,778	99,286	35,508
Number of partner companies	86	84	82	73	71	67	65	65	65	62	62	0

	FY11/2024				FY11/2025				FY26/11			QonQ
Item	1 Q	2 Q	3 Q	4 Q	1 Q	2 Q	3 Q	4 Q	1 Q	2 Q	3 Q	Number of increase / Decrease
Life insurance Number of new policies	49,787	106,191	161,535	215,726	48,698	97,221	144,510	190,162	39,108	82,564	124,513	-1,507
Non-lifeinsurance Number of new policies	7,786	17,299	25,992	34,670	8,233	18,247	28,221	37,949	8,709	19,462	28,582	-1,633

Key KPIs [Quarterly Cumulative Period]



	FY11/2024				FY11/2025				FY11/2026			Q on Q
Item	1 Q	2 Q	3 Q	4 Q	1 Q	2 Q	3 Q	4 Q	1 Q	2 Q	3 Q	Number of increase / Decrease
Number of sales employees	2,402	2,462	2,491	2,518	2,546	2,522	2,430	2,333	2,265	2,227	2,242	15
Number of offices	152	159	165	174	176	186	189	192	190	196	195	-1
Of which, Money Doctor Premier stores	18	27	28	30	30	33	34	36	33	34	33	-1
Of which, IFA offices attached to branches and stores	54	54	75	75	80	80	82	82	79	83	82	-1

Key KPIs (New Policies and New Customers) [Quarterly Cumulative Period]



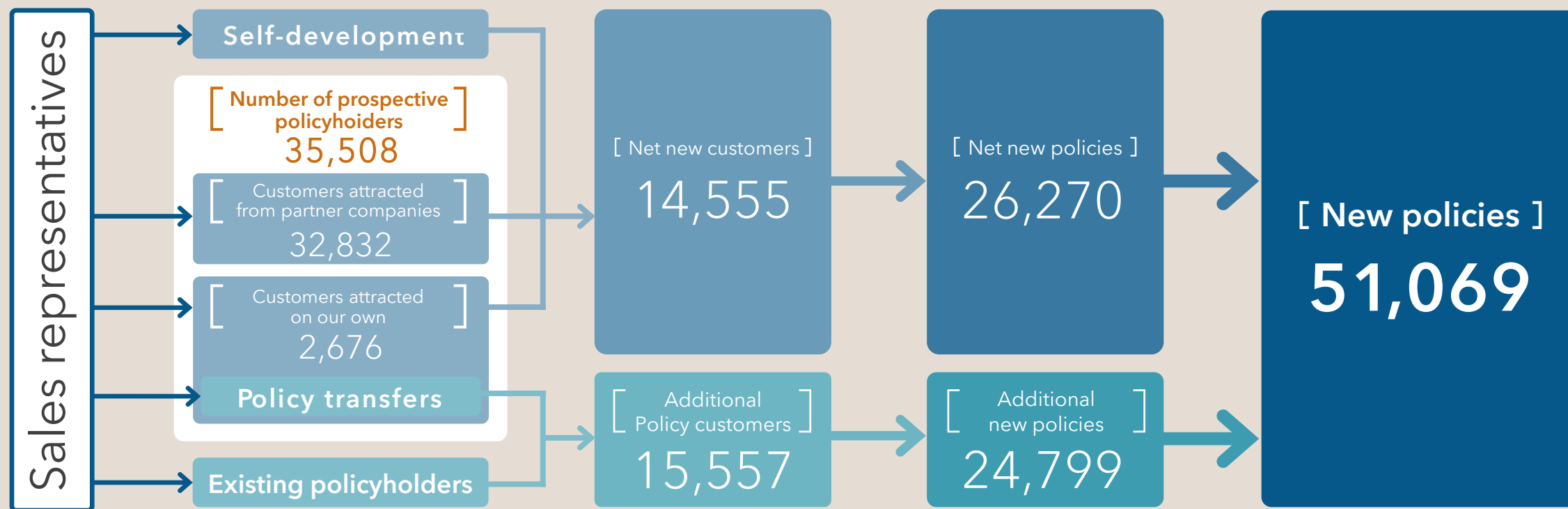
	FY11/2024				FY11/2025				FY11/2026			Q on Q	
Item	1 Q	2 Q	3 Q	4 Q	1 Q	2 Q	3 Q	4 Q	1 Q	2 Q	3 Q	Number of increase / decrease	Percentage change
Number of new policies	57,573	65,917	64,037	62,869	56,931	58,537	57,263	55,380	47,817	54,209	51,069	-3,140	-5.8%
Number of net new policies	37,538	40,558	37,979	37,992	32,607	33,418	32,198	28,284	24,300	26,869	26,270	-599	-2.2%
Number of additional new policies	20,035	25,359	26,058	24,877	24,324	25,119	25,065	27,096	23,517	27,340	24,799	-2,541	-9.3%
New customers	35,103	40,460	39,326	37,636	35,339	36,415	35,632	34,984	30,910	35,123	30,112	-5,011	-14.3%
Number of net new customers	20,851	22,234	20,867	20,506	18,166	18,584	18,066	16,123	13,934	15,218	14,555	-663	-4.4%
Number of additional policy customers	14,252	18,226	18,459	17,130	17,173	17,831	17,566	18,861	16,976	19,905	15,557	-4,348	-21.8%

- * The number of net new policies refers to the number of new policies from customers who have no existing policies with the Company.
The number of additional new policies refers to the number of additional policies from customers who have existing policies with the Company.
- * The number of net new customers refers to the number of customers with net new policies. The number of additional policy customers refers to the number of customers with additional new policies, and is included in the number of existing customers (existing policyholders).

New Policy Acquisition Flow

Results for FY11 / 2026 3Q

The number of additional policies from policy transfers increased steadily.



