[Translation]

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Consolidated Financial Results for the Six Months Ended September 30, 2026 (Under Japanese GAAP)

November 13, 2026

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Listing Tokyo Stock Exchange
Ticker Code 7686
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Scheduled date to commence dividend payments: Dec 11th,2026
Preparation of supplementary material on financial results: Yes
Holding of financial results briefing: Yes（For institutional investors/securities analysts）

(JPY amounts are rounded down to million, unless otherwise noted.)

1. Consolidated financial results for the Six months ended September 30, 2026

(1) Consolidated operating results (cumulative) （Percentages indicate year-on-year changes.）

	Sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
Six months ended	JPY million	%	JPY million	%	JPY million	%	JPY million	%
September 30, 2026	69,992	1.1	345	(62.0)	368	(59.5)	289	(22.4)
September 30, 2025	69,221	4.9	909	21.1	911	27.6	372	31.6

Note: Comprehensive income For the Six months ended September 30, 2026: JPY 345 million [(9.6) %]
For the Six months ended September 30, 2025: JPY 382 million [35.0 %]

	Basic earnings per share	Diluted earnings per share
Six months ended	JPY	JPY
September 30, 2026	9.88	9.66
September 30, 2025	12.94	12.69

(2) Consolidated financial position

	Total assets	Net assets	Equity-to-asset ratio
As of	JPY million	JPY million	%
September 30, 2026	38,839	5,135	13.2
March 31, 2026	38,666	5,002	13.0

Reference: Equity As of September 30, 2026 JPY 5,128 Million
As of March 31, 2026 JPY 4,994 million

2. Cash dividends

	Annual dividends per share				
	First quarter-end	Second quarter-end	Third quarter-end	Fiscal year-end	Total
	JPY	JPY	JPY	JPY	JPY
Fiscal year ended March 31, 2026	—	10.00	—	10.00	20.00
Fiscal year ending March 31, 2027	—	10.00			
Fiscal year ending March 31, 2027 (Forecast)			—	10.00	20.00

Note: Revisions to the most recently announced dividend forecast: None

3. Consolidated financial results for the fiscal year ending March 31, 2027（Forecast）

（%Percentages indicate year-on-year changes.）

	Sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Earnings per share
	JPY million	%	JPY million	%	JPY million	%	JPY million	%	JPY
Fiscal year ending March 31, 2026	145,000	3.7	2,100	6.5	1,950	0.3	650	(44.7)	22.17

Notes: Revisions to the most recently announced earnings forecast: None

※ Notes

(1) Significant changes in the scope of consolidation during the period: None

(2) Adoption of accounting treatment specific to the preparation of quarterly consolidated financial statements: None

(3) Changes in accounting policies, changes in accounting estimates, and restatement

(i) Changes in accounting policies due to revisions to accounting standards and other regulations：None

(ii) Changes in accounting policies due to other reasons：None

(iii) Changes in accounting estimates：None

(iv) Restatement: None

(4) Number of issued shares (common shares)

(i) Total number of issued shares at the end of the period (including treasury shares)

As of September 30, 2026	29,398,300	shares
As of March 31, 2026	29,146,200	shares

(ii) Number of treasury shares at the end of the period

As of September 30, 2026	569	shares
As of March 31, 2026	549	shares

(iii) Average number of shares outstanding during the period

Six months ended September 30, 2026	29,244,444	shares
Six months ended September 30, 2025	28,775,839	shares

Note: The average number of shares during the six months ended September 30, 2025 is calculated by deducting the Company's shares held by the ESOP Trust Account.

※ Review of the Japanese-language originals of the attached consolidated interim financial statements by certified public accountants or an audit firm: None

※ Explanation of Appropriate Use of Earnings Forecasts and Other Special Instructions

The forward-looking statements, including earnings forecasts, contained in this document are based on information currently available to the Company and certain assumptions that the Company considers reasonable, and are not intended as a guarantee that they will be achieved. Actual results may differ significantly due to various factors.

4. Interim Consolidated Financial Statements and Major Notes

(1) Interim consolidated balance sheets

(JPY million)

	As of March 31, 2026	As of September 30, 2026
Assets		
Current assets		
Cash and deposits	2,936	2,345
Notes and accounts receivable - trade	10,719	10,355
Merchandise	5,677	5,827
Accounts receivable - others	1,340	1,977
Prepaid expenses	653	799
Others	732	728
Allowance for doubtful accounts	(85)	(118)
Total current assets	21,973	21,914
Non-current assets		
Property, plant and equipment		
Buildings and structures, net	5,007	5,114
Tools, furniture and fixtures, net	353	364
Land	2,570	2,570
Lease assets, net	60	50
Others, net	3	5
Total property, plant and equipment	7,995	8,106
Intangible assets		
Goodwill	800	710
Software	1,359	1,632
Software development in progress	1,074	1,055
Others	7	7
Total intangible assets	3,241	3,406
Investments and other assets		
Investment securities	539	701
Shares of subsidiaries and associates	878	875
Deferred tax assets	1,231	1,182
Long-term prepaid expenses	42	93
Leasehold and guarantee deposits	2,404	2,497
Others	134	73
Allowance for doubtful accounts	(75)	(12)
Total investments and other assets	5,155	5,411
Total non-current assets	16,392	16,925
Total assets	38,366	38,839

(JPY million)

