Securities Code: 8132 (Prime, Tokyo Stock Exchange)
November 11, 2026

Create local communities we can proudly share with the world

Financial Results Briefing Materials for the Interim Period Ended September 30, 2026

SHINANEN HOLDINGS

Interim Period Highlights for FY2026

➤ Interim period financial results:

Higher revenue and higher profit

A substantial increase in profit in the Energy Business (petroleum and gas) and higher profit in the Maintenance Business more than offset lower profit in the Mobility Business, resulting in higher profit overall.

➤ Full-year financial results forecast:

Full-year financial results forecast unchanged

We are making steady progress in our performance for the first half of the current fiscal year. We expect full-year financial results to be in line with our forecast.

➤ Shareholder returns:

Enhancing shareholder returns by introducing an interim dividend, increasing the annual dividend forecast, and purchasing treasury shares

An interim dividend of ¥70 per share will be paid. The annual dividend forecast has been increased to ¥140.

We are purchasing and canceling treasury shares to improve capital efficiency and value per share.

© 2026 Shinanen Holdings Co., ltd.

01

Overview of Financial Results for Interim Period FY2026

© 2026 Shinanen Holdings Co., ltd.

01 Overview of Business Results for Interim Period FY2026

(Unit: Billions of yen)	Interim period FY2025 Results	Interim period FY2026 Results	YoY (Amount)
Net sales	**120.4**	**164.4**	**+44.0**
Gross profit	**17.0**	**17.6**	**+0.5**
Selling, general and administrative expenses	16.3	16.3	(0.0)
Operating profit	**0.6**	**1.3**	**+0.6**
Non-operating income	0.4	0.5	+0.0
Non-operating expenses	0.1	0.0	(0.0)
Ordinary profit	**1.0**	**1.7**	**+0.7**
Extraordinary income	0.0	0.4	+0.3
Extraordinary losses	0.0	0.1	+0.0
Profit before tax	1.0	2.0	+1.0
Profit attributable to owners of parent	**0.4**	**1.2**	**+0.8**

Net sales: Revenue growth driven mainly by the Energy Business

In the first half, spot trading in electricity increased, and net sales rose by ¥44.0 billion year on year.

Operating profit: The Energy and Maintenance Businesses drove profit growth.

An increase in gross profit from petroleum and gas and higher profit in the Maintenance Business offset lower profit in the Mobility Business caused by adverse weather and other factors.

Extraordinary income: Gain on the transfer of shares of Sinanen Facilities Co., Ltd. recorded

Extraordinary income of ¥0.4 billion recorded in association with the review of the business portfolio

© 2026 Shinanen Holdings Co., ltd.

01 Overview of Net Sales and Operating Profit by Segment for Interim Period FY2026

(Unit: Millions of yen)

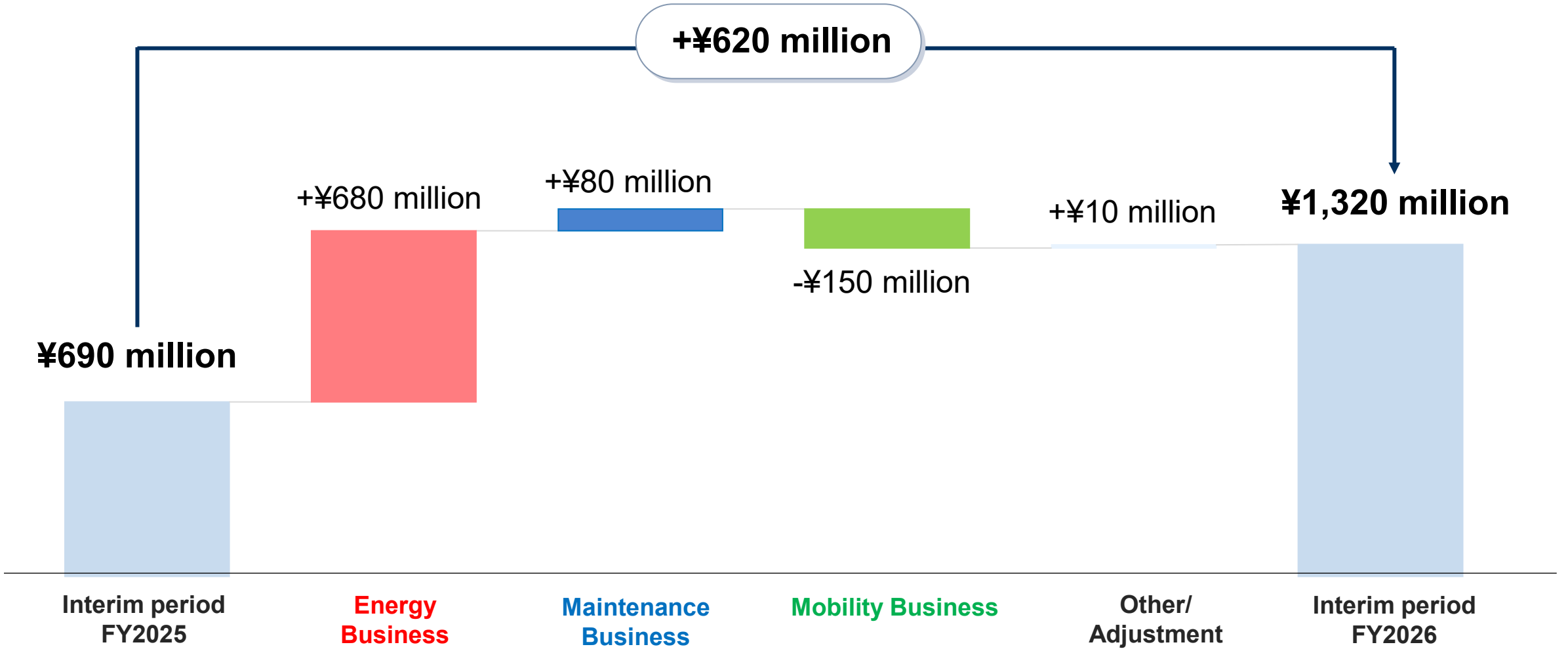
Net sales	Interim period FY2025 Results	Interim period FY2026 Results	YoY (Amount)	Breakdown by business
Energy Business	109,722	153,627	+43,905	Petroleum: Lower revenue / Gas: Higher revenue / Electricity: Higher revenue / Systems: Higher revenue
Maintenance Business	5,093	5,956	+863	Residential building maintenance: Higher revenue / Non-residential building maintenance: Higher revenue Home facilities: Higher revenue / Real estate: Lower revenue
Mobility Business	3,662	3,711	+49	Bicycles: Higher revenue / Bicycle-sharing: Lower revenue
Other	1,943	1,126	(816)	Sale of Sinanen Ecowork Co., Ltd. and Sinanen Facilities Co., Ltd.
Adjustment	–	–	–	
Total	120,421	164,422	+44,001	

Operating profit	Interim period FY2025 Results	Interim period FY2026 Results	YoY (Amount)	Breakdown by business
Energy Business	280	963	+683	Petroleum: Higher profit / Gas: Higher profit / Electricity: Lower profit / Systems: Higher profit
Maintenance Business	124	212	+87	Residential building maintenance: Higher profit / Non-residential building maintenance: Higher profit Home facilities: Higher profit / Real estate: Lower profit
Mobility Business	221	64	(156)	Bicycles: Lower profit / Bicycle-sharing: Lower profit
Other	144	235	+90	
Adjustment	(75)	(152)	(77)	
Total	695	1,323	+628	

© 2026 Shinanen Holdings Co., ltd.

FY2026 Interim Period Operating Profit (Loss): Variance Analysis

The substantial increase in profit in the Energy Business drove overall company performance.



