Non-consolidated Financial Results for the Fiscal Year Ended March 31, 2026 <under Japanese GAAP>

May 11, 2026

Company name: PALTAC CORPORATION
(URL: https://www.paltac.co.jp/)
Listing: Tokyo Stock Exchange (Code number: 8283)
Representative: Representative Director, President
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Scheduled date to hold annual general meeting of shareholders: June 19, 2026
Scheduled date to commence dividend payments: June 1, 2026
Scheduled date to submit the Securities Report: June 19, 2026
Preparation of supplementary material on financial results: Yes
Holding of financial results presentation meeting: No

(Figures are rounded down to the nearest million yen)

1. Financial Results for the Fiscal Year Ended March 31, 2026 (From April 1, 2025 to March 31, 2026)

(1) Operating Results (% increase (decrease) figures indicate year-on-year change)

	Net sales		Operating profit		Ordinary profit		Profit	
Fiscal year ended	(¥ million)	%	(¥ million)	%	(¥ million)	%	(¥ million)	%
March 31, 2026	1,237,846	4.2	26,430	(5.6)	29,807	(5.9)	22,031	(3.6)
March 31, 2025	1,188,097	3.1	28,008	3.1	31,684	3.7	22,864	10.8

	Earnings per share	Diluted earnings per share	Earnings on equity	Ordinary profit on total assets	Operating profit on net sales
Fiscal year ended	(¥)	(¥)	%	%	%
March 31, 2026	358.99	–	7.5	5.7	2.1
March 31, 2025	366.46	–	8.1	6.3	2.4

Reference: Equity in earnings of affiliates: Fiscal year ended March 31, 2026 ¥– million
Fiscal year ended March 31, 2025 ¥– million

(2) Financial Position

	Total assets	Net assets	Equity ratio	Net assets per share
As of	(¥ million)	(¥ million)	%	(¥)
March 31, 2026	532,171	301,738	56.7	4,963.27
March 31, 2025	507,048	287,669	56.7	4,664.19

Reference: Equity As of March 31, 2026: ¥301,738 million As of March 31, 2025: ¥287,669 million

(3) Cash Flow Status

	Cash flows from operating activities	Cash flows from investing activities	Cash flows from financing activities	Cash and cash equivalents at the end of period
Fiscal year ended	(¥ million)	(¥ million)	(¥ million)	(¥ million)
March 31, 2026	24,929	(402)	(11,160)	83,282
March 31, 2025	20,675	(428)	(11,324)	69,916

2. Dividends

	Annual dividends per share (¥)					Total dividends paid (Full year) (¥ million)	Payout ratio (%)	Dividends paid on net assets (%)
	1Q	2Q	3Q	Year-end	Full year (Total)			
Fiscal year ended March 31, 2025	–	50.00	–	55.00	105.00	6,517	28.7	2.3
Fiscal year ended March 31, 2026	–	57.00	–	63.00	120.00	7,333	33.4	2.5
Fiscal year ending March 31, 2027 (Forecasts)	–	0.00	–	0.00	0.00		—	

As announced today (May 11, 2026) in "Notice Concerning Expression of Opinion in Support of Tender Offer for Company Shares by MEDIPAL HOLDINGS CORPORATION, the Parent Company of the Company, and Recommendation to Tender Shares" and "Notice Concerning Dividends of Surplus (No Dividend)," the Company has resolved not to pay interim and year-end dividends for the fiscal year ending March 31, 2027. This decision reflects the fact that, following the tender offer for the Company's common stock ("the Company Shares") by MEDIPAL HOLDINGS CORPORATION and a series of subsequent procedures, the Company Shares are expected to be delisted.

3. Forecasts of Financial Results for the Fiscal Year Ending March 31, 2027 (From April 1, 2026 to March 31, 2027)

As announced today (May 11, 2026) in "Notice Concerning Expression of Opinion in Support of Tender Offer for Company Shares by MEDIPAL HOLDINGS CORPORATION, the Parent Company of the Company, and Recommendation to Tender Shares," the Company has not disclosed its earnings forecasts for the fiscal year ending March 31, 2027, in view of the fact that, following the tender offer for the Company Shares by MEDIPAL HOLDINGS CORPORATION and a series of subsequent procedures, the Company Shares are expected to be delisted.

