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Supplementary Materials for the Three Months Ended June 30, 2026

TSUBAKIMOTO KOGYO CO., LTD.

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Summary Quarterly Consolidated Balance Sheet

As of Jun. 30, 2026 (Millions of Yen)		Change from Mar. 31, 2026			Change from Mar. 31, 2026
Current assets	76,832	−284	Current liabilities	44,008	−189
Cash and deposits	27,290	+3,190	Trade payables	34,799	−898
Trade receivables	42,151	−4,127	Advances received	7,728	+1,876
Inventories	3,630	+360			
Other	3,759	+292	Other	1,480	−1,168
Non−current assets	25,071	+2,123	Non−current liabilities	6,417	+751
Property, plant and equipment	2,176	−23	Long−term borrowings	0	0
Intangible assets	482	−1	Retirement benefit liability	1,631	+0
Investments and other assets	22,412	+2,148	Deferred tax liabilities	4,104	+737
(Investment securities)	21,116	+2,164	Other	680	+13
			Net assets	51,479	+1,277
			Shareholders' equity	39,366	−219
			Accumulated other comprehensive income	11,846	+1,514
			Non−controlling interests	266	−17
Total assets	101,904	+1,839	Total liabilities and net assets	101,904	+1,839

Summary Quarterly Consolidated Statement of Income (Three-month comparison)

FY2027

(Millions of Yen)

	1 Q		Total	
Net sales	29,419		29,419	
Cost of sales	24,797		24,797	
Gross profit	4,621	15.7%	4,621	15.7%
Selling, general and administrative expenses	3,294		3,294	
Operating profit	1,327	4.5%	1,327	4.5%
Non-operating income	290		290	
Non-operating expenses	20		20	
Ordinary profit	1,596	5.4%	1,596	5.4%
Extraordinary income	0		0	
Extraordinary losses	0		0	
Profit before income taxes	1,596	5.4%	1,596	5.4%
Total income taxes	520		520	
Profit (loss) attributable to non-controlling interests	(7)		(7)	
Profit attributable to owners of parent	1,083	3.7%	1,083	3.7%

FY2026

(Millions of Yen)

	1 Q		Total	
Net sales	30,502		30,502	
Cost of sales	25,853		25,853	
Gross profit	4,648	15.2%	4,648	15.2%
Selling, general and administrative expenses	3,127		3,127	
Operating profit	1,520	5.0%	1,520	5.0%
Non-operating income	267		267	
Non-operating expenses	33		33	
Ordinary profit	1,753	5.7%	1,753	5.7%
Extraordinary income	0		0	
Extraordinary losses	0		0	
Profit before income taxes	1,753	5.7%	1,753	5.7%
Total income taxes	558		558	
Profit (loss) attributable to non-controlling interests	(10)		(10)	
Profit attributable to owners of parent	1,205	4.0%	1,205	4.0%

Change

(Millions of Yen)

	1 Q		Total	
Net sales	(1,083)		(1,083)	
Cost of sales	(1,056)		(1,056)	
Gross profit	(27)	0.5%	(27)	0.5%
Selling, general and administrative expenses	167		167	
Operating profit	(193)	(0.5)%	(193)	(0.5)%
Non-operating income	23		23	
Non-operating expenses	(13)		(13)	
Ordinary profit	(157)	(0.3)%	(157)	(0.3)%
Extraordinary income	0		0	
Extraordinary losses	0		0	
Profit before income taxes	(157)	(0.3)%	(157)	(0.3)%
Total income taxes	(38)		(38)	
Profit (loss) attributable to non-controlling interests	3		3	
Profit attributable to owners of parent	(122)	(0.3)%	(122)	(0.3)%

Rate of change

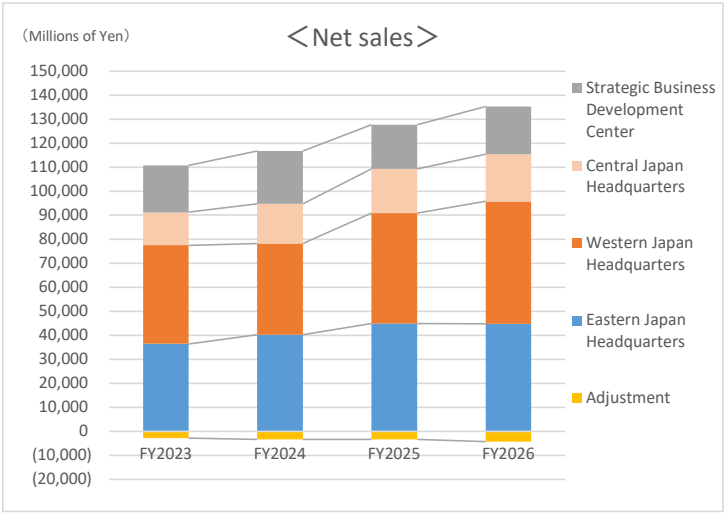
(%)