 © 2026 Shinanen Holdings Co., ltd.

Sales strategies focused on profitability offset lower sales volume, with petroleum and gas driving profit growth.
Electricity: Revenue increased due to a temporary increase in bilateral transactions, while margins narrowed.

First-half results

Net sales **¥153,627 million**
YoY change: **+¥43,905 million**

Operating profit **¥963 million**
YoY change: +¥683 million

Changes in the Energy Business overall

Petroleum: Lower revenue and higher profit

Gas: Higher revenue and higher profit

Electricity: Higher revenue and lower profit

Systems: Higher revenue and higher profit

Petroleum: Lower revenue and higher profit

Product	Sales volume	Unit selling price	Gross profit per unit	Gross profit	Main explanation
Kerosene	Decrease	**Increase ↑**	**Increase ↑**	**Increase**	We continued sales strategies focused on securing profitability rather than volume. Although sales volume decreased, higher unit selling prices and higher gross profit per unit resulted in gross profit exceeding that in the corresponding period of the previous year.
Diesel fuel	Decrease	**Increase ↑**	**Increase ↑**	**Increase**	
Heavy oil	Decrease	**Increase ↑**	**Increase ↑**	**Increase**	

© 2026 Shinanen Holdings Co., ltd.

Gas: Higher revenue and higher profit

Sales category	Volume	Unit selling price	Gross profit per unit	Gross profit	Main explanation
Retail	Slight decrease	Increase ↑	Decrease ↓	Decrease	Sales volume was broadly unchanged year on year. Although unit selling prices increased due to price revisions, lower gross profit per unit resulted in gross profit falling below that in the corresponding period of the previous year.
Wholesale	Decrease	Increase ↑	Increase ↑	Increase	Although sales volume decreased, control of purchasing and inventory curbed cost increases and raised gross profit per unit, resulting in gross profit exceeding that in the corresponding period of the previous year.

Electricity: Higher revenue and lower profit

Sales category	Volume	Unit selling price	Gross profit per unit	Gross profit	Main explanation
Retail	Decrease	Increase ↑	Decrease ↓	Decrease	Sales volume declined due to low summer temperatures, and margins narrowed due to intensifying market price competition.
Wholesale	Substantial increase	Increase ↑	Decrease ↓	Decrease	Transaction volumes and net sales increased substantially due to the expansion of bilateral and other transactions. However, these only contributed to profit to a limited extent.

Systems: Higher revenue and higher profit

Net sales increased due to factors such as an increase in electricity-related system usage fees. Gross profit also exceeded that in the corresponding period of the previous year.

Second-half outlook

In the second half of the year, we expect to be affected by factors such as lower kerosene and gas consumption due to the forecast warm winter, higher gas purchase prices, and the competitive environment in electricity retail.

In petroleum and gas, we will continue sales focused on profitability and work to secure revenues. In systems, we will work to increase usage.

© 2026 Shinanen Holdings Co., ltd.

Higher profit in the Maintenance Business contributed to results, while profit in the Mobility Business declined due to lower profitability and higher operating costs.

Maintenance Business

Non-residential building maintenance and home facilities drove revenue and profit growth.

Net sales ¥5,956 million
YoY change: +¥863 million

Operating profit ¥212 million
YoY change: +¥87 million

First-half trends by business

Residential building maintenance	The number of construction projects was on par with that in the same period of the previous year. Increases in material prices and construction costs were not fully passed on to customers, resulting in a decline in the gross profit margin.
Non-residential building maintenance	Revenue and profit increased due to new contracts for hospitals and other facilities and stable operations under existing contracts.
Home facilities	Revenue and profit increased, supported by inspection projects for solar power generation systems and higher sales of housing equipment-related products.
Real estate	Revenue declined despite an increase in the number of units under management, as construction revenue, referral fee income, and other income fell back from their levels in the previous year.

Second-half outlook

- Focus on securing restoration work and equipment replacement projects ahead of the peak demand period in February and March.
  Continue to pass on increases in material prices, construction costs, and personnel expenses through appropriate price adjustments.
  Work to secure new non-residential building maintenance contracts and build up solar-related construction and inspection projects.

Mobility Business

Net sales exceeded those in the corresponding period of the previous year, while profit declined.

Net sales ¥3,711 million
YoY change: +¥49 million

Operating profit ¥64 million
YoY change: -¥156 million

First-half trends by business

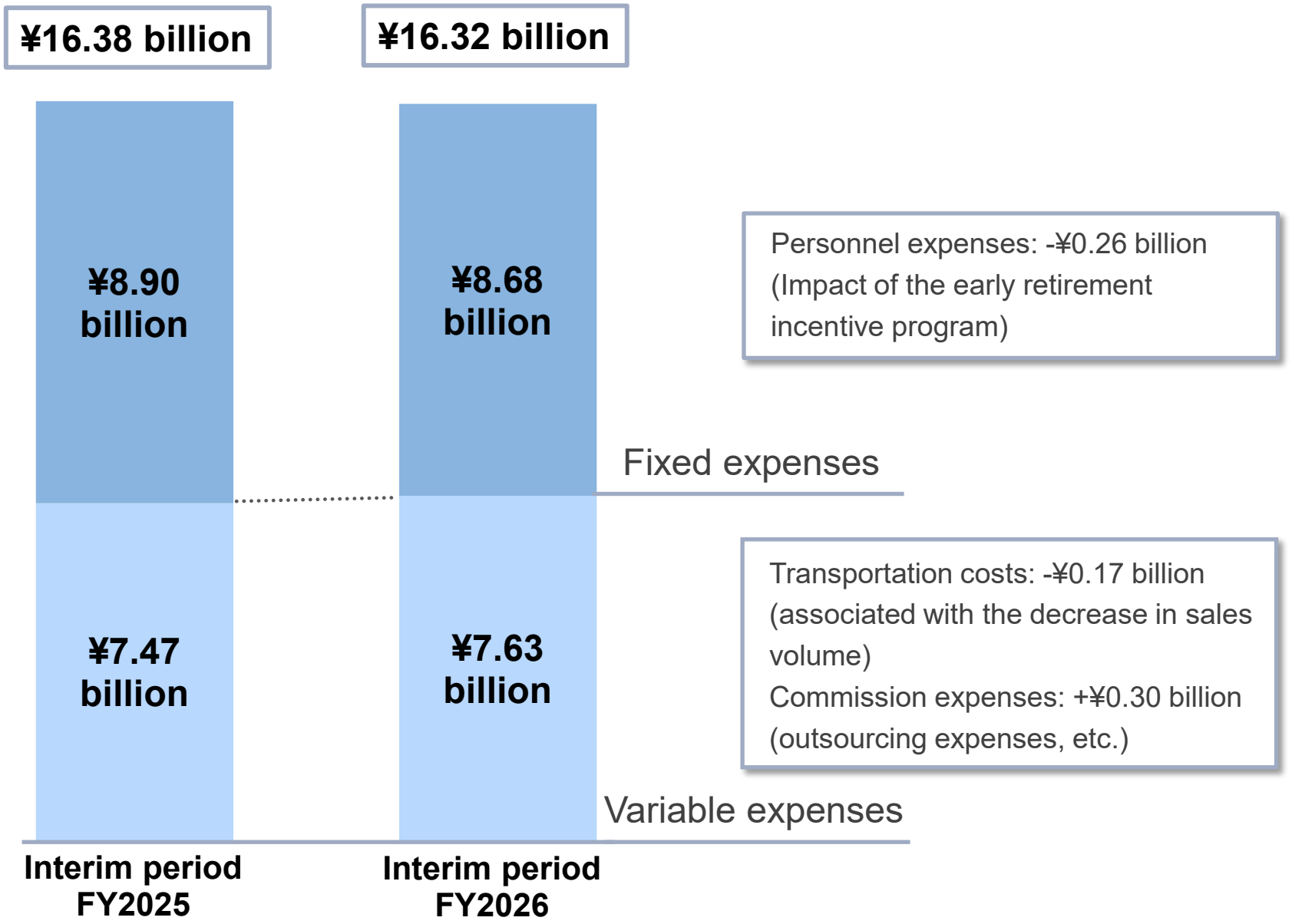
Bicycles	Wholesale grew, while retail sales remained sluggish due to weather and other factors. The gross profit margin declined due to discount sales aimed at optimizing inventories.
Bicycle sharing	In addition to sluggish usage growth due to rainfall and other factors, higher station rents and the continuing burden of operating expenses despite lower usage put pressure on profit. Although the bicycle maintenance business grew, this was not enough to offset the decrease in revenue from the open-type service and the increase in operating costs.