- * Self-sourced customers refer to prospective policyholders acquired by sales representatives themselves, such as through referrals from existing customers.
- * The number of net new policies refers to the number of new policies from our existing policyholders. The number of additional policies refers to the number of additional policies from customers who have existing policies with the Company.
- * The number of net new customers refers to the number of customers with net new policies. The number of additional policy customers refers to the number of customers with additional policies, and is included in the number of existing customers (existing policyholders).
- * Figures shown are actual results for the 3Q of FY11/2026. Details, past results, etc. are shown in [06. Data].



将来のお金のこと、あなたと一緒に考える

MONEY DOCTOR PREMIER

Covering all major areas in Japan

Effect of store openings

- Improve recognition of the Money Doctor brand in areas where stores are located.
- Increase in sales of savings-type products due to needs for wealth creation, retirement, and education funds.

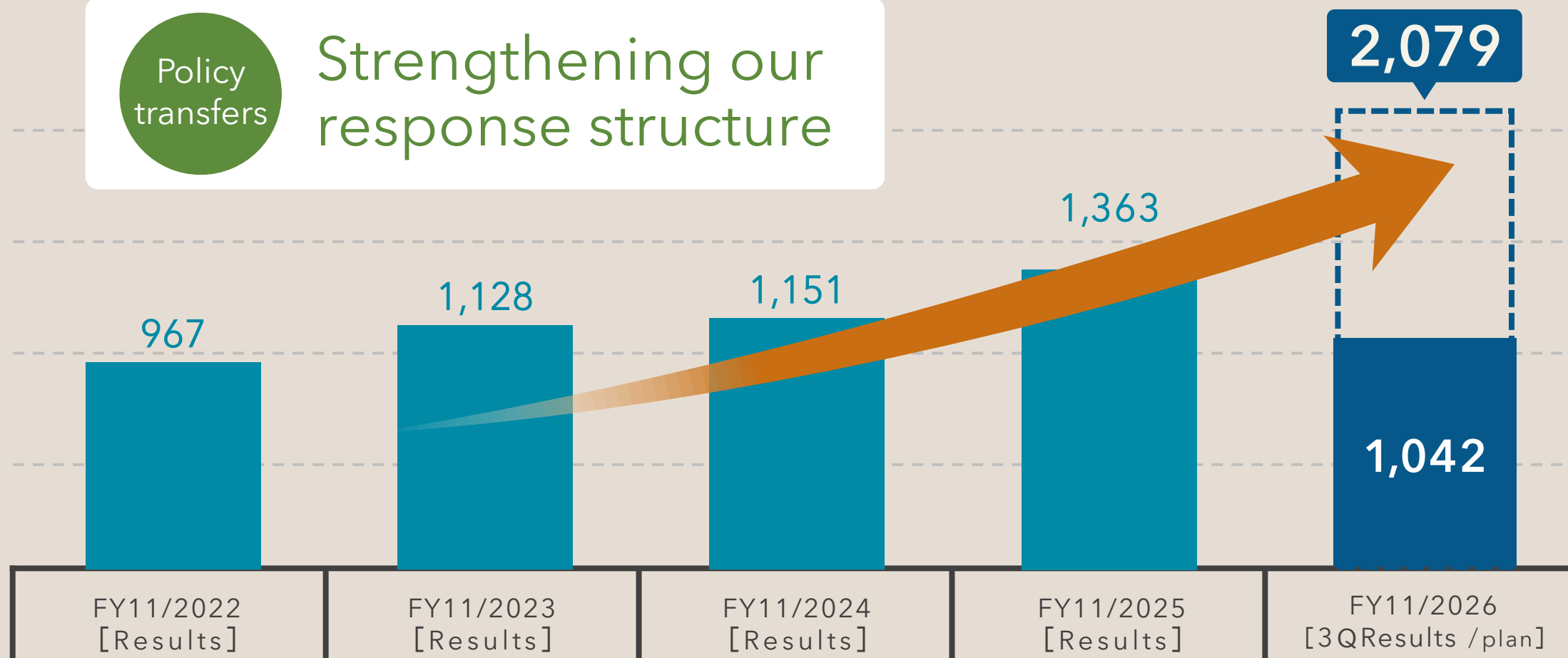


Non-life insurance commissions

[Unit: Millions of yen]

Policy
transfers

Strengthening our
response structure



The number of accounts and assets under custody rose steadily,
centered on investment savings such as NISA, etc.

We will expand the foundation for future growth in recurring income.

[Securities accounts]



12,728
accounts

[Deposited
assets balance]



48,679
million yen

[IFA offices]



83
sites

[Number of registered
sales representatives]



644

※ Including annexes to branches
and stores

[As of August 31, 2026]

Through programs and training, we follow each individual's learning so that they can consider their future plans and ideal lifestyles, and choose financial products accordingly.



One new company implemented in 3Q

Total number of
companies that
have adopted
the service

[Since the service started]

12 companies
in total



07

|

Appendix

Company Profile



Company name	F P Partner Inc.
Established	December 2009
Representative	Tsutomu Kuroki, Representative Director and President
Nature of business	Insurance agency
Address	1-1-8, Asakusabashi, Taito-ku, Tokyo 111-0053
Number of employees	2,508 [as of August 31, 2026, excluding part-time employees]
Number of offices	195 offices[as of August 31, 2026]
Executives	

