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Supplementary Materials for the Six Months Ended September 30, 2026

TSUBAKIMOTO KOGYO CO., LTD.

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Summary Semi-annual Consolidated Balance Sheet

As of Sep. 30, 2026 (Millions of Yen)		Change from Mar. 31, 2026			Change from Mar. 31, 2026
Current assets	79,252	+2,134	Current liabilities	44,743	+545
Cash and deposits	28,241	+4,141	Trade payables	36,415	+718
Trade receivables	44,563	−1,715	Advances received	5,700	−150
Inventories	3,343	+72			
Other	3,103	−363	Other	2,627	−21
Non-current assets	25,219	+2,272	Non-current liabilities	6,423	+758
Property, plant and equipment	2,165	−34	Long-term borrowings	0	0
Intangible assets	479	−4	Retirement benefit liability	1,625	−5
Investments and other assets	22,574	+2,310	Deferred tax liabilities	4,134	+767
(Investment securities)	21,259	+2,307	Other	663	−3
			Net assets	53,304	+3,103
			Shareholders' equity	41,027	+1,441
			Accumulated other comprehensive income	12,008	+1,677
			Non-controlling interests	267	−15
Total assets	104,471	+4,407	Total liabilities and net assets	104,471	+4,407

Summary Semi-annual Consolidated Statement of Cash Flows

(Millions of Yen)	As of Sep. 30, 2026		As of Sep. 30, 2026
Cash flows from operating activities	+5,120	Cash flows from financing activities	−1,309
Profit before income taxes	+4,074	Dividends paid	−1,302
Working capital	+2,933	Purchase and disposal of treasury shares	+20
Income taxes paid	−1,419	Other	−27
		Effect of exchange rate change on cash and cash equivalents	+47
Other	−468		
Cash flows from investing activities	+281		As of Sep. 30, 2026
Purchase and sale of non-current assets	−245	Cash and cash equivalents	
Purchase and sale of investment securities	+503	Cash and cash equivalents at beginning of period	+24,100
Other	+23	Net increase (decrease) in cash and cash equivalents	+4,141
Free cash flow	+5,402	Cash and cash equivalents at end of period	+28,241

Summary Semi-annual Consolidated Statement of Income
(Three-month comparison)

FY2027

(Millions of Yen)

	1 Q		2 Q		Total	
Net sales	29,419		35,415		64,835	
Cost of sales	24,797		29,663		54,461	
Gross profit	4,621	15.7%	5,752	16.2%	10,374	16.0%
Selling, general and administrative expenses	3,294		3,807		7,102	
Operating profit	1,327	4.5%	1,944	5.5%	3,271	5.0%
Non-operating income	290		111		401	
Non-operating expenses	20		24		45	
Ordinary profit	1,596	5.4%	2,031	5.7%	3,628	5.6%
Extraordinary income	0		464		464	
Extraordinary losses	0		18		18	
Profit before income taxes	1,596	5.4%	2,478	7.0%	4,074	6.3%
Total income taxes	520		845		1,366	
Profit (loss) attributable to non-controlling interests	(7)		0		(7)	
Profit attributable to owners of parent	1,083	3.7%	1,632	4.6%	2,715	4.2%

FY2026

(Millions of Yen)

	1 Q		2 Q		Total	
Net sales	30,502		34,324		64,826	
Cost of sales	25,853		29,062		54,916	
Gross profit	4,648	15.2%	5,261	15.3%	9,909	15.3%
Selling, general and administrative expenses	3,127		3,605		6,733	
Operating profit	1,520	5.0%	1,655	4.8%	3,175	4.9%
Non-operating income	267		79		347	
Non-operating expenses	33		50		84	
Ordinary profit	1,753	5.7%	1,684	4.9%	3,438	5.3%
Extraordinary income	0		244		244	
Extraordinary losses	0		228		228	
Profit before income taxes	1,753	5.7%	1,700	5.0%	3,454	5.3%
Total income taxes	558		605		1,163	
Profit (loss) attributable to non-controlling interests	(10)		(11)		(21)	
Profit attributable to owners of parent	1,205	4.0%	1,106	3.2%	2,312	3.6%

Change

(Millions of Yen)