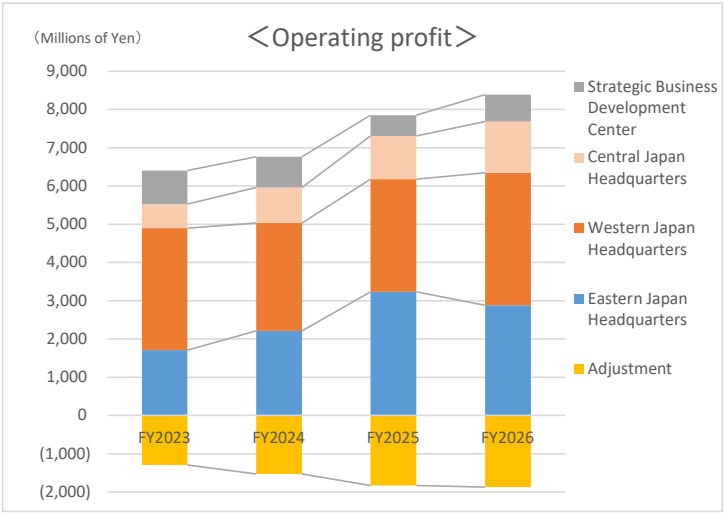
	1 Q		Total	
Net sales	96.5		96.5	
Cost of sales	95.9		95.9	
Gross profit	99.4		99.4	
Selling, general and administrative expenses	105.3		105.3	
Operating profit	87.3		87.3	
Non-operating income				
Non-operating expenses				
Ordinary profit	91.0		91.0	
Extraordinary income				
Extraordinary losses				
Profit before income taxes	91.0		91.0	
Total income taxes				
Profit (loss) attributable to non-controlling interests				
Profit attributable to owners of parent	89.9		89.9	

Net sales and operating profit by reportable segment

(Millions of Yen)

	Accounting period					Quarterly							
	FY2023	FY2024	FY2025	FY2026	FY2027	FY2026 (Apr. 2025 – Mar. 2026)				FY2027 (Apr. 2026 – Mar. 2027)			
						1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q
＜Net sales＞													
Eastern Japan Headquarters	36,436	40,210	44,876	44,789		10,770	11,498	9,980	12,540	8,904			
Western Japan Headquarters	41,073	38,127	46,097	51,007		12,642	13,846	10,525	13,992	11,590			
Central Japan Headquarters	13,766	16,424	18,294	19,578		4,041	5,258	4,616	5,661	4,523			
Strategic Business Development Center	19,490	21,971	18,438	19,957		4,300	4,942	5,686	5,027	5,181			
Adjustment	(2,803)	(3,230)	(3,382)	(4,300)		(1,253)	(1,222)	(685)	(1,139)	(780)			
Total	107,963	113,503	124,323	131,032		30,502	34,324	30,123	36,083	29,419			
＜Operating profit＞													
Eastern Japan Headquarters	1,705	2,213	3,227	2,883		694	687	535	966	510			
Western Japan Headquarters	3,189	2,818	2,952	3,463		847	897	634	1,084	769			
Central Japan Headquarters	631	930	1,122	1,334		202	416	344	371	254			
Strategic Business Development Center	875	798	547	709		120	245	201	141	180			
Adjustment	(1,298)	(1,527)	(1,829)	(1,877)		(344)	(591)	(484)	(457)	(387)			
Total	5,102	5,233	6,021	6,513		1,520	1,655	1,231	2,106	1,327			