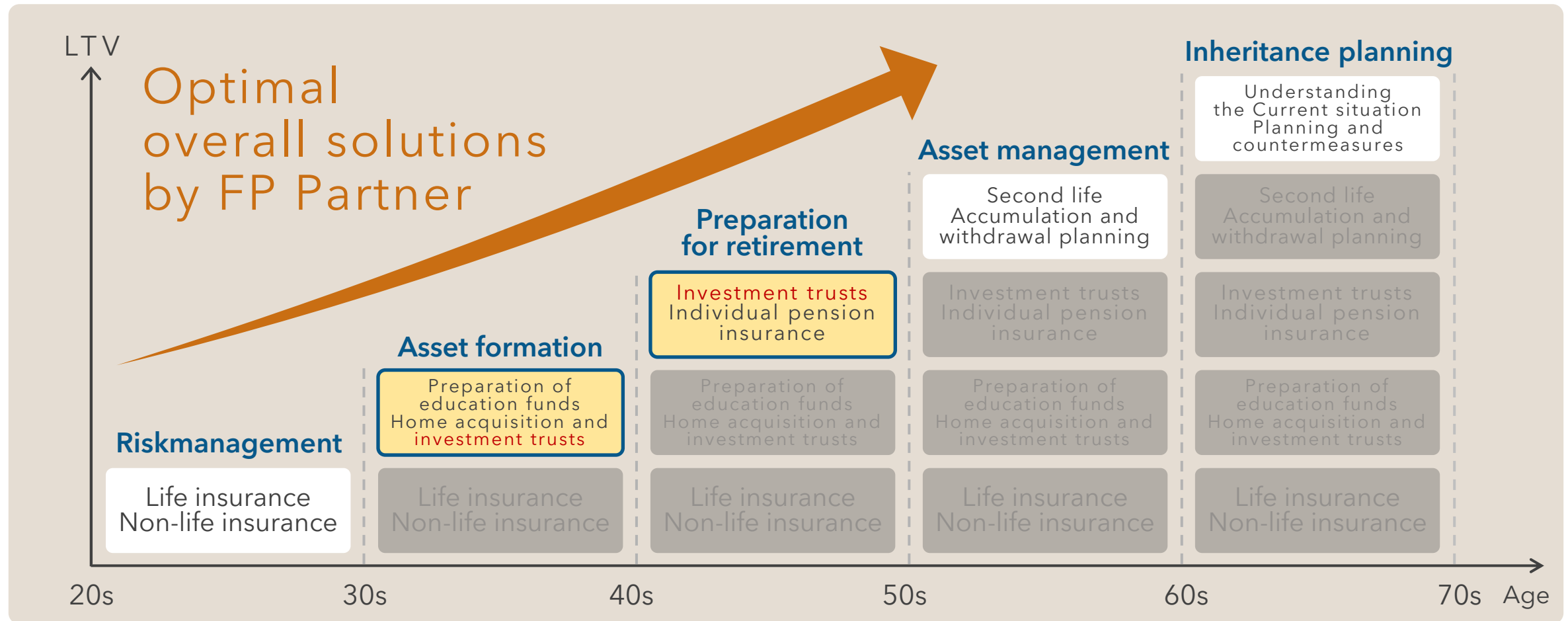


Representative Director and President	Tsutomu Kuroki	Outside Director	Yoshihiro Isaka	Outside Director	Makiko Nakagawa	Audit & Supervisory Board Member	Tetsuya Watanabe
Director	Kenji Adachi	Outside Director	Masaki Suzuki	Outside Director	Toru Oyama	Outside Audit & Supervisory Board Member	Ayako Kino
Director	Takumi Saito	Outside Director	Naoyuki Tanaka	Outside Director	Asami Kuwabara	Outside Audit & Supervisory Board Member	Kaori Ogawa

* Information for officers is as of August 31, 2026.

Expansion of Business Domain - Maximization of LTV

Maximize LTV of customers by handling financial products besides insurance



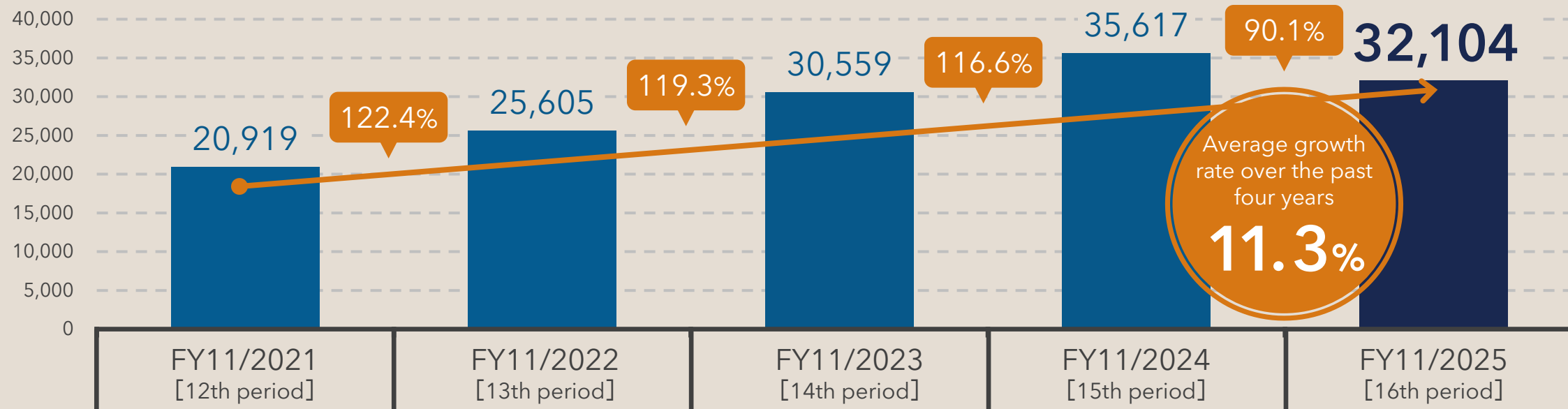
* LTV (lifetime value) is a calculation of how much profit can be generated from transactions between a company and a customer during the period from the beginning to the end of the transaction (customer lifecycle).

