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November 5, 2026

Consolidated Financial Results for the Six Months Ended September 30, 2026 (Under Japanese GAAP)

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Listing: Tokyo Stock Exchange
Securities code: 8150
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Scheduled date to file semi-annual securities report: November 6, 2026
Scheduled date to commence dividend payments: December 1, 2026
Preparation of supplementary material on financial results: Yes
Holding of financial results briefing: Yes (For Securities Analysts and Institutional Investors)

(Yen amounts are rounded down to millions, unless otherwise noted.)

1. Consolidated financial results for the six months ended September 30, 2026 (from April 1, 2026 to September 30, 2026)

(1) Consolidated operating results (cumulative)

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
Six months ended	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
September 30, 2026	87,596	(0.2)	2,607	(20.2)	2,324	(20.4)	1,876	(25.7)
September 30, 2025	87,781	16.8	3,269	46.8	2,919	51.8	2,526	86.2

Note: Comprehensive income For the six months ended September 30, 2026: ¥1,712 million [(44.4)%]
For the six months ended September 30, 2025: ¥3,081 million [-%]

	Basic earnings per share	Diluted earnings per share
Six months ended	Yen	Yen
September 30, 2026	153.25	-
September 30, 2025	206.55	-

(2) Consolidated financial position

	Total assets	Net assets	Equity-to-asset ratio
As of	Millions of yen	Millions of yen	%
September 30, 2026	80,727	45,854	56.7
March 31, 2026	91,037	45,995	50.5

Reference: Equity
As of September 30, 2026: ¥45,793 million
As of March 31, 2026: ¥45,932 million

2. Cash dividends

	Annual dividends per share				
	First quarter-end	Second quarter-end	Third quarter-end	Fiscal year-end	Total
	Yen	Yen	Yen	Yen	Yen
Fiscal year ended March 31, 2026	-	40.00	-	150.00	190.00
Fiscal year ending March 31, 2027	-	40.00			
Fiscal year ending March 31, 2027 (Forecast)				130.00	170.00

Note: Revisions to the forecast of cash dividends most recently announced: Yes

3. Forecast of consolidated financial results for the fiscal year ending March 31, 2027 (from April 1, 2026 to March 31, 2027)

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Basic earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Fiscal year ending March 31, 2027	186,000	7.9	6,300	(8.9)	5,800	(4.6)	4,400	(11.2)	359.40

Note: Revisions to the earnings forecasts most recently announced: Yes

*** Notes**

(1) Significant changes in the scope of consolidation during the period: None

(2) Adoption of accounting treatment specific to the preparation of semi-annual consolidated financial statements: None

(3) Changes in accounting policies, changes in accounting estimates, and restatement

(i) Changes in accounting policies due to revisions to accounting standards and other regulations: None

(ii) Changes in accounting policies due to other reasons: None

(iii) Changes in accounting estimates: Yes

(iv) Restatement: None

(4) Number of issued shares (common shares)

(i) Total number of issued shares at the end of the period (including treasury shares)

As of September 30, 2026	12,714,389 shares
As of March 31, 2026	16,281,373 shares

(ii) Number of treasury shares at the end of the period

As of September 30, 2026	471,818 shares
As of March 31, 2026	4,038,755 shares

(iii) Average number of shares outstanding during the period (cumulative from the beginning of the fiscal year)

Six months ended September 30, 2026	12,242,594 shares
Six months ended September 30, 2025	12,233,348 shares

Note: The number of treasury shares at the end of the fiscal year includes the Company's shares (111,800 shares for the fiscal year ending March 31, 2027 and 111,800 shares for the fiscal year ending March 31, 2026) held by the trust related to the performance-linked stock-based compensation plan for directors (excluding directors who are members of the Audit and Supervisory Committee and outside directors). In addition, the Company's shares held by the Trust are included in the treasury stock deducted in the calculation of the average number of shares during the period (111,800 shares for the fiscal year ending March 31, 2027 and 121,111 shares for the fiscal year ending March 31, 2026).

* Semi-annual financial results reports are exempt from review conducted by certified public accountants or an audit firm.

* Proper use of earnings forecasts, and other special matters

Forward-looking statements, such as earnings forecasts, contained in this material are forward-looking statements based on information available at the time of publication, and are not intended to be a promise by the Company to realize them. In addition, actual results may differ from forecasts due to various factors.
Matters related to earnings forecasts are referred to in Appendix P.3 "1. Summary of Operating Results, etc. (3) Explanation of Forward-Looking Information such as Consolidated Earnings Forecasts."

