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July 31, 2026

Consolidated Financial Results for the Three Months Ended June 30, 2026 (Under Japanese GAAP)

Company name: TSUBAKIMOTO KOGYO CO., LTD.
Listing: Tokyo Stock Exchange
Securities code: 8052
URL: https://www.tsubaki.co.jp
Representative: Masashi Koda, President & COO
Inquiries: Junshi Koketsu, Managing Officer
Telephone: +81-6-4795-8832
Scheduled date to commence dividend payments: —
Preparation of supplementary material on financial results: Yes
Holding of financial results briefing: None

(Yen amounts are rounded down to millions, unless otherwise noted.)

1. Consolidated financial results for the three months ended June 30, 2026 (from April 1, 2026 to June 30, 2026)

(1) Consolidated operating results (cumulative)

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
Three months ended	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
June 30, 2026	29,419	(3.5)	1,327	(12.7)	1,596	(9.0)	1,083	(10.1)
June 30, 2025	30,502	24.4	1,520	109.6	1,753	88.0	1,205	111.8

Note: Comprehensive income For the three months ended June 30, 2026: ¥2,584 million [91.4%]
For the three months ended June 30, 2025: ¥1,350 million [(29.2)%]

	Basic earnings per share	Diluted earnings per share
Three months ended	Yen	Yen
June 30, 2026	58.98	—
June 30, 2025	65.65	—

(2) Consolidated financial position

	Total assets	Net assets	Equity-to-asset ratio
As of	Millions of yen	Millions of yen	%
June 30, 2026	101,904	51,479	50.3
March 31, 2026	100,064	50,201	49.9

Reference: Equity
As of June 30, 2026: ¥51,212 million
As of March 31, 2026: ¥49,917 million

2. Cash dividends

	Annual dividends per share				
	First quarter-end	Second quarter-end	Third quarter-end	Fiscal year-end	Total
	Yen	Yen	Yen	Yen	Yen
Fiscal year ended March 31, 2026	—	20.00	—	70.00	90.00
Fiscal year ending March 31, 2027	—				
Fiscal year ending March 31, 2027 (Forecast)		30.00	—	60.00	90.00

Note: Revisions to the forecast of cash dividends most recently announced: None
Note: The year-end dividend for the fiscal year ended March 31, 2026 includes a commemorative dividend of 10 yen.

3. Consolidated financial results forecast for the year ending March 31, 2027 (from April 1, 2026 to March 31, 2027)

(Percentages indicate changes from the previous corresponding period.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Basic earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
First half	65,700	1.3	3,300	3.9	3,600	4.7	2,600	12.4	141.56
Full year	132,000	0.7	6,700	2.9	7,300	2.9	5,300	5.5	288.57

Note: Revisions to the most recently announced forecasts of consolidated financial results: None

*** Notes**

(1) Significant changes in the scope of consolidation during the period: None
Newly included: None
Excluded: None

(2) Adoption of accounting treatment specific to the preparation of quarterly consolidated financial statements: None

(3) Changes in accounting policies, changes in accounting estimates, and restatement
(i) Changes in accounting policies due to revisions of accounting standards and other regulations: None
(ii) Changes in accounting policies other than those in (i) above: None
(iii) Changes in accounting estimates: None
(iv) Restatements: None

(4) Number of issued shares (common shares)
(i) Total number of issued shares at the end of the period (including treasury shares)

As of June 30, 2026	19,493,907 shares
As of March 31, 2026	19,493,907 shares

(ii) Number of treasury shares at the end of the period

As of June 30, 2026	1,124,867 shares
As of March 31, 2026	1,124,708 shares

(iii) Average number of shares outstanding during the period (cumulative from the beginning of the fiscal year)

Three months ended June 30, 2026	18,369,069 shares
Three months ended June 30, 2025	18,360,087 shares

Notes: The Company has introduced the Board Benefit Trust for Directors, etc., and the Company's shares held by the said trust are included in the treasury shares to be deducted in calculating the number of treasury shares at the end of the period and the average number of shares outstanding during the period.

* Review of the Japanese-language originals of the attached consolidated quarterly financial statements by certified public accountants or an audit firm: None

* Proper use of earnings forecasts, and other special matters

Forecasts stated herein are based on the currently available information and the Company's assumptions that were judged to be valid as of the announcement date hereof, and are not intended to be a promise by the Company to achieve these forecasts. Therefore, actual results may differ for various factors.

* The English-language quarterly financial statements have not been reviewed by certified public accountants or an audit firm.