* IFA : independent financial advisor, a type of financial advisor.

Net Sales, Operating Profit, and Profit [Past Five Fiscal Years]

Trends in net sales

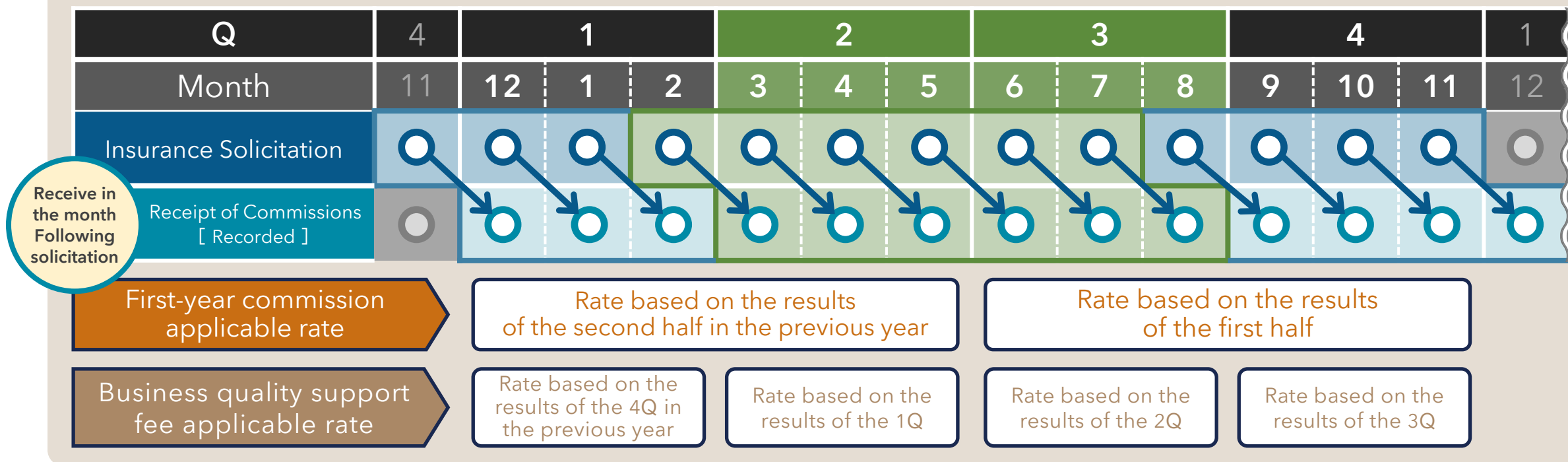
[Unit : Millions of yen]



	FY11/2021 [12th period]	FY11/2022 [13th period]	FY11/2023 [14th period]	FY11/2024 [15th period]	FY11/2025 [16th period]
Net sales	20,919	25,605	30,559	35,617	32,104
Operating profit (operating profit margin)	1,735 (8.3%)	3,824 (14.9%)	5,554 (18.2%)	5,330 (15.0%)	2,984 (9.3%)
Profit (profit margin)	1,224 (5.9%)	2,366 (9.2%)	3,953 (12.9%)	3,903 (11.0%)	2,042 (6.4%)

[Reference] Business Quality Support Fee

Image of commissions receiving



Commission rate applied in the second half

First-year commissions

Determined based on first half results.

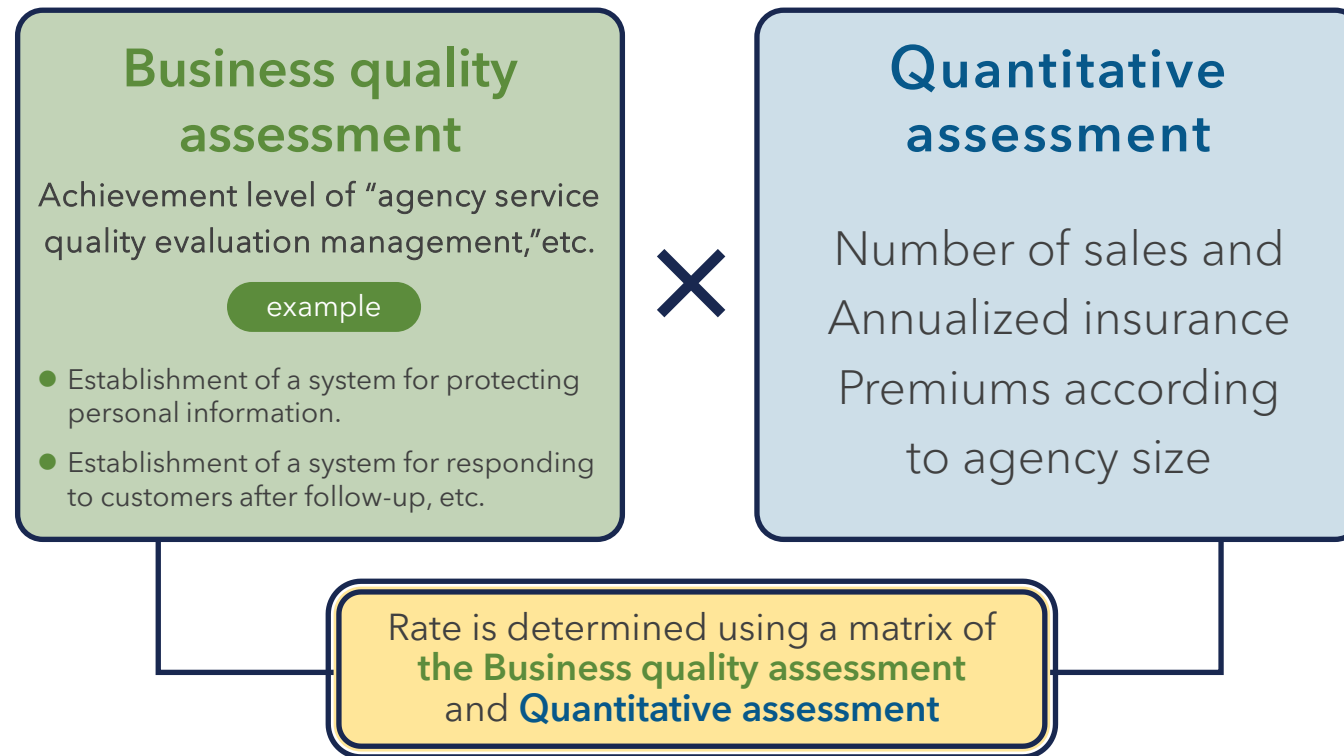
Business quality support fee

Determined based on 2Q and 3Q results.