Second-half outlook

- Optimize inventory and order management and the product mix to improve the gross profit margin.
- Review bicycle-sharing fleet operations to increase usage frequency and sales per bicycle.
- Review rental fees in response to rising operating costs.

© 2026 Shinanen Holdings Co., ltd.

01 SG&A Expenses: Variance Analysis



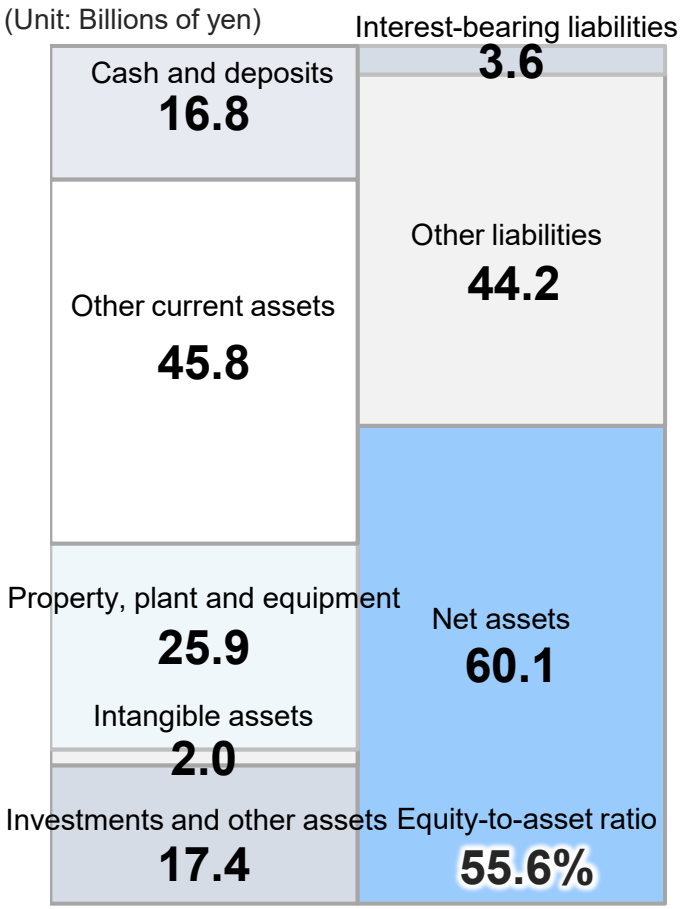
SHINANEN HOLDINGS © 2026 Shinanen Holdings Co., ltd.

FY2026 Interim Period Consolidated Balance Sheet: Variance Analysis

As of March 31, 2026

Total assets ¥108.0 billion

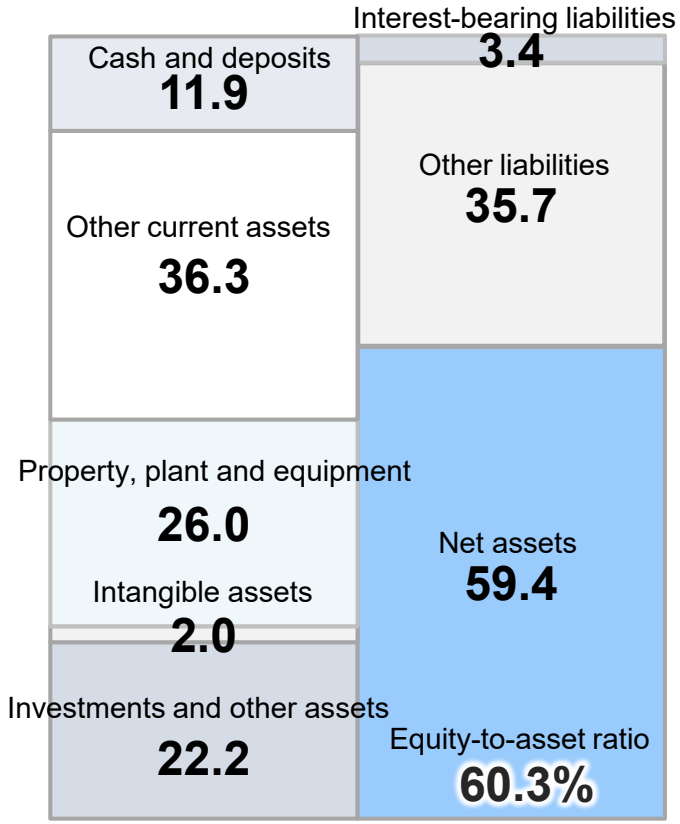
(Unit: Billions of yen)



As of September 30, 2026

Total assets ¥98.6 billion

(Unit: Billions of yen)



Main factors of variance

Assets

Decrease in trade receivables due to seasonal factors (-¥9.7 billion)

Liabilities

Decrease in accounts payable due to seasonal factors (-¥5.3 billion)

© 2026 Shinanen Holdings Co., ltd.

Progress in growth investments and shareholder returns

Cash In
¥3.88 billion
+
Use of cash and deposits
¥4.85 billion
¥8.73 billion

- **Operating cash flow ¥3.47 billion**
- **Sale of shares of subsidiaries and non-current assets +¥0.4 billion**
- **+**
- **Use of cash and deposits ¥4.85 billion**

Cash Out ¥8.73 billion

Growth investment (including equipment renewal) ¥2.53 billion	**Energy: ¥1.32 billion**	
	Maintenance: ¥0.95 billion	
	Mobility: ¥0.26 billion	
Shareholder Returns ¥2.14 billion	**Dividends: ¥1.30 billion**	
	Purchase of treasury shares: ¥0.84 billion	
Financial investment (investment in securities)		**¥3.56 billion**
Other		**¥0.5 billion**

Breakdown of growth investments (including equipment renewal)

■ Energy Business
- M&A: ¥0.5 billion
- City gas supply facilities: ¥0.1 billion
- Solar power systems: ¥0.09 billion
- System-related investments: ¥0.15 billion
- Other (equipment renewal): ¥0.48 billion

■ Maintenance Business
- M&A: ¥0.57 billion
- Real estate investment: ¥0.38 billion

■ Mobility Business
- Bicycle-sharing-related equipment: ¥0.26 billion

© 2026 Shinanen Holdings Co., ltd.