Quarterly Consolidated Financial Statements

(1) Quarterly Consolidated Balance Sheet

(Millions of Yen)

	As of March 31, 2026	As of June 30, 2026
Assets		
Current assets		
Cash and deposits	24,100	27,290
Notes and accounts receivable - trade, and contract assets	33,265	28,846
Electronically recorded monetary claims - operating	13,014	13,305
Merchandise and finished goods	2,315	2,388
Work in process	955	1,242
Other	3,643	3,927
Allowance for doubtful accounts	(176)	(167)
Total current assets	77,117	76,832
Non-current assets		
Property, plant and equipment	2,199	2,176
Intangible assets	484	482
Investments and other assets		
Investment securities	18,952	21,116
Deferred tax assets	23	18
Other	1,506	1,495
Allowance for doubtful accounts	(218)	(217)
Total investments and other assets	20,263	22,412
Total non-current assets	22,947	25,071
Total assets	100,064	101,904
Liabilities		
Current liabilities		
Accounts payable - trade	24,644	21,558
Electronically recorded obligations - operating	11,053	13,240
Income taxes payable	1,414	441
Advances received	5,851	7,728
Provision for bonuses for directors (and other officers)	15	—
Provision for loss on construction contracts	20	13
Other	1,198	1,026
Total current liabilities	44,197	44,008
Non-current liabilities		
Provision for share awards for directors (and other officers)	245	257
Retirement benefit liability	1,630	1,631
Long-term accounts payable - other	199	199
Deferred tax liabilities	3,367	4,104
Other	222	223
Total non-current liabilities	5,665	6,417
Total liabilities	49,863	50,425
Net assets		
Shareholders' equity		
Share capital	2,945	2,945
Capital surplus	1,944	1,944
Retained earnings	36,129	35,910
Treasury shares	(1,434)	(1,434)
Total shareholders' equity	39,585	39,366
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	9,909	11,409
Deferred gains or losses on hedges	(34)	(28)
Foreign currency translation adjustment	311	316
Remeasurements of defined benefit plans	144	149
Total accumulated other comprehensive income	10,331	11,846
Non-controlling interests	283	266
Total net assets	50,201	51,479
Total liabilities and net assets	100,064	101,904

(2) Quarterly Consolidated Statement of Income and Quarterly Consolidated Statement of Comprehensive Income

Quarterly Consolidated Statement of Income

(Millions of Yen)

	Three months ended June 30, 2025	Three months ended June 30, 2026
Net sales	30,502	29,419
Cost of sales	25,853	24,797
Gross profit	4,648	4,621
Selling, general and administrative expenses	3,127	3,294
Operating profit	1,520	1,327
Non-operating income		
Interest income	1	7
Dividend income	256	270
Other	9	11
Total non-operating income	267	290
Non-operating expenses		
Interest expenses	1	0
Share of loss of entities accounted for using equity method	8	15
Foreign exchange losses	16	―
Other	6	5
Total non-operating expenses	33	20
Ordinary profit	1,753	1,596
Profit before income taxes	1,753	1,596
Income taxes - current	496	460
Income taxes - deferred	61	59
Total income taxes	558	520
Profit	1,195	1,076
Profit (loss) attributable to non-controlling interests	(10)	(7)
Profit attributable to owners of parent	1,205	1,083

Quarterly Consolidated Statement of Comprehensive Income

(Millions of Yen)

	Three months ended June 30, 2025	Three months ended June 30, 2026
Profit	1,195	1,076
Other comprehensive income		
Valuation difference on available-for-sale securities	212	1,499
Deferred gains or losses on hedges	6	6
Foreign currency translation adjustment	(47)	(2)
Remeasurements of defined benefit plans, net of tax	2	4
Share of other comprehensive income of entities accounted for using equity method	(19)	0
Total other comprehensive income	155	1,508
Comprehensive income	1,350	2,584
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	1,374	2,598
Comprehensive income attributable to non-controlling interests	(24)	(13)

(Segment Information, etc.)

Segment information

I. For the three months ended June 30, 2025 (From April 1, 2025 to June 30, 2025)

1. Information on net sales and profit (loss) by reportable segment, and information on disaggregation of revenue

(Millions of yen)

	Reportable segment				Total	Adjustments	Amount in the quarterly consolidated statement of income
	Eastern Japan Headquarters	Western Japan Headquarters	Central Japan Headquarters	Strategic Business Development Center			
Net sales							
Goods or services transferred at a point in time	7,865	6,518	3,473	4,056	21,914	—	21,914
Goods or services transferred over time	2,871	5,243	472	0	8,587	—	8,587
Revenue from contracts with customers	10,737	11,761	3,945	4,056	30,502	—	30,502
Sales to external customers	10,737	11,761	3,945	4,056	30,502	—	30,502
Inter-segment sales or transfers	32	880	95	243	1,253	(1,253)	—
Total	10,770	12,642	4,041	4,300	31,755	(1,253)	30,502
Segment profit	694	847	202	120	1,865	(344)	1,520

(Notes)1. Main sales areas and subsidiaries in each segment are as follows.
In the case of deliveries outside the sales area at the request of the customer, the results are recorded in the segment to which the division in charge belongs.