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1. Overview of Business Results

Forward-looking statements in this document are based on judgments made as of the end of the current interim consolidated accounting period.

(1) Overview of Business Results for the First Half of the Fiscal Year Ending March 31, 2027

In the consolidated first-half period under review, the global economy continued to face an uncertain outlook, with heightened geopolitical risks stemming from escalating tensions in the Middle East, as well as lingering uncertainty surrounding U.S. tariff policy. In the electronics industry, the Group's business domain, although demand trends varied by product field, demand for related semiconductors drove market growth against the backdrop of expanding investment in AI and data centers. In addition, the domestic ICT industry remained firm, supported by system upgrades aimed at improving productivity and operational efficiency in response to labor shortages, as well as strong demand for DX investment to utilize generative AI in business operations and for enhanced cybersecurity measures.

As the first stage of the action plan for realizing its long-term vision announced on May 10, 2024, the Group formulated the V76 Medium-Term Management Plan (hereinafter "V76"), with the Company's 76th fiscal year (fiscal year ending March 31, 2027) as its final year, and the current consolidated fiscal year is the final year of the plan. Under V76, with the aim of building a business structure that consistently achieves ROE of 8% or higher, the Group set final-year targets of "ordinary profit of ¥5.0 billion or more" and "net profit of ¥3.5 billion or more." In the first year, the fiscal year ended March 31, 2025, the Group nearly reached the target levels with ordinary profit of ¥4.9 billion and net profit of ¥3.5 billion, and in the following fiscal year ended March 31, 2026, it achieved results significantly exceeding the targets, with ordinary profit of ¥6.0 billion and net profit of ¥4.9 billion. To ensure that the targets are achieved in the final year as well, both the Device Business and the Solution Business are focusing on the steady implementation of the measures set out when V76 was formulated.

As a result, consolidated net sales for the interim consolidated period were ¥87,596 million (down 0.2% year on year), roughly in line with the same period of the previous year. However, operating profit was ¥2,607 million (down 20.2% year on year) and ordinary profit was ¥2,324 million (down 20.4% year on year). These decreases reflected stronger investment in human capital with a view to future business expansion and higher depreciation resulting from shortened useful lives associated with the redevelopment of the head office. Interim profit attributable to owners of parent was ¥1,876 million (down 25.7% year on year), partly reflecting the absence of the extraordinary income (gain on sale of non-current assets) recorded in the same period of the previous year from the transfer of the land and buildings of the Osaka Branch.

For intercompany transactions of revenue and expenses among consolidated companies, the parent company's transactions are translated at the exchange rate on the transaction date or the forward exchange contract rate, while the transactions of overseas subsidiaries are translated at the average exchange rate for the period, and these are then eliminated. During the interim period, as the yen weakened, the eliminated expenses exceeded the corresponding revenue, which increased operating profit. However, the same amount was adjusted as a foreign exchange loss under non-operating expenses, so there was no impact on ordinary profit.

The operating results for each business segment are as follows:

Device segment

In the Device Business, in addition to selling semiconductors and electronic components, we provide technical support such as software development and module development. Going beyond the sale of individual components, we are working to improve profitability by expanding our original solutions, which have evolved into solutions combining multiple devices and the provision of finished products. We are also working to expand the scale of our business by strengthening proposals in new business areas, including the physical AI field, expanding our supply chain business, and focusing on increasing sales to growth markets such as automotive and air conditioners.

During the interim consolidated period, sales of products from overseas manufacturers increased year on year, driven by strong sales for automotive and air conditioner applications, where we have focused on expanding sales. On the other hand, sales of products from mechanical component manufacturers declined overall in applications other than data center storage, which performed well. As a result, net sales were ¥77,073 million (down 1.1% year on year). In addition, due to an increase in selling, general and administrative expenses, including investment in human capital, segment profit was ¥1,201 million (down 16.8% year on year).

Solution segment

In the Solution Business, we contribute to value creation by providing network infrastructure and security products utilizing cloud services on an end-to-end basis, from design and construction to operation and maintenance, through offerings optimized for customers' environments. We also provide core business systems, including sales and production management, as well as applications for human resources, payroll, accounting, and other functions, in various forms ranging from on-premises to the cloud. Furthermore, we are accelerating our initiatives in AI products and services, and are promoting the development of new areas and the training of DX personnel.