01 FY2026 Interim Period Consolidated Statement of Cash Flows

(Unit: Billions of yen)		Results for the six months ended September 30, 2025	Results for the six months ended September 30, 2026	YoY (amount)
Net cash provided by (used in) operating activities		3.09	**3.47**	+0.38
Variance analysis	Increase in cash			Increase in profit before income taxes: +1.01
	Decrease in cash			Increase in income taxes paid: -0.99
Net cash provided by (used in) investing activities		(0.75)	**(5.86)**	(5.11)
Variance analysis	Increase in cash			Increase due to the sale of shares of Sinanen Facilities: +0.39
	Decrease in cash			Financial investment (bonds and shares) to invest surplus funds: -3.46 Acquisition of shares through M&A: -1.02
Net cash provided by (used in) financing activities		(3.31)	**(2.46)**	+0.85
Variance analysis	Increase in cash			Increase due to lower repayments of short-term borrowings: +2.00
	Decrease in cash			Increase in payments for purchase of treasury shares: -0.84 Increase in dividend payments due to higher dividends: -0.32
Net increase (decrease) in cash and cash equivalents		(0.97)	**(4.89)**	(3.92)
Cash and cash equivalents at beginning of period		11.70	**16.67**	+4.97
Cash and cash equivalents at end of period		10.72	**11.77**	+1.05

© 2026 Shinanen Holdings Co., ltd.

02

Full-year Financial Results Forecast

© 2026 Shinanen Holdings Co., ltd.

Higher sales and profit expected

Figures are based on the materials disclosed on May 14, 2026.

(Unit: Billions of yen)

	FYE March 31, 2026 Results	FYE March 31, 2027 Forecasts	YoY (Amount)
Net sales	298.7	334.5	+35.7
Operating profit	4.4	6.4	+1.9
Ordinary profit	5.3	6.6	+1.2
Profit attributable to owners of parent	4.4	5.2	+0.7

Energy Business +¥0.9 billion

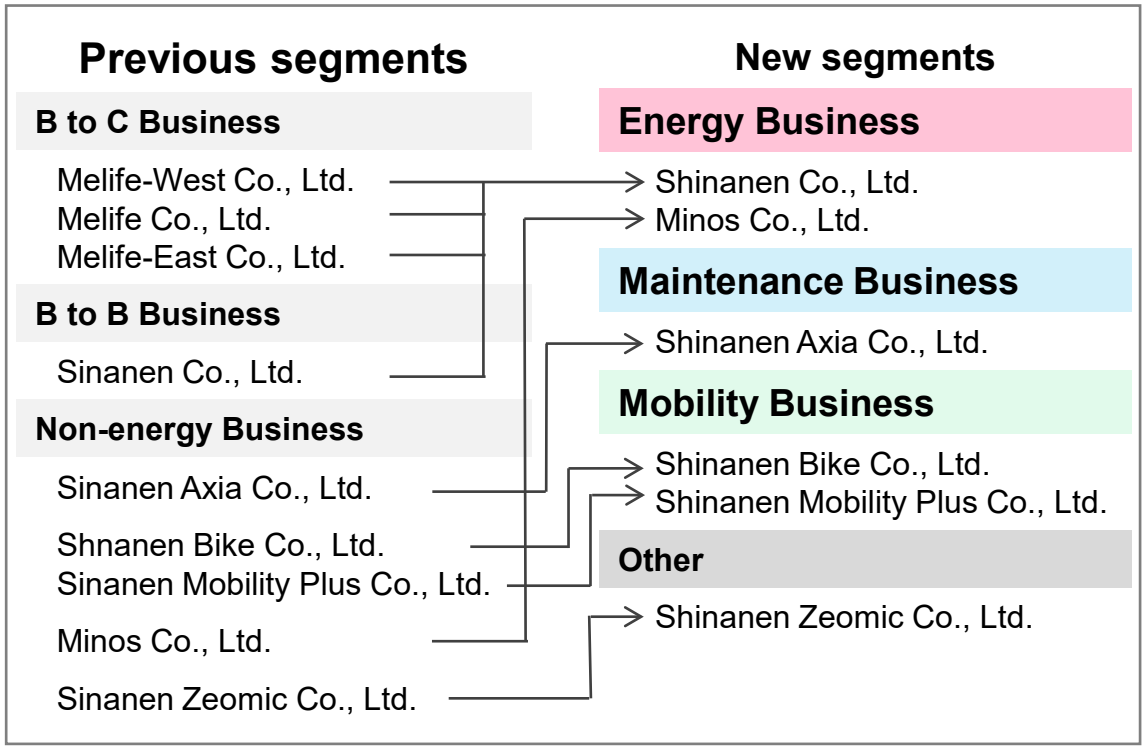
· Promote retail services (customer base expansion), cost control

Maintenance Business +¥0.5 billion

· Expand service areas for multi-family residential building maintenance and improve profit margins

Mobility Business +¥0.7 billion

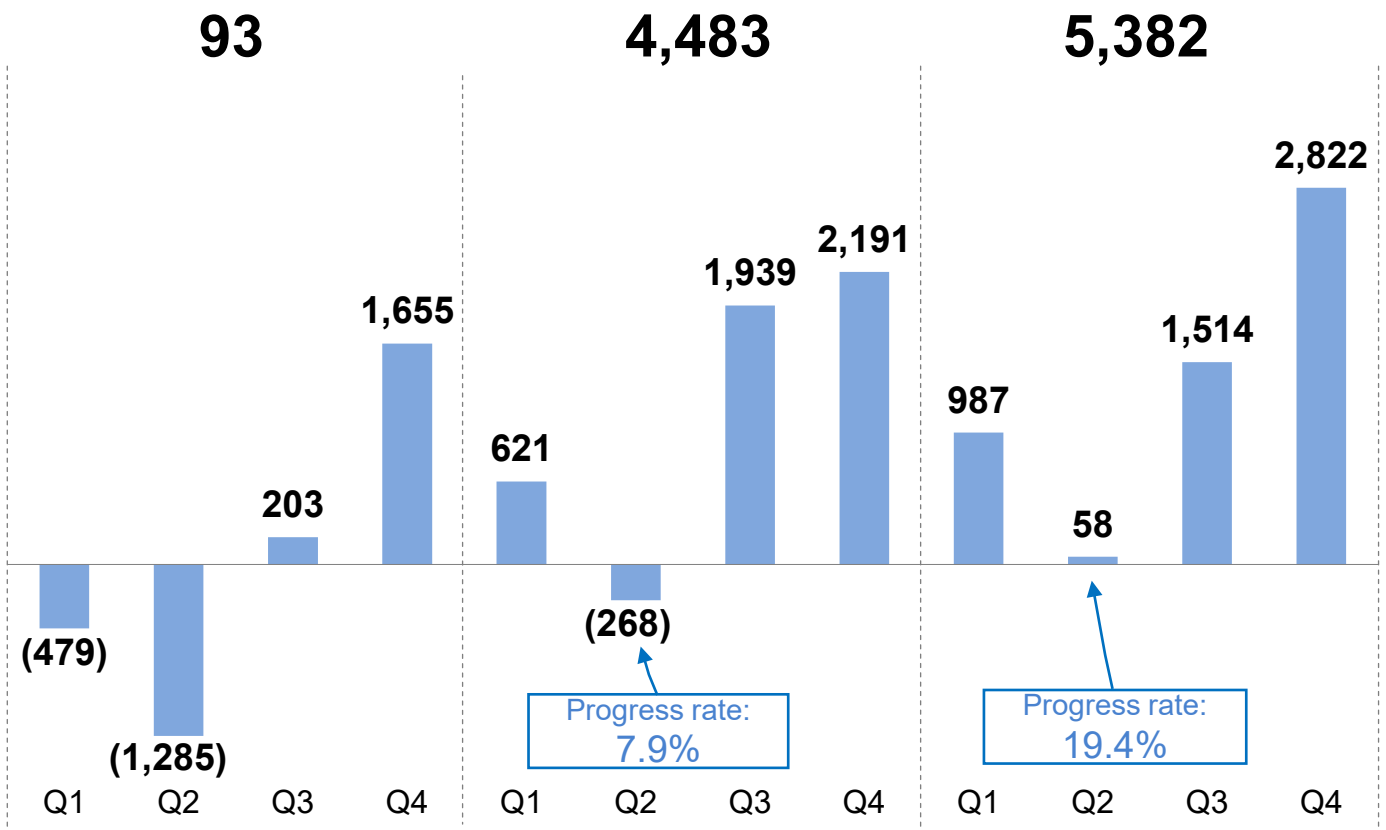
· Enhance operational quality and accelerate rollout in highly profitable areas