	1 Q		2 Q		Total	
Net sales	(1,083)		1,091		9	
Cost of sales	(1,056)		601		(455)	
Gross profit	(27)	0.5%	491	0.9%	465	0.7%
Selling, general and administrative expenses	167		202		369	
Operating profit	(193)	(0.5)%	289	0.7%	96	0.1%
Non-operating income	23		32		54	
Non-operating expenses	(13)		(26)		(39)	
Ordinary profit	(157)	(0.3)%	347	0.8%	190	0.3%
Extraordinary income	0		220		220	
Extraordinary losses	0		(210)		(210)	
Profit before income taxes	(157)	(0.3)%	778	2.0%	620	1.0%
Total income taxes	(38)		240		203	
Profit (loss) attributable to non-controlling interests	3		11		14	
Profit attributable to owners of parent	(122)	(0.3)%	526	1.4%	403	0.6%

Rate of change

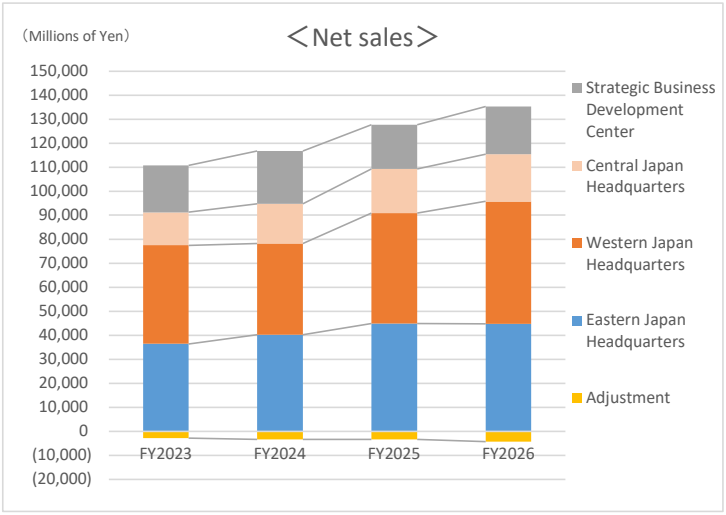
(%)

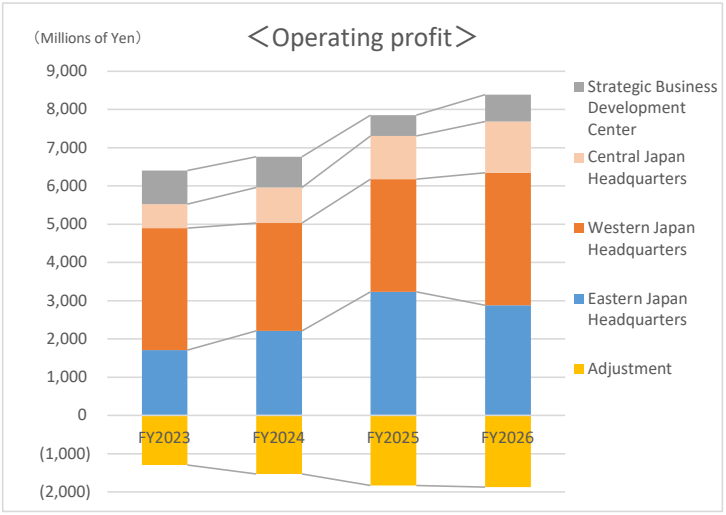
	1 Q		2 Q		Total	
Net sales	96.5		103.2		100.0	
Cost of sales	95.9		102.1		99.2	
Gross profit	99.4		109.3		104.7	
Selling, general and administrative expenses	105.3		105.6		105.5	
Operating profit	87.3		117.5		103.0	
Non-operating income						
Non-operating expenses						
Ordinary profit	91.0		120.6		105.5	
Extraordinary income						
Extraordinary losses						
Profit before income taxes	91.0		145.8		118.0	
Total income taxes						
Profit (loss) attributable to non-controlling interests						
Profit attributable to owners of parent	89.9		147.6		117.4	

Net sales and operating profit by reportable segment

(Millions of Yen)