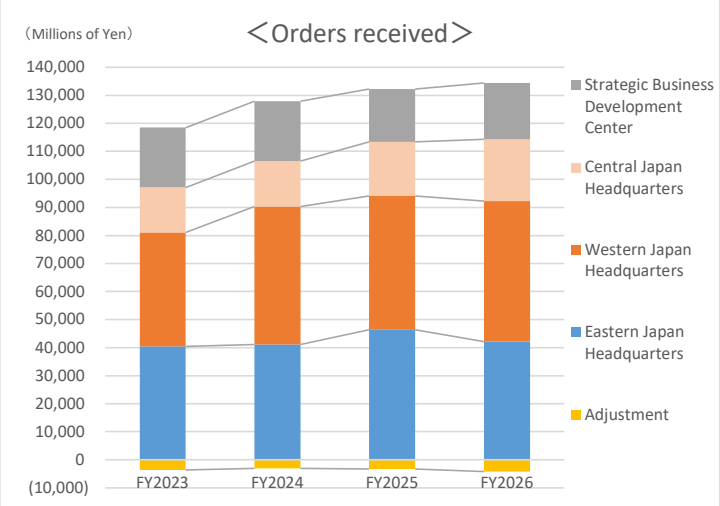


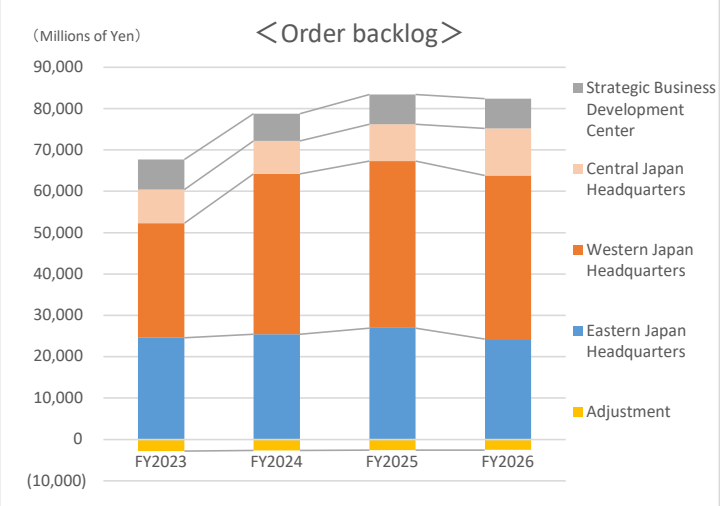


Orders received and order backlog by reportable segment

(Millions of Yen)

	Accounting period					Quarterly							
	FY2023	FY2024	FY2025	FY2026	FY2027	FY2026 (Apr. 2025 – Mar. 2026)				FY2027 (Apr. 2026 – Mar. 2027)			
						1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q
＜Orders received＞													
Eastern Japan Headquarters	40,461	41,086	46,359	42,094		9,278	11,204	9,483	12,128	9,607			
Western Japan Headquarters	40,593	49,158	47,727	50,217		14,706	8,931	15,020	11,558	12,831			
Central Japan Headquarters	16,040	16,231	19,269	22,018		5,511	6,016	4,397	6,093	5,282			
Strategic Business Development Center	21,354	21,383	18,916	20,002		4,442	4,967	5,956	4,635	6,545			
Adjustment	(3,611)	(3,085)	(3,338)	(4,238)		(1,200)	(906)	(646)	(1,486)	(724)			
Total	114,837	124,773	128,935	130,093		32,738	30,213	34,212	32,929	33,541			
＜Order backlog＞													
Eastern Japan Headquarters	24,568	25,444	26,927	24,232		25,436	25,141	24,644	24,232	24,935			
Western Japan Headquarters	27,703	38,734	40,364	39,574		42,428	37,513	42,008	39,574	40,814			
Central Japan Headquarters	8,138	7,944	8,919	11,359		10,389	11,147	10,928	11,359	12,118			
Strategic Business Development Center	7,277	6,690	7,168	7,213		7,310	7,334	7,605	7,213	8,577			
Adjustment	(2,813)	(2,667)	(2,623)	(2,562)		(2,570)	(2,254)	(2,215)	(2,562)	(2,506)			
Total	64,875	76,145	80,757	79,818		82,993	78,882	82,971	79,818	83,939			





Net sales by business and region

	Accounting period															
	FY2023		FY2024		FY2025				FY2026				FY2027			
	Full year		Full year		Half year		Full year		Half year		Full year		Half year		Full year	
	Millions of Yen	%	Millions of Yen	%	Millions of Yen	%	Millions of Yen	%	Millions of Yen	%	Millions of Yen	%	Millions of Yen	%	Millions of Yen	%
＜Business＞																
Power Transmission	51,319	48%	55,942	49%	28,515	50%	57,368	46%	28,194	43%	56,825	43%				
Facility & Equipment	44,690	41%	45,805	40%	23,131	41%	56,854	46%	31,496	49%	63,559	49%				
Industrial Materials	11,953	11%	11,755	11%	4,954	9%	10,101	8%	5,134	8%	10,607	8%				
Total	107,963	100%	113,503	100%	56,600	100%	124,323	100%	64,826	100%	131,032	100%				
＜Region＞																
Japan	92,052	85%	100,339	89%	52,786	93%	108,830	87%	55,609	86%	113,713	87%				
Asia	14,618	14%	10,537	9%	2,674	5%	13,170	11%	8,226	13%	15,490	12%				
Other	1,292	1%	2,626	2%	1,139	2%	2,322	2%	991	1%	1,829	1%				
Total	107,963	100%	113,503	100%	56,600	100%	124,323	100%	64,826	100%	131,032	100%				

Business	Major item name
Power Transmission Business	Various drive parts such as reducer/accelerator, Various transport parts such as conveyor chains, Control equipment, Various sensors, Electronic equipment, and Other transmission equipment
Facility & Equipment Business	Clean energy-related equipment, Pharmaceutical-related equipment, Chemical machinery equipment, Water treatment equipment, Food machinery, Other environmental equipment, Machine tools, Industrial robots, Various conveyors, Various automation equipment, Three-dimensional warehouses and Automatic sorting equipment, and FA systems including various transportation equipment
Industrial Materials Business	Various non-woven fabrics and processed products thereof, Various synthetic resin molding machines and Molded products, and Functional materials