► The positive effect on performance from an increase in new policy acquisitions in the second half will occur in the next fiscal year.

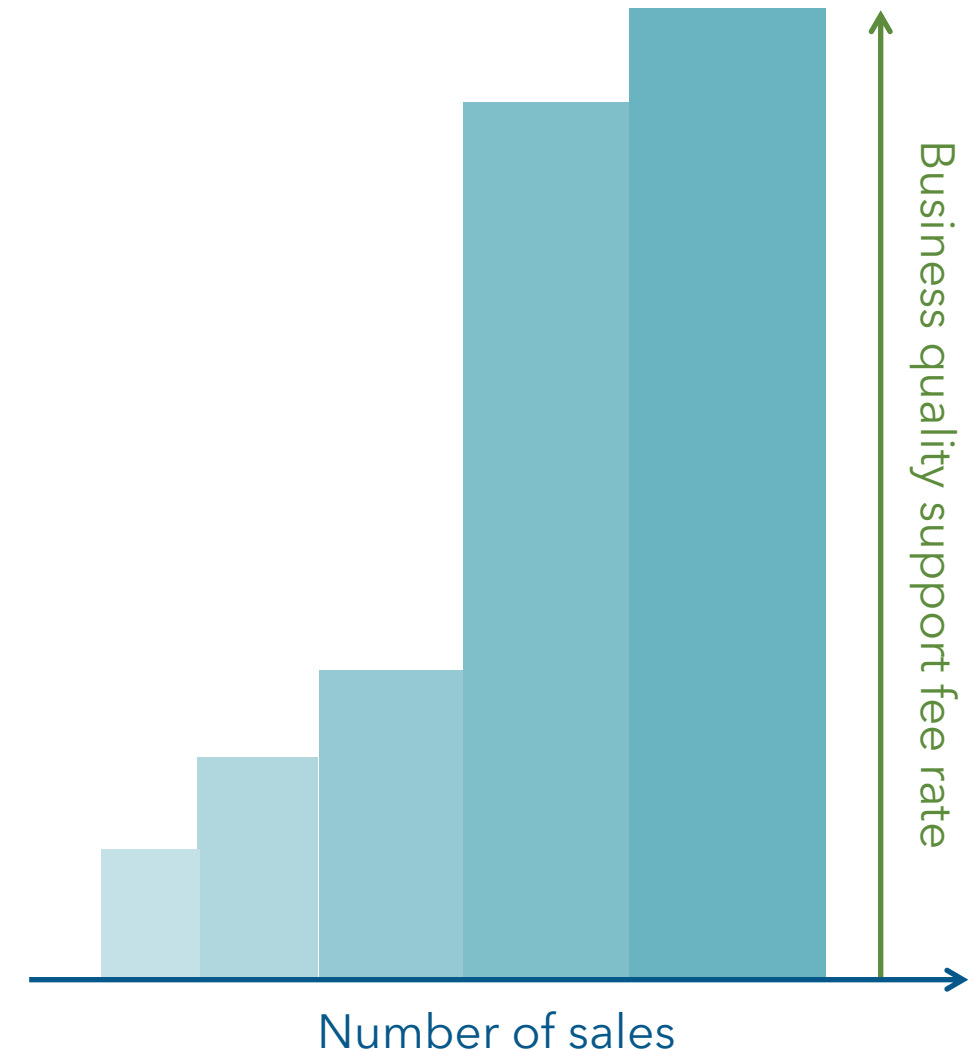
[Reference] Business Quality Support Fee

Business quality support fee assessment [example]