	Accounting period					Quarterly							
	FY2023	FY2024	FY2025	FY2026	FY2027	FY2026 (Apr. 2025 – Mar. 2026)				FY2027 (Apr. 2026 – Mar. 2027)			
						1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q
＜Net sales＞													
Eastern Japan Headquarters	36,436	40,210	44,876	44,789		10,770	11,498	9,980	12,540	8,904	11,845		
Western Japan Headquarters	41,073	38,127	46,097	51,007		12,642	13,846	10,525	13,992	11,590	13,362		
Central Japan Headquarters	13,766	16,424	18,294	19,578		4,041	5,258	4,616	5,661	4,523	6,273		
Strategic Business Development Center	19,490	21,971	18,438	19,957		4,300	4,942	5,686	5,027	5,181	5,068		
Adjustment	(2,803)	(3,230)	(3,382)	(4,300)		(1,253)	(1,222)	(685)	(1,139)	(780)	(1,134)		
Total	107,963	113,503	124,323	131,032		30,502	34,324	30,123	36,083	29,419	35,415		
＜Operating profit＞													
Eastern Japan Headquarters	1,705	2,213	3,227	2,883		694	687	535	966	510	932		
Western Japan Headquarters	3,189	2,818	2,952	3,463		847	897	634	1,084	769	949		
Central Japan Headquarters	631	930	1,122	1,334		202	416	344	371	254	393		
Strategic Business Development Center	875	798	547	709		120	245	201	141	180	266		
Adjustment	(1,298)	(1,527)	(1,829)	(1,877)		(344)	(591)	(484)	(457)	(387)	(598)		
Total	5,102	5,233	6,021	6,513		1,520	1,655	1,231	2,106	1,327	1,944		

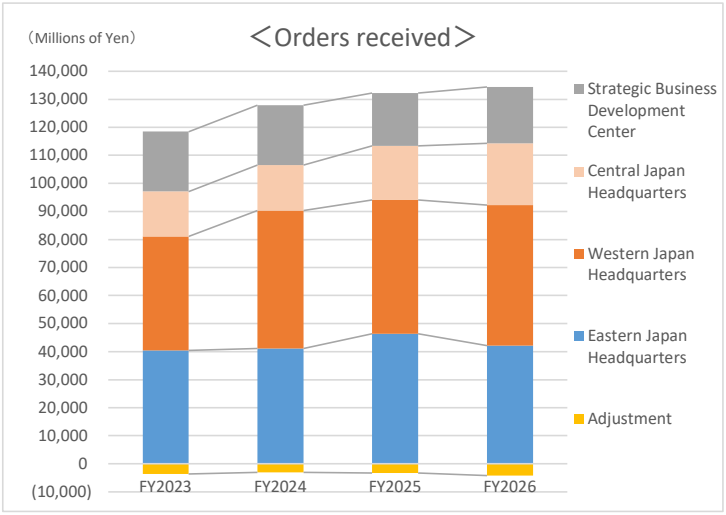


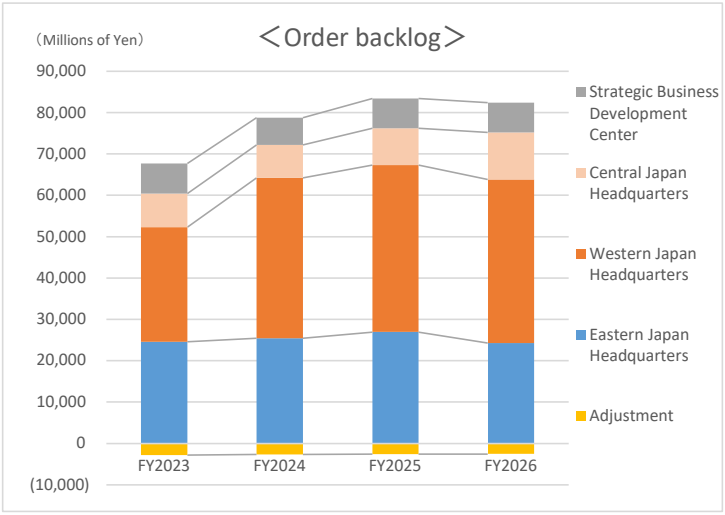


Orders received and order backlog by reportable segment

(Millions of Yen)