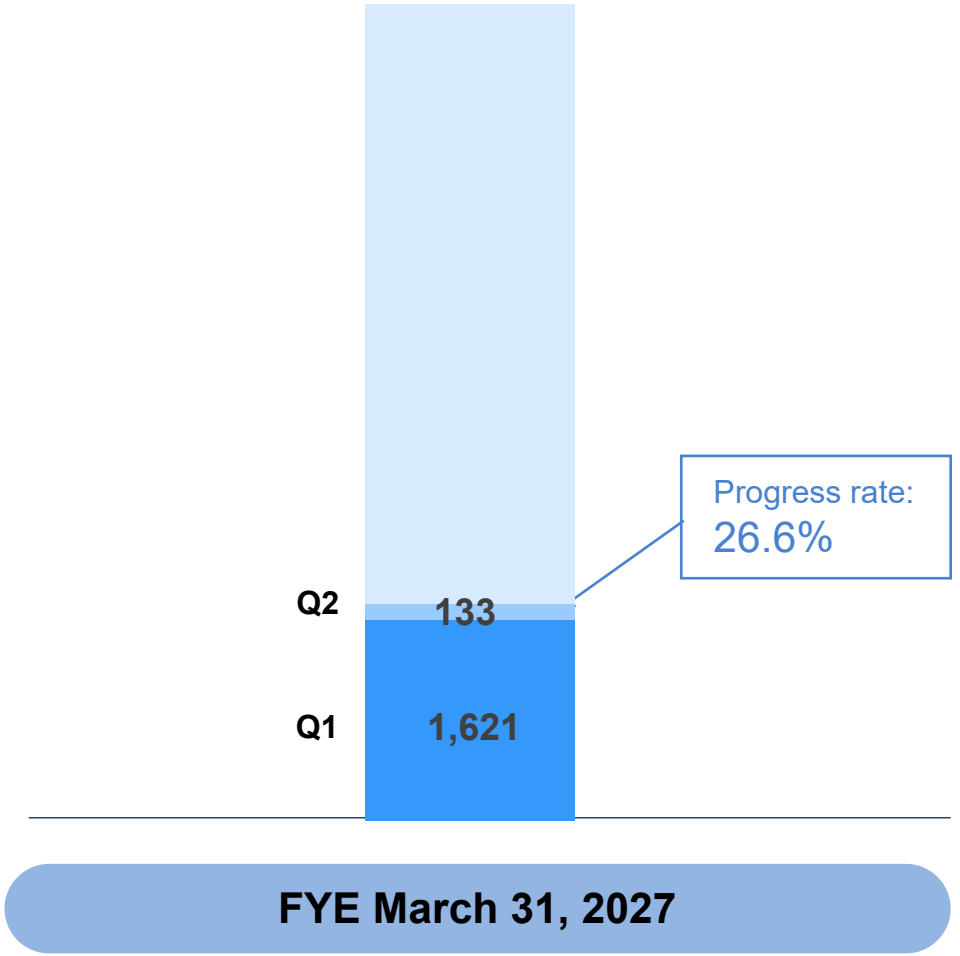
 © 2026 Shinanen Holdings Co., ltd.

Although the profit structure is weighted toward the second half of the fiscal year, performance is progressing smoothly.

Unit: Millions of yen * Fractions in figures were rounded before calculating.

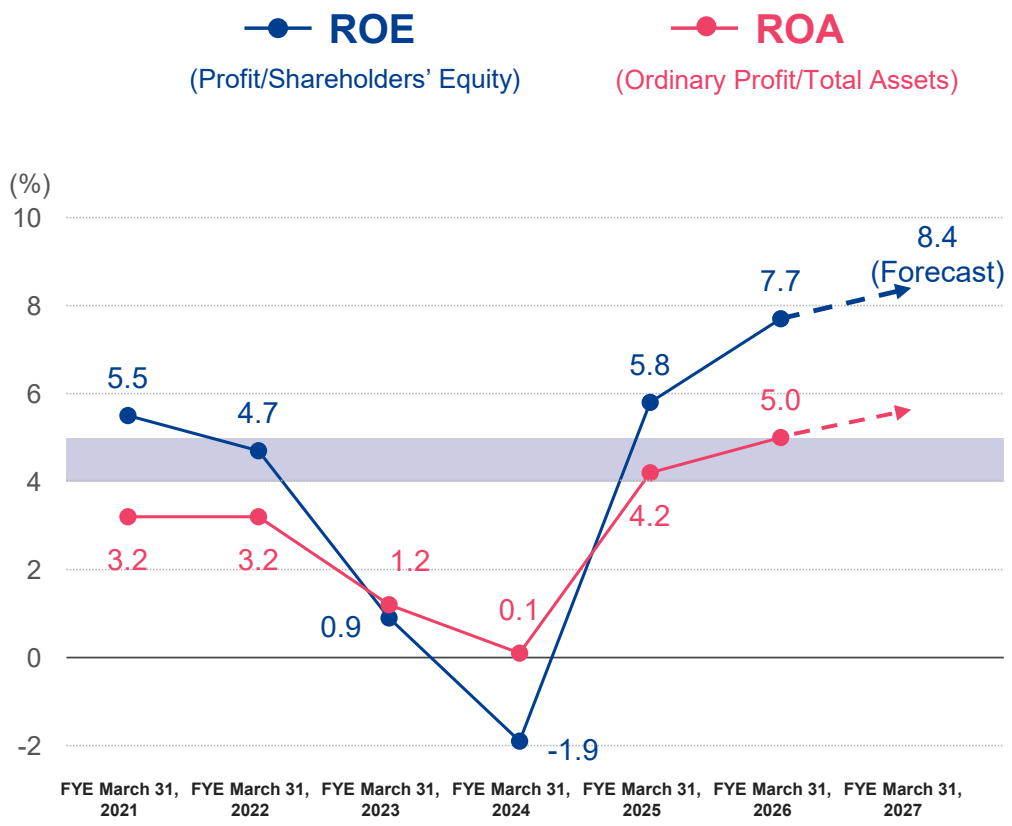


Financial results forecast (initially disclosed) **6,600**



 © 2026 Shinanen Holdings Co., ltd.

ROE improved to 7.7% in the previous fiscal year through improvements in asset efficiency and profitability.
ROE is forecast to reach 8.4% in FY2026, exceeding the target in the Medium-Term Management Plan.