If the **business quality assessment** is constant

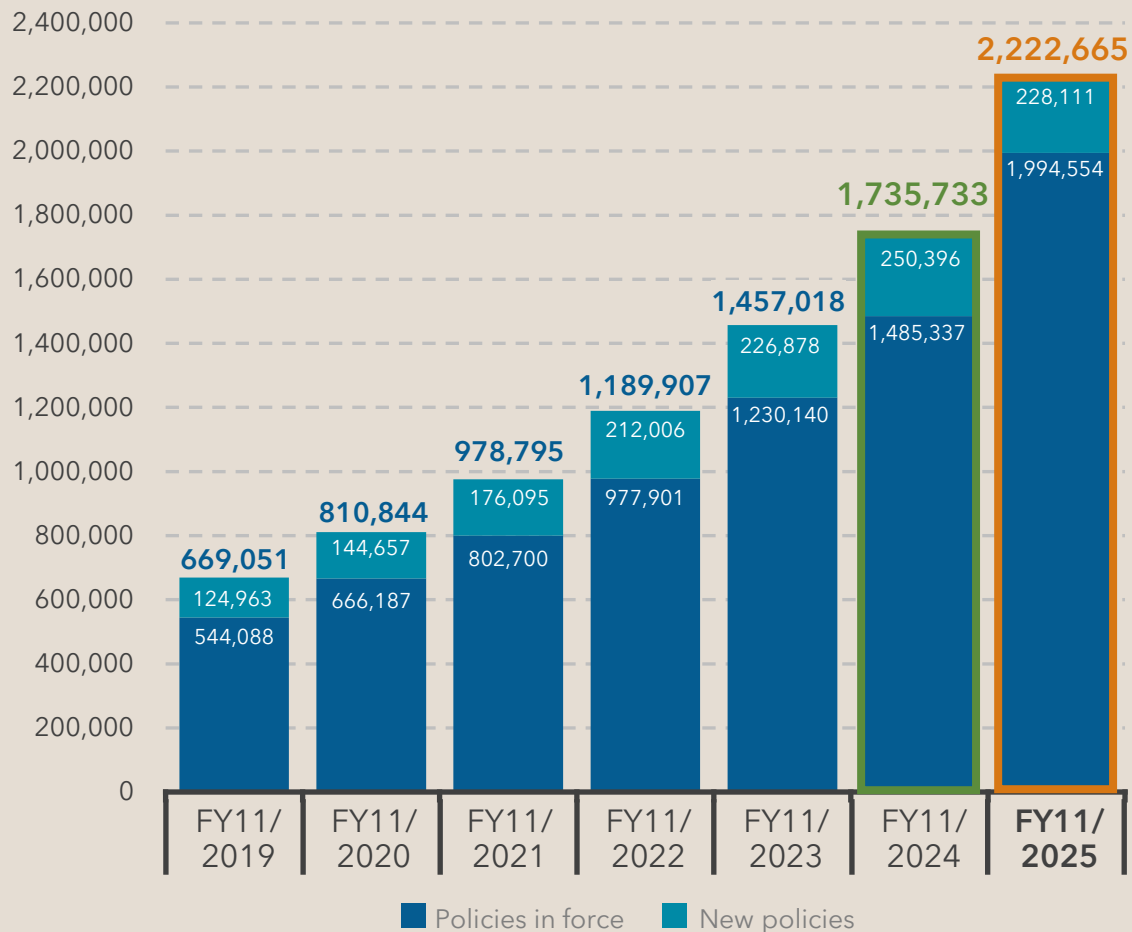
The rate is determined based on sales results (number of cases, etc.) and changes incrementally.



Trends in the Number of Insurance Policies and Customers

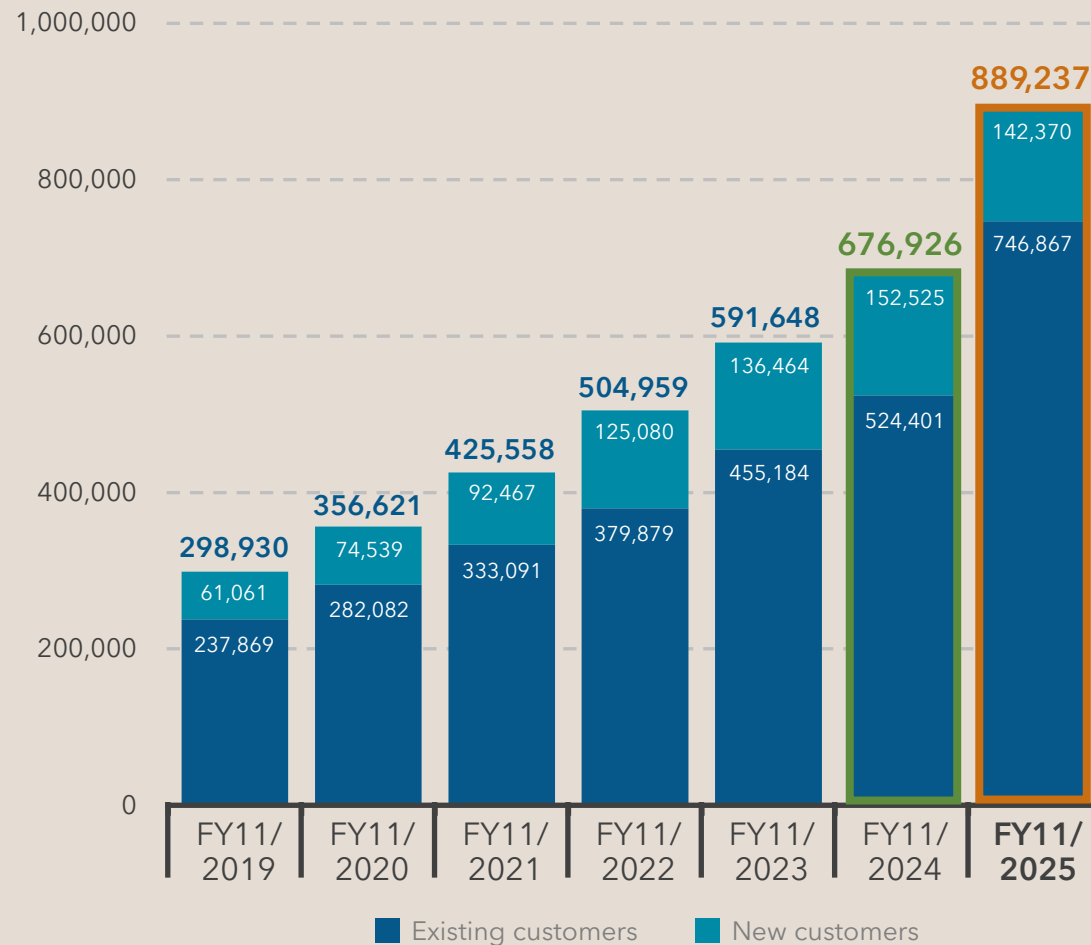
Number of policies [new and existing]

[Unit : Number of policies]



Number of customers [new and existing]