During the interim consolidated period, the Platform/Application Systems BU (Business Unit) performed well, and the Network Systems BU, which had won a large public-sector project in the same period of the previous year, also performed solidly against the backdrop of growing demand for enhanced security measures and network infrastructure upgrades. As a result, net sales were ¥10,523 million (up 7.0% year on year). On the other hand, in the previous fiscal year, the high proportion of SI fees in sales from the large public-sector project raised the gross profit margin. In the current interim period, the proportion of SI fees returned to a normal level, and selling, general and administrative expenses, including investment in human capital, increased. As a result, segment profit was ¥1,123 million (down 23.8% year on year).

(2) Overview of Financial Position for the First Half of the Fiscal Year Ending March 31, 2027

(Assets)

Total assets at the end of the interim consolidated period decreased by ¥10,310 million compared with the end of the previous consolidated fiscal year to ¥80,727 million. This was mainly due to decreases of ¥3,624 million in land, ¥2,055 million in trade receivables, and ¥2,054 million in accrued consumption taxes receivable.

(Liabilities)

Liabilities at the end of the interim consolidated period decreased by ¥10,169 million compared with the end of the previous consolidated fiscal year to ¥34,872 million. This was mainly due to decreases of ¥6,589 million in short-term borrowings and ¥3,087 million in trade payables.

(Net assets)

Net assets at the end of the interim consolidated period decreased by ¥141 million compared with the end of the previous consolidated fiscal year to ¥45,854 million. This was mainly due to a decrease of ¥7,682 million in retained earnings, a decrease of ¥371 million in foreign currency translation adjustment, a decrease of ¥7,721 million in treasury shares, and an increase of ¥138 million in deferred gains or losses on hedges.

(Cash Flows)

Cash and cash equivalents at the end of the interim consolidated period decreased by ¥1,846 million compared with the end of the previous consolidated fiscal year to ¥7,734 million, as outflows from the decrease in trade payables, repayment of short-term borrowings, payment of dividends, and other items exceeded inflows from profit before income taxes, the decrease in trade receivables, the decrease in accrued consumption taxes receivable, the sale of property, plant and equipment, and other items.

(Operating activities)

Net cash provided by operating activities during the interim consolidated period was ¥2,783 million, as inflows from profit before income taxes, the decrease in trade receivables, the decrease in accrued consumption taxes receivable, and other items exceeded outflows from the decrease in trade payables and other items. As a result, cash inflows increased by ¥2,860 million compared with net cash used of ¥76 million in the previous interim consolidated period.

(Investing activities)

Net cash provided by investing activities during the interim consolidated period was ¥3,766 million, mainly due to the sale of property, plant and equipment, an increase of ¥2,814 million compared with the previous interim consolidated period.

(Financing activities)

Net cash used in financing activities during the interim consolidated period was ¥8,405 million, mainly due to the repayment of short-term borrowings and payment of dividends, an increase in outflows of ¥5,287 million compared with the previous interim consolidated period.

(3) Explanation of Forecasts for Consolidated Business Performance and Other Future Prospects

For the fiscal year ending March 31, 2027, results through the interim consolidated period exceeded the initial plan in both the Device Business and the Solution Business. In the Device Business, sales of automotive products and products for data center storage have been strong, and in the Solution Business, ICT-related upgrade demand has remained solid in both the public and private sectors. A stable business environment is expected to continue. In light of these circumstances, after carefully reviewing our future sales plans, we now expect full-year consolidated results to exceed the initial forecast.

Accordingly, we have revised the full-year consolidated earnings forecast for the fiscal year ending March 31, 2027, announced on May 14, 2026. In conjunction with the change in the forecast of profit attributable to owners of parent, we have also revised the year-end dividend forecast announced on the same date. For details, please refer to the "Notice Regarding Revision of Earnings Forecast and Revision of Dividend Forecast" announced today.