Approach to improving ROE

ROA
Improving profit margins
Effective utilization of assets

×

Financial leverage
Appropriate financial structure

=

ROE
Fiscal year ending March 31, 2027 forecast
8.4% or more

Improve ROA through both asset efficiency and profitability

1	**Increase in asset efficiency**	Start with a review of non-current assets and improve efficiency across all assets, including cash and deposits, accounts receivable - trade, and inventories.
2	**Improvement of profitability**	Review our business portfolio while improving profitability in our core businesses
3	**Effective utilization of assets**	Allocate cash generated by asset reviews and other measures to growth investments and shareholder returns

Continue the improvements in asset efficiency and profitability advanced under the Third Medium-Term Management Plan to achieve sustained improvement in ROA and ROE

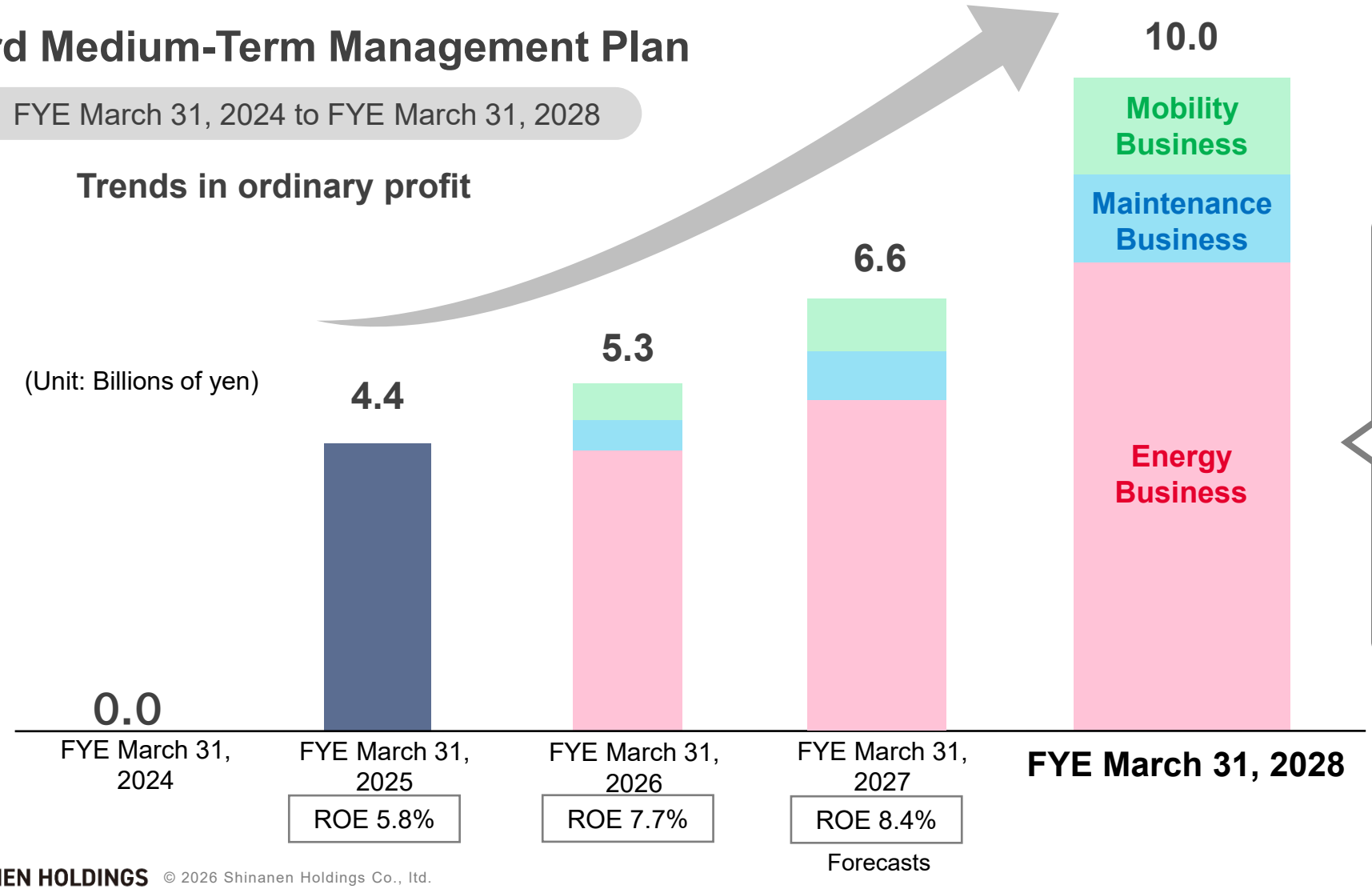
© 2026 Shinanen Holdings Co., ltd.

Further growth and advancement toward our 100th anniversary

Third Medium-Term Management Plan

FYE March 31, 2024 to FYE March 31, 2028

Trends in ordinary profit



FYE March 31, 2028 Financial goals

ROE

At least 8%

Ordinary profit

¥10.0 billion

 © 2026 Shinanen Holdings Co., ltd.

Use our energy supply as the foundation for expanding customer engagement and service offerings, evolving into a service company that supports local communities

The New Shinanen 2030+ Numerical Plan

(April 2026 to March 2028)

Measures

Increase in total customers 200,000 customers

- Expand the lineup of services provided (House cleaning, kerosene, gas, electricity, water, housing equipment repair support, among other services)
- Offer services to more customers (local companies, company employees)
- Strengthen alliances, etc.

Additional recurring revenues per location ¥30 million

- Strengthen cross-selling through catalogs and outbound calls
- Strengthen cross-selling by proposing Group products and the best mix of energy solutions
- Expand the range of products for cross-selling by developing new services, including through alliances, among other initiatives

+

- Set targets with an eye toward 2030 and beyond
- Provide additional value to local communities and customers

Change how we view our customer base

Approx. 200,000 LP gas customers → Customers across all services **400,000**

View every service, including petroleum, electricity, housing, and building-related services, as an opportunity for customer engagement rather than focusing only on LP gas

Future priority measures

01	**Expand customer engagement**	Expand our service lineup, propose services to local companies and company employees, and strengthen alliances
02	**Strengthen cross-selling**	Catalogs and outbound calls, the best mix of energy solutions, and proposals for Group products
03	**Develop new services**	Expand the range of products for cross-selling by developing new services, including through alliances

Transition from a company that provides energy to a service company that supports local daily life and buildings

Targets for the end of FY2027

Total customers across all services

400,000

Increase of 200,000 customers over two years from April 2026

Services for corporate customers

Per location

Recurring revenues +¥30million

Build on customer engagement to expand into multiple services

© 2026 Shinanen Holdings Co., ltd.

We will consolidate service offerings that were previously provided separately by Group companies, and we will deliver them to entire communities through our local locations. By proposing services that meet customer needs, we will promote these initiatives through a community-based, locally focused approach.

The Group

- Shinanen
- Shinanen Axia
- Shinanen Bike
  Shinanen Mobility Plus

Offices

Service offerings

- Electricity
- LP gas
- House cleaning
- City gas
- Minor repairs
- Kerosene
- Renovation product sales
- Solar power
- Water
- Insurance

We will also actively expand our lineup of new services.

Communities

- Individuals (Residential)
- Corporate customers (Office buildings and facilities)
- Municipalities and communities

© 2026 Shinanen Holdings Co., ltd.

In FY2026, we will focus on “customer base expansion” as our top priority, with an aim of generating ¥0.6 billion in profit through three measures.