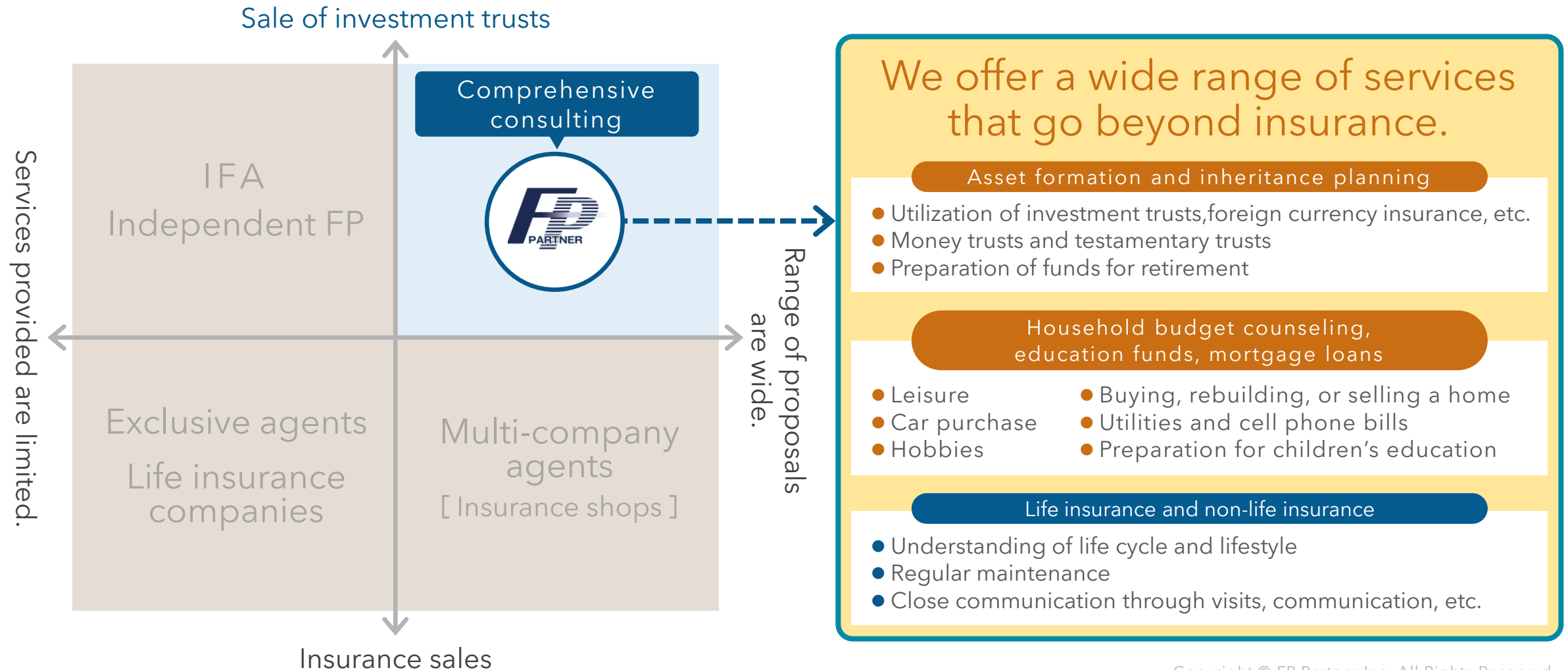
[Unit : Persons]



Our Strengths and Features



We not only sell insurance,
but also provide comprehensive services to meet the needs of our customers.