Segment	Main sales areas and subsidiaries
Eastern Japan Headquarters	Hokkaido, Tohoku, Koshinetsu, Kanto regions and 6 subsidiaries located in the same regions
Western Japan Headquarters	Hokuriku, Kansai, Chugoku, Shikoku, Kyushu regions and 5 subsidiaries located in the same regions
Central Japan Headquarters	Tokai region and 1 subsidiary located in the same region
Strategic Business Development Center	All over Japan, overseas and 7 overseas subsidiaries

2. Major products in each segment are as follows.

Segment	Category	Major product name
Eastern Japan Headquarters	Power Transmission	Various drive parts such as reducer/accelerator, various transport parts such as conveyor chains, control equipment, various sensors, electronic equipment, and other transmission equipment
Western Japan Headquarters Central Japan Headquarters	Facility and equipment	Clean energy-related equipment, pharmaceutical-related equipment, chemical machinery equipment, water treatment equipment, food machinery, other environmental equipment, machine tools, industrial robots, various conveyors, various automation equipment, three-dimensional warehouses and automatic sorting equipment, and FA systems including various transportation equipment
Strategic Business Development Center	Industrial materials and new product	Various non-woven fabrics and processed products thereof, various synthetic resin molding machines and molded products, and functional materials Sensor, Industrial camera and lens, Image processing system

2. Differences between the total amount of reportable segments and the amount recorded in the quarterly consolidated statement of income, and major breakdown of such differences (matters related to adjustment of differences)

(Millions of yen)

Profit	Amount
Total reportable segments	1,865
Elimination of inter-segment transactions	4
Corporate expenses (Note)	(349)
Operating profit in the quarterly consolidated statement of income	1,520

(Note) Corporate expenses are mainly general and administrative expenses not attributable to reportable segments.

3. Information concerning impairment losses on non-current assets by reportable segment

Not applicable.

II. For the three months ended June 30, 2026 (From April 1, 2026 to June 30, 2026)

1. Information on net sales and profit (loss) by reportable segment, and information on disaggregation of revenue

(Millions of yen)

	Reportable segment				Total	Adjustments	Amount in the quarterly consolidated statement of income
	Eastern Japan Headquarters	Western Japan Headquarters	Central Japan Headquarters	Strategic Business Development Center			
Net sales							
Goods or services transferred at a point in time	6,370	7,086	3,736	4,978	22,171	—	22,171
Goods or services transferred over time	2,486	4,175	586	—	7,248	—	7,248
Revenue from contracts with customers	8,856	11,261	4,322	4,978	29,419	—	29,419
Sales to external customers	8,856	11,261	4,322	4,056	29,419	—	29,419
Inter-segment sales or transfers	47	328	201	202	780	(780)	—
Total	8,904	11,590	4,523	5,181	30,200	(780)	29,419
Segment profit	510	769	254	180	1,714	(387)	1,327

(Notes)1. Main sales areas and subsidiaries in each segment are as follows.
In the case of deliveries outside the sales area at the request of the customer, the results are recorded in the segment to which the division in charge belongs.

Segment	Main sales areas and subsidiaries
Eastern Japan Headquarters	Hokkaido, Tohoku, Koshinetsu, Kanto regions and 6 subsidiaries located in the same regions
Western Japan Headquarters	Hokuriku, Kansai, Chugoku, Shikoku, Kyushu regions and 5 subsidiaries located in the same regions
Central Japan Headquarters	Tokai region and 1 subsidiary located in the same region
Strategic Business Development Center	All over Japan, overseas and 7 overseas subsidiaries

2. Major products in each segment are as follows.

Segment	Category	Major product name
Eastern Japan Headquarters	Power Transmission	Various drive parts such as reducer/accelerator, various transport parts such as conveyor chains, control equipment, various sensors, electronic equipment, Industrial camera and lens, Image processing system, and other transmission equipment
Western Japan Headquarters Central Japan Headquarters	Facility and equipment	Clean energy-related equipment, pharmaceutical-related equipment, chemical machinery equipment, water treatment equipment, food machinery, other environmental equipment, machine tools, industrial robots, various conveyors, various automation equipment, three-dimensional warehouses and automatic sorting equipment, and FA systems including various transportation equipment
Strategic Business Development Center	Industrial materials	Various non-woven fabrics and processed products thereof, various synthetic resin molding machines and molded products, and functional materials

2. Differences between the total amount of reportable segments and the amount recorded in the quarterly consolidated statement of income, and major breakdown of such differences (matters related to adjustment of differences)

(Millions of yen)

Profit	Amount
Total reportable segments	1,714
Elimination of inter-segment transactions	7
Corporate expenses (Note)	(394)
Operating profit in the quarterly consolidated statement of income	1,327

(Note) Corporate expenses are mainly general and administrative expenses not attributable to reportable segments.

3. Information concerning impairment losses on non-current assets by reportable segment

Not applicable.