	Accounting period					Quarterly							
	FY2023	FY2024	FY2025	FY2026	FY2027	FY2026 (Apr. 2025 – Mar. 2026)				FY2027 (Apr. 2026 – Mar. 2027)			
						1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q
＜Orders received＞													
Eastern Japan Headquarters	40,461	41,086	46,359	42,094		9,278	11,204	9,483	12,128	9,607	13,785		
Western Japan Headquarters	40,593	49,158	47,727	50,217		14,706	8,931	15,020	11,558	12,831	11,803		
Central Japan Headquarters	16,040	16,231	19,269	22,018		5,511	6,016	4,397	6,093	5,282	5,537		
Strategic Business Development Center	21,354	21,383	18,916	20,002		4,442	4,967	5,956	4,635	6,545	5,006		
Adjustment	(3,611)	(3,085)	(3,338)	(4,238)		(1,200)	(906)	(646)	(1,486)	(724)	(1,367)		
Total	114,837	124,773	128,935	130,093		32,738	30,213	34,212	32,929	33,541	34,765		
＜Order backlog＞													
Eastern Japan Headquarters	24,568	25,444	26,927	24,232		25,436	25,141	24,644	24,232	24,935	26,875		
Western Japan Headquarters	27,703	38,734	40,364	39,574		42,428	37,513	42,008	39,574	40,814	39,255		
Central Japan Headquarters	8,138	7,944	8,919	11,359		10,389	11,147	10,928	11,359	12,118	11,382		
Strategic Business Development Center	7,277	6,690	7,168	7,213		7,310	7,334	7,605	7,213	8,577	8,515		
Adjustment	(2,813)	(2,667)	(2,623)	(2,562)		(2,570)	(2,254)	(2,215)	(2,562)	(2,506)	(2,739)		
Total	64,875	76,145	80,757	79,818		82,993	78,882	82,971	79,818	83,939	83,289		





Net sales by business and region

	Accounting period															
	FY2023		FY2024		FY2025				FY2026				FY2027			
	Full year		Full year		Half year		Full year		Half year		Full year		Half year		Full year	
	Millions of Yen	%	Millions of Yen	%	Millions of Yen	%	Millions of Yen	%	Millions of Yen	%	Millions of Yen	%	Millions of Yen	%	Millions of Yen	%
＜Business＞																
Power Transmission	51,319	48%	55,942	49%	28,515	50%	57,368	46%	28,194	43%	56,825	43%	30,133	47%		
Facility & Equipment	44,690	41%	45,805	40%	23,131	41%	56,854	46%	31,496	49%	63,559	49%	28,608	44%		
Industrial Materials	11,953	11%	11,755	11%	4,954	9%	10,101	8%	5,134	8%	10,607	8%	6,093	9%		
Total	107,963	100%	113,503	100%	56,600	100%	124,323	100%	64,826	100%	131,032	100%	64,835	100%		
＜Region＞																
Japan	92,052	85%	100,339	89%	52,786	93%	108,830	87%	55,609	86%	113,713	87%	59,908	92%		
Asia	14,618	14%	10,537	9%	2,674	5%	13,170	11%	8,226	13%	15,490	12%	4,449	7%		
Other	1,292	1%	2,626	2%	1,139	2%	2,322	2%	991	1%	1,829	1%	477	1%		
Total	107,963	100%	113,503	100%	56,600	100%	124,323	100%	64,826	100%	131,032	100%	64,835	100%		

Business	Major item name
Power Transmission Business	Various drive parts such as reducer/accelerator, Various transport parts such as conveyor chains, Control equipment, Various sensors, Electronic equipment, and Other transmission equipment
Facility & Equipment Business	Clean energy-related equipment, Pharmaceutical-related equipment, Chemical machinery equipment, Water treatment equipment, Food machinery, Other environmental equipment, Machine tools, Industrial robots, Various conveyors, Various automation equipment, Three-dimensional warehouses and Automatic sorting equipment, and FA systems including various transportation equipment
Industrial Materials Business	Various non-woven fabrics and processed products thereof, Various synthetic resin molding machines and Molded products, and Functional materials