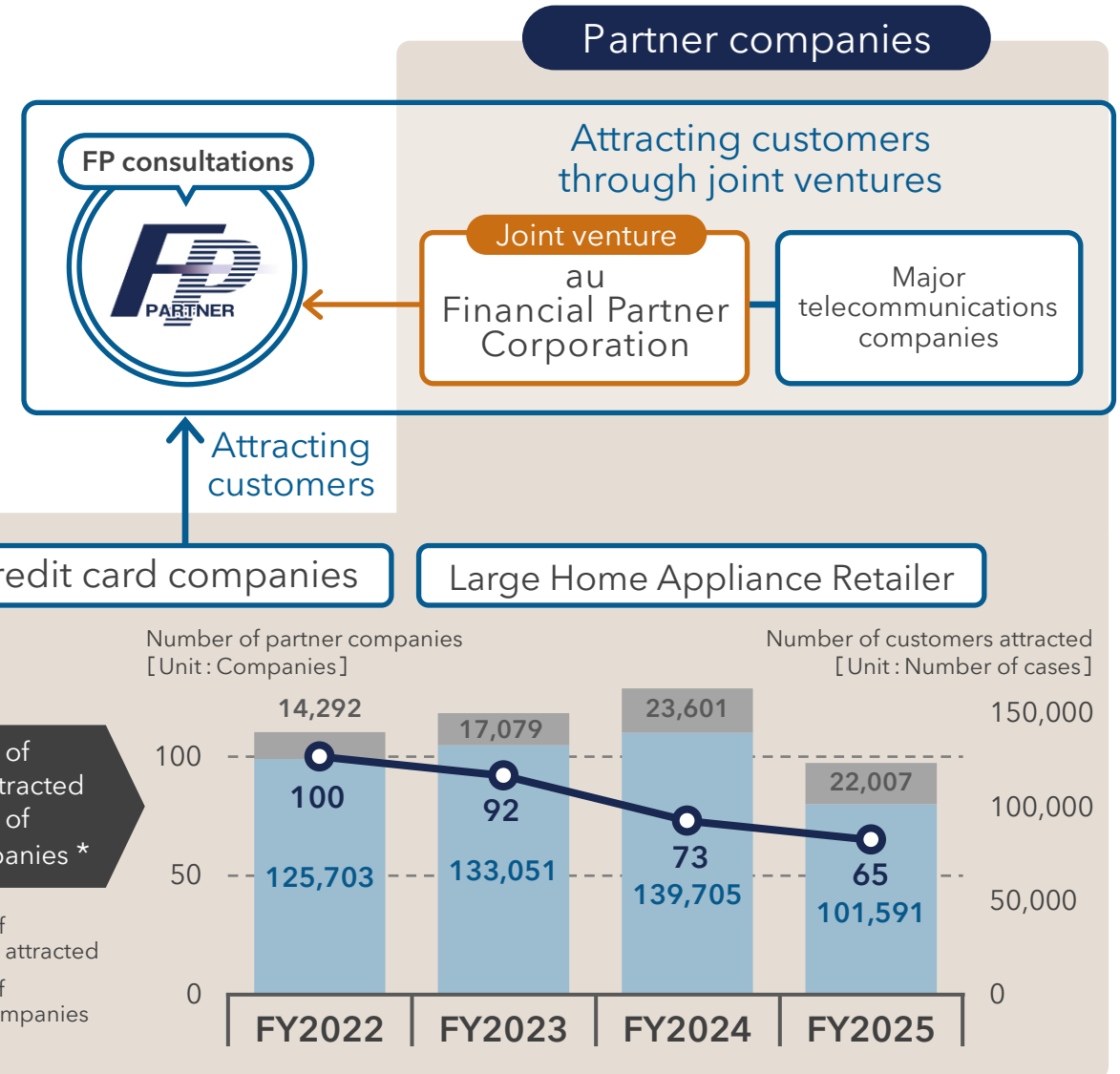
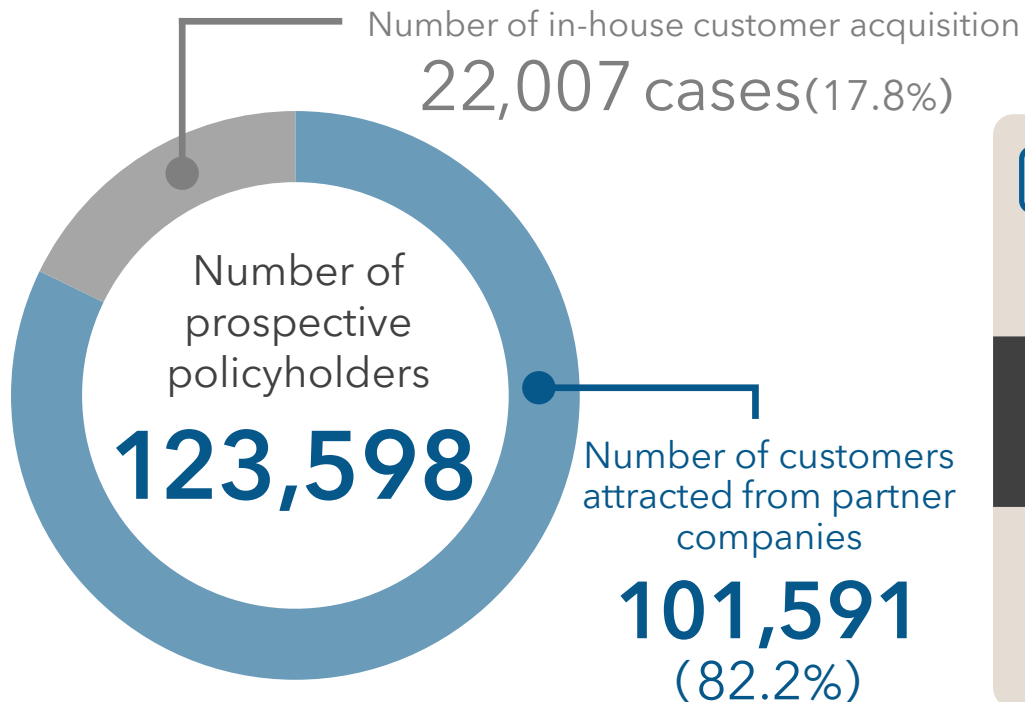


Partner Companies



Growing the number of customers attracted from partner companies while simultaneously aiming to increase the number of policy transfers and in-house customer acquisition

Results for FY11/2025



* The number of partner companies is the figure as of the end of each period.

Business Targets[FY2026 (17th Period)] (Content disclosed on January 14, 2026)



Background for
new business plan
creation

Content
disclosed on
January 14,
2026

Scheduled to be rolled in January 2027

- 1 Revised targets based on the sales and product mix and commission rate for FY11/2025.
- 2 We will work to strengthen the foundation for growth in FY11/2026.
- 3 We will prioritize compliance with the revised Insurance Business Act while laying the groundwork

[Unit : Millions of yen]

	Results	Business targets [rolling plan in FY11/2026]		
	FY11/ 2025 [16th period]	FY11/ 2026 [17th period]	FY11/ 2027 [18th period]	FY11/ 2028 [19th period]
Net sales	32,104	36,261	To be announced coinciding the release of financial results for FY11/2026.	
Gross profit	10,673	12,226		
Operating profit	2,984	3,326		
Profit	2,042	2,222		

IR Website

The FP Partner TIMES (online shareholder newsletter) includes the Top Interview message from Representative Director Kuroki. We provide extensive IR information.

<https://ir.fpp.jp/ir/en/>



Quick Answer

We also provide answers to questions frequently asked by our shareholders and investors as appropriate. Quick answers to questions will be provided.

<https://ir.fpp.jp/ir/quickanswer/>



IR Email distribution

We automatically deliver timely disclosure materials, PR information, etc. in real time to people who have registered their email addresses. This makes it possible to obtain information from the Company promptly.

<https://www.magicalir.net/7388/mail/>



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- Such information is based on information available to the Company at the present time and on certain assumptions that are judged to be reasonable and include risks and uncertainties. Please note that the Company does not guarantee their realization or future performance, and that actual results may differ from these forward-looking statements.
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