(Forecasts for Consolidated Business Performance for March 2027 Term)

Net sales	¥186,000 million	(up 7.9% year-on-year)
Operating profit	¥6,300 million	(down 8.9% year-on-year)
Ordinary profit	¥5,800 million	(down 4.6% year-on-year)
Profit attributable to owners of parent	¥4,400 million	(down 11.2% year-on-year)
Year-end dividend	¥130 per share	(annual dividend ¥170 per share including the interim dividend)

2. Semi-annual Consolidated Financial Statements and Main Notes

(1) Semi-annual Consolidated Balance Sheet

(in millions of yen)

	As of March 31, 2026	As of September 30, 2026
Assets		
Current assets		
Cash and deposits	9,680	7,834
Notes and accounts receivable - trade, and contract assets	42,387	40,083
Electronically recorded monetary claims - operating	2,235	2,483
Merchandise	20,966	20,051
Partly-finished work	4	43
Other	5,362	3,250
Allowance for doubtful accounts	(17)	(22)
Total current assets	80,619	73,725
Non-current assets		
Property, plant and equipment	6,194	2,304
Intangible assets	386	397
Investments and other assets		
Retirement benefit asset	642	790
Other	3,199	3,513
Allowance for doubtful accounts	(4)	(3)
Total investments and other assets	3,837	4,300
Total non-current assets	10,418	7,002
Total assets	91,037	80,727
Liabilities		
Current liabilities		
Electronically recorded obligations - operating	1,546	782
Accounts payable - trade	18,394	16,071
Short-term borrowings	19,752	13,163
Income taxes payable	1,406	856
Provisions	738	691
Other	2,026	1,934
Total current liabilities	43,864	33,499
Non-current liabilities		
Other	1,177	1,372
Total non-current liabilities	1,177	1,372
Total liabilities	45,042	34,872

(in millions of yen)

	As of March 31, 2026	As of September 30, 2026
Net assets		
Shareholders' equity		
Share capital	14,811	14,811
Capital surplus	16	-
Retained earnings	31,716	24,034
Treasury shares	(8,691)	(970)
Total shareholders' equity	37,852	37,875
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	1,535	1,632
Deferred gains or losses on hedges	(110)	27
Foreign currency translation adjustment	6,253	5,882
Remeasurements of defined benefit plans	401	376
Total accumulated other comprehensive income	8,079	7,918
Non-controlling interests	63	60
Total net assets	45,995	45,854
Total liabilities and net assets	91,037	80,727

(2) Semi-annual Consolidated Statement of Income, Consolidated Statement of Comprehensive Income

(Semi-annual consolidated statement of income)

(in millions of yen)

	Six months ended September 30, 2025	Six months ended September 30, 2026
Net sales	87,781	87,596
Cost of sales	78,832	78,593
Gross profit	8,949	9,002
Selling, general and administrative expenses	5,680	6,395
Operating profit	3,269	2,607
Non-operating income		
Interest income	81	49
Dividend income	23	36
Other	48	59
Total non-operating income	153	146
Non-operating expenses		
Interest expenses	243	192
Foreign exchange losses	248	215
Other	11	21
Total non-operating expenses	503	428
Ordinary profit	2,919	2,324
Extraordinary income		
Gain on sale of non-current assets	1,082	71
Gain on sale of investment securities	-	318
Total extraordinary income	1,082	390
Extraordinary losses		
Loss on retirement of non-current assets	0	0
Loss on sale of investment securities	-	0
Loss due to bank transfer fraud at overseas subsidiary	258	-
Total extraordinary losses	258	0
Profit before income taxes	3,742	2,714
Income taxes - current	1,190	865
Income taxes - deferred	28	(24)
Total income taxes	1,218	841
Profit	2,523	1,873
Loss attributable to non-controlling interests	(2)	(2)
Profit attributable to owners of parent	2,526	1,876

(Semi-annual consolidated statement of comprehensive income)

(in millions of yen)

	Six months ended September 30, 2025	Six months ended September 30, 2026
Profit	2,523	1,873
Other comprehensive income		
Valuation difference on available-for-sale securities	415	96
Deferred gains or losses on hedges	(58)	138
Foreign currency translation adjustment	196	(371)
Remeasurements of defined benefit plans, net of tax	2	(25)
Total other comprehensive income	557	(161)
Comprehensive income	3,081	1,712
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	3,083	1,714
Comprehensive income attributable to non-controlling interests	(2)	(2)

(3) Semi-annual Statement of Cash Flows

(in millions of yen)

