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February 10, 2026

Company name: Kyokuto Boeki Kaisha, Ltd.
Representative: Yoshiya Okada, Representative Director President and Chief Executive Officer
(Code number: 8093; TSE Prime)
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Notice Regarding Organizational and Personnel Changes

Kyokuto Boeki Kaisha, Ltd. (the "Company") hereby announces that the following resolution regarding organizational and personnel changes effective April 1, 2026 was passed at the Board of Directors meeting held today.

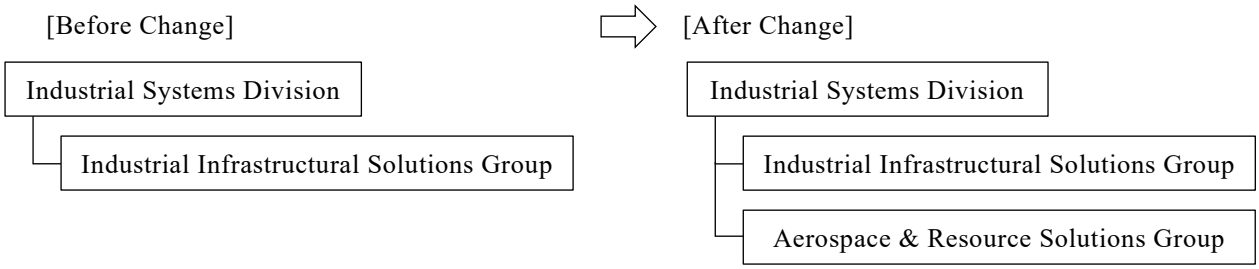
1. Change of Department Names (Effective April 1, 2026)

   The Company will revise the Japanese names of the Group's business divisions as follows. There will be no changes to the English names, the business activities or reported segment classifications of the respective divisions.

Name of segment
Industrial Systems Division
Industrial Materials Division
Mechanical Parts Division

2. Reorganization of Business Groups of the Company (Effective April 1, 2026)

   In light of the expansion of the business scale at the Company, and with the aim of strengthening the management control framework, the Industrial Infrastructural Solutions Group, currently within the Industrial Systems Division, will be reorganized into two groups: the Industrial Infrastructural Solutions Group and the Aerospace & Resource Solutions Group as follows.



Note 1: Major products and services of the new organizations

New Organization	Main Products and/or Contents of Services
Industrial Infrastructural Solutions Group	Mechanical equipment related to steel, non-ferrous metals, automobiles, chemicals, shipbuilding and plant engineering, etc., electromechanical equipment, instrumentation control systems, seismometers and vibration meters, etc.
Aerospace & Resource Solutions Group	Electronic devices installed in aircraft, ground support electronic devices, aircraft equipment and navigation equipment, and other defense- and aerospace-related equipment Marine exploration and drilling equipment, offshore wind power-related equipment, oil drilling equipment, oil and natural gas exploration technology services, electronic devices, electronic components and software, image processing equipment, Electrostatic Accelerator etc.

3. Personnel Changes (Effective April 1, 2026)

Name	New Title	Present Title
Takashi Shimomura	Executive Officer; General Manager, Industrial Materials Division; General Manager, Material Solutions Group	Executive Officer; General Manager, Industrial Materials Division
Takayuki Matsui	Group Director, Aerospace & Resource Solutions Group	General Manager of KBK Inc. (Note 2) (U.S. subsidiary of the Company)

Note 2: This personnel change is planned, and the individual may continue to concurrently serve as General Manager of the U.S. subsidiary for the time being.