■ Priority areas to strengthen profit-generating capabilities

Service expansion
Expand into lifestyle- and building-related services

Customer base expansion
Cross-selling and new customer acquisition

Brand enhancement
Community engagement and trust

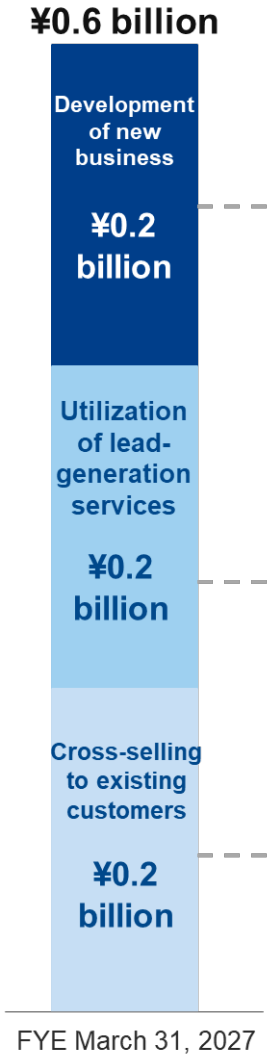
Strengthening competitiveness
Group-wide ability to create proposals

■ Improving productivity to support the advancement of priority items

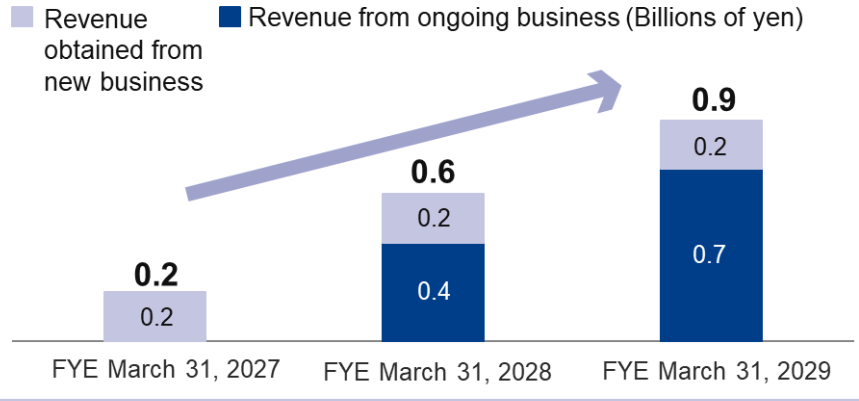
Improving business process efficiency
Use DX and operational data to streamline routine work and free up time for sales activities that advance priority items

Strengthening our customer service framework
Strengthen our system of customer centers to better understand customer needs and promote coordination with sales personnel

Improving our ability to execute the priority items
Create an environment that enables sales personnel to focus on proposal activities, thereby accelerating the expansion of customer engagement, cross-selling, and new customer acquisition



Revenue simulation (Development of new BtoB business)



Measures

Acquire customers through hook services at retail service locations
→ **Upselling to main services**

Breakdown

Transaction-based BtoC	Transaction-based BtoB	Acquire BtoB recurring business	Continue BtoB recurring business
Solar power	LED Equipment (upgrades)	High-voltage electricity LP gas (multi-unit buildings) Real estate management	High-voltage electricity

© 2026 Shinanen Holdings Co., ltd.

Energy Business

Launch of a project with YAMADA DENKI to expand kerosene sales

Expand customer engagement for kerosene sales and local services through collaboration with other industries



Holding in-store events in Hokkaido to propose kerosene- and lifestyle-related services

22 stores
Operating in Hokkaido

18 stores
Held initial events

54
Preliminary applications received

Launched on September 19, 2026, and running through March 2027. Starting with kerosene sales, we also propose lifestyle services such as emergency call-out services and equipment inspections.

*The 54 preliminary applications were received as of October 31, 2026.

Mobility Business

Providing DAICHARI bicycles to support transportation along the JR Uchibo Line

Helping secure local means of transportation by providing an alternative during disasters



Supporting travel between Anegasaki and Nagaura stations through bicycle-sharing

150 bicycles
DAICHARI bicycles provided

12 hours
Maximum period with no rental fees

3 functions
Support with bicycles, operations, and maintenance

Implemented from October 14, 2026, for the duration of the service suspension on the JR Uchibo Line. In addition to providing bicycles, we are responsible for operating and managing the service and for maintenance.

© 2026 Shinanen Holdings Co., ltd.

03

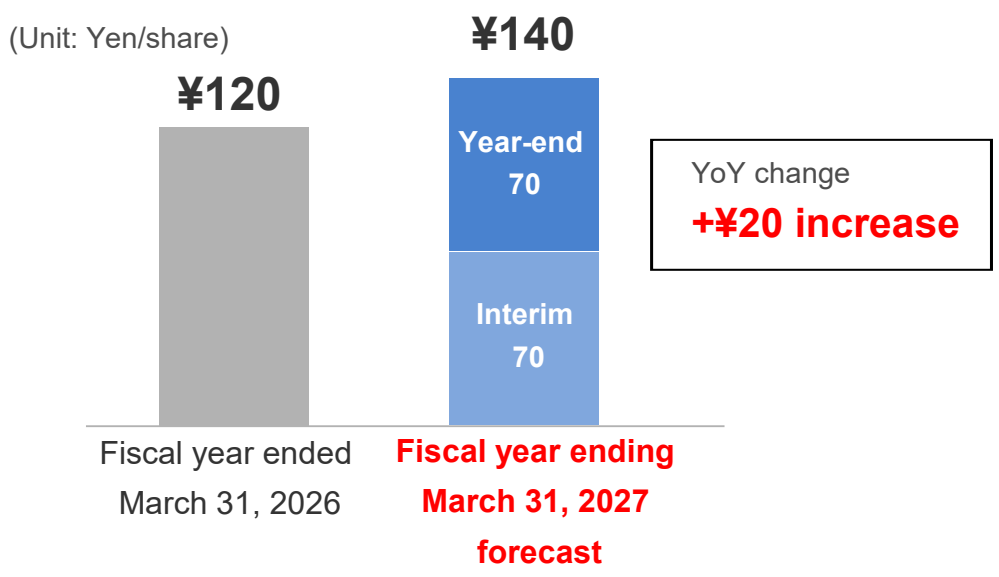
Shareholder Returns

© 2026 Shinanen Holdings Co., ltd.

Interim dividends introduced from FY2026

Promote shareholder returns centered on progressive dividends and a total return ratio of 40% or more
Pay interim dividends starting with the fiscal year ending March 31, 2027, and provide total shareholder returns in combination with purchases of treasury shares

