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October 30, 2026

Company name: TSUBAKIMOTO KOGYO CO., LTD.
Name of representative: Masashi Koda, President & COO
(Securities code: 8052; Tokyo Stock Exchange Prime Market)
Inquiries: Junshi Koketsu, Managing Officer
(Telephone: +81-6-4795-8832)

Notice Concerning Determination of Acquisition of Own Shares and Repurchase of Own Shares Through Off-Auction Own Share Repurchase Trading System (ToSTNeT-3)

(Acquisition of Own Shares Under the Provisions of the Articles of Incorporation Pursuant to the Provisions of Article 165, Paragraph (2) of the Companies Act and Repurchase of Own Shares Through Off-Auction Own Share Repurchase Trading System (ToSTNeT-3))

TSUBAKIMOTO KOGYO CO., LTD. (the "Company") hereby announces that it has resolved, at a meeting of the Board of Directors held on October 30, 2026, the matters concerning the acquisition of own shares pursuant to the provisions of Article 156 of the Companies Act, as applied by replacing the relevant terms pursuant to the provisions of Article 165, paragraph (3) of the same Act. The details are described below.

1. Reason for acquisition of own shares

To improve shareholder returns and capital efficiency and to enable the implementation of an agile and flexible capital policy.

2. Method of acquisition

At 8:45 a.m. on November 2, 2026, a consigned purchase order will be placed with the Tokyo Stock Exchange off-auction own share repurchase trading system (ToSTNeT-3) at the closing price of ¥2,967 (including final special quote) for today, October 30, 2026 (no changes to other transaction systems or transaction times will be made).
The purchase order will apply only to the specified transaction time.

3. Details of matters related to acquisition

(1)	Class of shares to be acquired	Common shares
(2)	Total number of shares to be acquired	Up to 300,000 shares (1.63% of total number of issued shares (excluding treasury shares))
(3)	Total amount of share acquisition costs	Up to 890,100,000 yen
(4)	Announcement of results of acquisition	The results of the acquisition will be announced after completion of the transaction at 8:45 a.m. on November 2, 2026

Note 1: No change will be made to the number of shares specified above. Note, however, that part or all of the acquisition may not be carried out depending on market trends and other factors.
Note 2: The purchase will be made on the basis of sell orders corresponding to the number of shares scheduled to be acquired.

(Reference) Holding status of treasury shares as of September 30, 2026

Total number of issued shares (excluding treasury shares)	18,394,259 shares
Number of treasury shares	1,099,648shares

(Note) The Company has introduced the Board Benefit Trust for Directors, etc., and 272,500 shares of the Company's shares held by the said trust are included in above treasury shares.