	Six months ended September 30, 2025	Six months ended September 30, 2026
Cash flows from operating activities		
Profit before income taxes	3,742	2,714
Depreciation	134	425
Amortization of goodwill	9	-
Decrease (increase) in retirement benefit asset or liability	(7)	(55)
Increase (decrease) in allowance for doubtful accounts	8	4
Increase (decrease) in provision for share-based payments	(1)	(0)
Interest and dividend income	(105)	(86)
Interest expenses	243	192
Loss (gain) on sale of non-current assets	(1,082)	(71)
Loss (gain) on sale of investment securities	-	(318)
Decrease (increase) in trade receivables	(5,968)	1,564
Decrease (increase) in inventories	(5)	735
Increase (decrease) in trade payables	1,960	(2,787)
Decrease (increase) in consumption taxes refund receivable	1,782	2,054
Increase (decrease) in accrued consumption taxes	-	0
Other, net	182	(101)
Subtotal	894	4,269
Interest and dividends received	105	86
Interest paid	(244)	(192)
Income taxes refund (paid)	(831)	(1,380)
Net cash provided by (used in) operating activities	(76)	2,783
Cash flows from investing activities		
Purchase of property, plant and equipment	(97)	(16)
Proceeds from sale of property, plant and equipment	1,154	3,696
Purchase of software	(105)	(63)
Proceeds from sale of investment securities	-	352
Other, net	0	(202)
Net cash provided by (used in) investing activities	951	3,766
Cash flows from financing activities		
Net increase (decrease) in short-term borrowings	(1,785)	(6,489)
Repayments of lease liabilities	(45)	(75)
Net decrease (increase) in treasury shares	(0)	(0)
Dividends paid	(1,286)	(1,840)
Net cash provided by (used in) financing activities	(3,118)	(8,405)
Effect of exchange rate change on cash and cash equivalents	18	9
Net increase (decrease) in cash and cash equivalents	(2,225)	(1,846)
Cash and cash equivalents at beginning of period	9,361	9,580
Cash and cash equivalents at end of period	7,135	7,734

(4) Notes on Semi-annual Consolidated Financial Statements

(Notes Regarding Changes in Accounting Estimates)

(Change in Accounting Estimate for Useful Lives)

In the consolidated first-half period under review, we shortened the useful lives of fixed assets that are not expected to be used after relocation, as the timing of the relocation from our current head office was determined in connection with the rebuilding of our head office building.

As a result, compared with the previous method, operating profit, ordinary profit, and profit before income taxes for the consolidated first-half period under review each decreased by ¥251 million.

(Notes Regarding Segment Information, etc.)

Segment Information

I. Previous Interim Consolidated Accounting Period (April 1, 2025 to September 30, 2025)

1. Information on sales and the amount of profit or loss for each reported segment

(in millions of yen)

	Device Business	Solution Business	Total
Sales			
Revenues from external customers	77,948	9,832	87,781
Transactions with other segments	-	-	-
Total	77,948	9,832	87,781
Segment Profit	1,444	1,474	2,919

Note: Segment profit is consistent with ordinary profit in the interim consolidated statements of income.

II. Current Interim Consolidated Accounting Period (April 1, 2026 to September 30, 2026)

1. Information on sales and the amount of profit or loss for each reported segment

(in millions of yen)

	Device Business	Solution Business	Total
Sales			
Revenues from external customers	77,073	10,523	87,596
Transactions with other segments	-	-	-
Total	77,073	10,523	87,596
Segment Profit	1,201	1,123	2,324

Note: Segment profit is consistent with ordinary profit in the interim consolidated statements of income.

(Notes Regarding Remarkable Change of Shareholders' Equity)

Based on a resolution of the Board of Directors meeting held on August 5, 2026, the Company retired 3,566,984 shares of treasury shares on August 26, 2026. As a result, during the current interim consolidated accounting period, capital surplus decreased by 16 million yen, retained earnings by 7,705 million yen, and treasury shares by 7,721 million yen, and as of the end of the current interim consolidated accounting period, retained earnings amounted to 24,034 million yen and treasury shares to 970 million yen.

(Notes Regarding Going Concern)

None.

(Notes Regarding Revenue Recognition)

(Breakdown of revenue generated from contracts with customers)

(in millions of yen)

Report segment	**Six months ended September 30, 2025**	**Six months ended September 30, 2026**
Device segment		
By type of supplier		
Mechanical parts manufacturers	33,838	31,151
Overseas manufacturers	29,324	31,798
Other manufacturers	14,784	14,123
Subtotal	77,948	77,073
Solution segment		
By BU (business unit)		
Network Systems BU	5,056	5,110
Firefighting and Disaster Preparedness BU	389	341
Platform BU	1,626	2,029
Application Systems BU	1,884	2,118
Video Systems BU	874	923
Subtotal	9,832	10,523
Total	87,781	87,596