Trends in annual dividend per share



Shareholder returns for FY2026

1. Dividends
Annual dividend forecast: ¥140
(interim: ¥70 / fiscal year-end forecast: ¥70)

2. Purchase of treasury shares
Amount repurchased from April to August 2026:
Approx. ¥0.84 billion

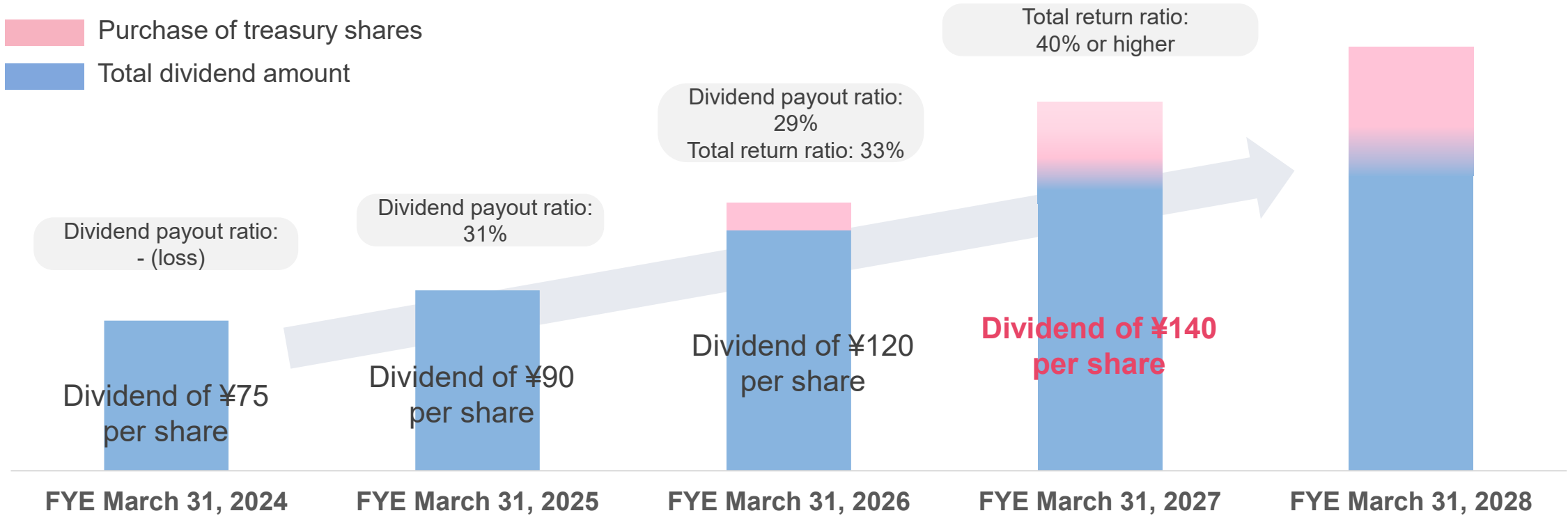
3. Total return ratio

Target: 40% or higher

As stated in the timely disclosure released on October 30, we will enhance stable and continuous shareholder returns through progressive dividends, using a total return ratio of 40% or more as a benchmark, subject to securing investment for sustainable growth and maintaining financial soundness.

 © 2026 Shinanen Holdings Co., ltd.

03 Expansion of Shareholder Return Measures



Stock price:
¥4,920
PER: —
PBR: 1.0x

Stock price:
¥5,960
PER: 20.6x
PBR: 1.2x

Stock price:
¥7,770
PER: 19.1x
PBR: 1.4x

Forecast

Forecast

© 2026 Shinanen Holdings Co., ltd.

03 Stock Price Trend



© 2026 Shinanen Holdings Co., ltd.

04

Appendix

© 2026 Shinanen Holdings Co., ltd.

04 Consolidated Balance Sheet (Summary)

(Unit: Millions of yen)

Accounting item	March 31, 2026	September 30, 2026	Change
Current assets	**62,685**	**48,365**	**(14,320)**
Cash and deposits	16,871	11,973	(4,897)
Notes and accounts receivable - trade, and contract assets	35,644	25,944	(9,700)
Merchandise and finished goods	6,143	5,873	(269)
Work in process	480	660	+180
Raw materials and supplies	35	50	+15
Other	3,566	3,895	+329
Allowance for doubtful accounts	(55)	(31)	+23
Non-current assets	**45,397**	**50,315**	**+4,918**
Property, plant and equipment	25,952	26,045	+92
Intangible assets	2,027	2,000	(26)
Investments and other assets	17,417	22,269	+4,852
Total assets	**108,083**	**98,681**	**(9,401)**

Accounting item	March 31, 2026	September 30, 2026	Change
Liabilities	**47,958**	**39,197**	**(8,760)**
Current liabilities	40,638	32,524	(8,114)
Non-current liabilities	7,319	6,673	(645)
Net assets	**60,124**	**59,483**	**(641)**
Shareholders' equity	55,801	55,321	(479)
Share capital	15,630	15,630	–
Capital surplus	7,732	7,535	(196)
Retained earnings	33,019	32,996	(22)
Treasury shares	(580)	(840)	(259)
Accumulated other comprehensive income	4,299	4,137	(161)
Non-controlling interests	24	24	(0)
Total liabilities and net assets	**108,083**	**98,681**	**(9,401)**

© 2026 Shinanen Holdings Co., ltd.

04 Consolidated Statements of Income (Summary)

(Unit: Millions of yen, %)

	Interim period FY2025	vs net sales	Interim period FY2026	vs net sales	Change
Net sales	**120,421**	**100.0**	**164,422**	**100.0**	**+44,001**
Cost of sales	103,342	85.8	146,773	89.3	+43,430
Gross profit	**17,079**	**14.2**	**17,649**	**10.7**	**+570**
Selling, general and administrative expenses	16,383	13.6	16,326	9.9	(57)
Operating profit	**695**	**0.6**	**1,323**	**0.8**	**+628**
Non-operating income	484	0.4	509	0.3	+25
Non-operating expenses	133	0.1	77	0.0	(55)
Ordinary profit	**1,046**	**0.9**	**1,755**	**1.1**	**+709**
Extraordinary income	40	0.0	428	0.3	+388
Extraordinary losses	47	0.0	132	0.1	+85
Profit before tax	1,039	0.9	2,051	1.2	+1,011
Income taxes	606	0.5	771	0.5	+165
Interim profit (loss) attributable to non-controlling interests	(4)	(0.0)	(0)	(0.0)	+3
Profit attributable to owners of parent	**437**	**0.4**	**1,279**	**0.8**	**+842**

© 2026 Shinanen Holdings Co., ltd.

Energy Business

Shinanen Co., Ltd.
Minos Co., Ltd.

Services for individual customers
- Kerosene, gas, and electricity
- Home maintenance, cleaning, remodeling, and renovation
- Shinanen Anshin Plus (housing equipment repair support)

Services for corporate customers
- Petroleum products and gas
  (Domestic petroleum and gas sales/transportation, kerosene delivery, BCP support, service station operation support, marine fuels, etc.)
- Electricity
- Renewable energy and solar power generation
- Development and sales of management systems for gas, electricity, and other services



Maintenance Business

Shinanen Axia Co., Ltd.

- Residential building maintenance
- Non-residential building maintenance
- Hospital facility operations
- Funeral hall operations
- Comprehensive real estate management
- Home facilities



Mobility Business

Shinanen Bike Co., Ltd.
Shinanen Mobility Plus Co., Ltd.

- Wholesale and retail of bicycles, and planning and development of short-distance mobility products
- Bicycle-sharing services and rentals





 © 2026 Shinanen Holdings Co., ltd.

A corporate group centered on Energy Business (sales of petroleum products, gas, electricity, etc.) with 99 years of history

Company name	Shinanen Holdings Co., Ltd. (TSE Prime Market: 8132)
Address	1-39-20, Higashi-Shinagawa, Shinagawa-ku, Tokyo
Representative	Taro Nakagome, Representative Director, President and Executive Officer
Share capital	¥15,630 million
Founded	Founded on April 11, 1927 **(99 years of history)**
Number of employees	**3,597** employees (consolidated, including temporary employees)
Group companies	Consolidated subsidiaries **25** companies; 6 equity-method affiliates
Business description	A corporate group delivering peace of mind and comfort through both energy and everyday living **Energy Business**: Sales of petroleum products, gas, electricity, etc. **Maintenance Business**: Operation, management, and maintenance of office buildings, multi-family residential buildings, and hospitals **Mobility Business**: Wholesale and retail of bicycles, and planning and development of short-distance mobility products; bicycle sharing

© 2026 Shinanen Holdings Co., Ltd.
As of September 30, 2026

- This document contains forward-looking statements regarding the plans, policies, and management strategies of Shinanen Holdings Co., Ltd. (the “Company”). These statements are based on forecasts, plans, and assumptions derived from information currently available to the Company and therefore involve various risks and uncertainties. Accordingly, actual results may differ materially from those described in these forward-looking statements as a result of various risk factors and uncertainties.

- When making investment decisions, investors are advised not to rely solely on the information contained in this document and to make their own independent judgments. The Company assumes no responsibility for any losses arising from investments.

Inquiries regarding this document

Shinanen Holdings Co., Ltd.

Accounting & IR Team,

Finance and Accounting Department

ir@sinanengroup.co.jp

The English-language Integrated Report 2026 is scheduled for publication on November 30.

https://sinanengroup.co.jp/en/ir/library/annual/



 © 2026 Shinanen Holdings Co., ltd.