	As of March 31, 2026	As of September 30, 2026
Liabilities		
Current liabilities		
Accounts payable - trade	16,921	17,556
Short-term borrowings	3,104	4,950
Current portion of long-term borrowings	1,773	1,628
Lease liabilities	19	19
Accounts payable - other	1,513	1,183
Accrued expenses	495	461
Income taxes payable	751	73
Deposits received	318	441
Provision for bonuses	726	656
Provision for shareholder benefit program	6	2
Asset retirement obligations	43	82
Others	488	277
Total current liabilities	26,162	27,333
Non-current liabilities		
Long-term borrowings	5,311	4,516
Lease liabilities	47	36
Deferred tax liabilities	98	123
Asset retirement obligations	1,700	1,649
Others	44	42
Total non-current liabilities	7,202	6,369
Total liabilities	33,364	33,703
Net assets		
Shareholders' equity		
Share capital	85	123
Capital surplus	3,592	3,635
Retained earnings	1,161	1,159
Treasury shares	(0)	(0)
Total shareholders' equity	4,839	4,917
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	154	210
Total accumulated other comprehensive income	154	210
Share acquisition rights	8	7
Total net assets	5,002	5,135
Total liabilities and net assets	38,366	38,839

(2) Interim Consolidated Statements of Income and Comprehensive Income

(JPY million)

	Six months ended September 30, 2025	Six months ended September 30, 2026
Sales	69,221	69,992
Cost of sales	52,618	53,245
Gross profit	16,603	16,746
Selling, general and administrative expenses	15,693	16,400
Operating profit (loss)	909	345
Non-operating income		
Interest income	0	8
Dividend income	1	6
Insurance claim income	10	2
Guarantee commission income	4	7
Share of profit of entities accounted for using equity method	—	8
Subsidy income	13	—
Penalty income	19	67
Recovery of Written-off Receivables	13	—
Others	11	13
Total non-operating income	74	114
Non-operating expenses		
Interest expenses	47	76
Loss on store closings	17	7
Others	7	7
Total non-operating expenses	72	91
Recurring profit (loss)	911	368
Extraordinary income		
Gain on sale of non-current assets	49	0
Gain on sale of investment securities	—	26
Gain on transfer of business	—	17
Total extraordinary income	49	45
Extraordinary losses		
Impairment losses	98	20
Loss on change in equity	—	4
Loss on retirement of non-current assets	11	1
Total extraordinary losses	110	26
Profit (loss) before income taxes	850	387
Income taxes - current	425	55
Income taxes - deferred	52	42
Total income taxes	477	98
Profit (loss)	372	289
Profit (loss) attributable to owners of parent	372	289

(Interim Consolidated Statements of Comprehensive Income)

(JPY million)

	Six months ended September 30, 2025	Six months ended September 30, 2026
Profit (loss)	372	289
Other comprehensive income		
Valuation difference on available-for-sale securities	10	56
Total other comprehensive income	10	56
Comprehensive income	382	345
(Comprehensive income attributable to)		
Comprehensive income attributable to owners of parent	382	345
Comprehensive income attributable to non-controlling interests	—	—

(3) Consolidated statement of cash flows

(JPY million)

	Six months ended September 30, 2025	Six months ended September 30, 2026
Cash flows from operating activities		
Profit (loss) before income taxes	850	387
Depreciation	422	559
Amortization of goodwill	89	89
Share-based payment expenses	4	17
Impairment losses	98	20
Loss (gain) on change in equity	—	4
Loss (gain) on sale of non-current assets	(49)	(0)
Loss (gain) on sale of investment securities	—	(26)
Share of loss (profit) of entities accounted for using equity method	—	(8)
Increase (decrease) in allowance for doubtful accounts	(0)	(29)
Increase (decrease) in provision for bonuses	107	(70)
Interest and dividend income	(2)	(15)
Interest expenses	47	76
Decrease (increase) in trade receivables	471	364
Decrease (increase) in inventories	674	(150)
Decrease (increase) in accounts receivable - other	(538)	(636)
Increase (decrease) in trade payables	(332)	610
Increase (decrease) in accounts payable – other	(30)	(159)
Increase (decrease) in accrued consumption taxes	137	(159)
Others, net	(88)	53
Subtotal	1,861	927
Interest and dividends received	4	18
Interest paid	(47)	(76)
Income taxes paid	(217)	(734)
Net cash provided by (used in) operating activities	1,600	134
Cash flows from investing activities		
Purchase of non-current assets	(1,291)	(1,178)
Proceeds from sale of non-current assets	210	—
Purchase of investment securities	—	(100)
Proceeds from sale of investment securities	—	52
Purchase of shares of subsidiaries and associates	(882)	—
Payments of leasehold and guarantee deposits	(21)	(221)
Proceeds from refund of leasehold and guarantee deposits	8	128
Payments for asset retirement obligations	(14)	(23)
Others, net	16	(0)
Net cash provided by (used in) investing activities	(1,975)	(1,342)
Cash flows from financing activities		
Net increase (decrease) in short-term borrowings	(1,252)	1,850
Proceeds from long-term borrowings	3,057	—
Repayments of long-term borrowings	(664)	(943)
Proceeds from issuance of shares resulting from exercise of share acquisition rights	8	79
Purchase of treasury shares	(29)	(0)
Proceeds from disposal of treasury shares	82	—
Dividends paid	(272)	(291)
Others, net	(9)	(1)
Net cash provided by (used in) financing activities	918	693
Net increase (decrease) in cash and cash equivalents	543	(514)
Cash and cash equivalents at beginning of period	2,809	2,859
Cash and cash equivalents at end of period	3,352	2,345

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