* Notes

(1) Changes in Accounting Policies, Changes in Accounting Estimates, and Restatements

1) Changes in accounting policies due to revisions to accounting standards, and other regulations: No
2) Changes in accounting policies due to other reasons: No
3) Changes in accounting estimates: No
4) Restatements: No

(2) Number of Issued Shares (common stock)

1) Number of issued shares at the end of the period (including treasury shares)

As of March 31, 2026	62,000,000 shares
As of March 31, 2025	63,000,000 shares

2) Number of treasury shares at the end of the period

As of March 31, 2026	1,205,776 shares
As of March 31, 2025	1,323,911 shares

3) Average number of outstanding shares during the period

For the fiscal year ended March 31, 2026	61,372,460 shares
For the fiscal year ended March 31, 2025	62,392,761 shares

(Notes)

(1) Based on a decision by the Board of Directors on August 4, 2025, the Company purchased 881,800 treasury shares.

(2) On August 20, 2025, the Company retired treasury shares. As a result, the number of issued shares and of treasury shares decreased by 1,000,000 shares respectively.

* This financial results report is not subject to the audit procedures by certified public accountants or audit firms.

* How to access the presentation (Presentation Material for financial results)
The presentation (Presentation Material for financial results) is posted on the Company's website (https://www.paltac.co.jp/en/ir/).

* Information regarding this report (including the attached material)
None of the information in this report constitutes solicitation to purchase or sell the stock of PALTAC CORPORATION. It was not prepared with the intention of providing investment advice about the stock of PALTAC CORPORATION. Furthermore, this report has been translated from a part of the Japanese original for reference purposes only. In the event of any discrepancy between this translated report and the Japanese original, the original shall prevail.

Non-consolidated Financial Statements

(1) Balance Sheets

(Millions of yen)

	As of March 31, 2025	As of March 31, 2026
Assets		
Current assets		
Cash and deposits	69,916	83,282
Notes receivable - trade	21	—
Electronically recorded monetary claims - operating	5,549	3,350
Accounts receivable - trade	212,549	225,765
Merchandise and finished goods	54,705	54,179
Prepaid expenses	642	693
Accounts receivable - other	16,284	16,902
Other	6,070	6,208
Allowance for doubtful accounts	(3)	(3)
Total current assets	365,735	390,379
Non-current assets		
Property, plant and equipment		
Buildings	79,755	80,072
Accumulated depreciation	(34,430)	(37,224)
Buildings, net	45,325	42,848
Structures	5,920	5,922
Accumulated depreciation	(4,382)	(4,613)
Structures, net	1,538	1,309
Machinery and equipment	56,831	58,101
Accumulated depreciation	(38,430)	(41,027)
Machinery and equipment, net	18,401	17,073
Vehicles	1,342	1,376
Accumulated depreciation	(1,204)	(1,204)
Vehicles, net	137	171
Tools, furniture and fixtures	2,379	2,449
Accumulated depreciation	(1,934)	(1,855)
Tools, furniture and fixtures, net	445	593
Land	46,748	46,748
Leased assets	597	687
Accumulated depreciation	(278)	(254)
Leased assets, net	318	432
Construction in progress	18	97
Total property, plant and equipment	112,933	109,275
Intangible assets		
Patent right	60	28
Software	483	562
Software in progress	79	44
Telephone subscription right	84	84
Other	16	14
Total intangible assets	724	734

(Millions of yen)

	As of March 31, 2025	As of March 31, 2026
Investments and other assets		
Investment securities	25,600	29,353
Shares of subsidiaries and associates	159	226
Investments in capital	0	0
Investments in capital of subsidiaries and associates	126	126
Distressed receivables	0	—
Long-term prepaid expenses	659	555
Prepaid pension costs	691	846
Guarantee deposits	366	624
Other	51	51
Allowance for doubtful accounts	(3)	(3)
Total investments and other assets	27,654	31,782
Total non-current assets	141,312	141,792
Total assets	507,048	532,171
Liabilities		
Current liabilities		
Electronically recorded obligations - operating	10,778	10,422
Accounts payable - trade	161,836	168,404
Lease liabilities	117	169
Accounts payable - other	20,926	23,426
Accrued expenses	276	425
Income taxes payable	5,252	5,493
Accrued consumption taxes	380	814
Advances received	27	23
Deposits received	119	151
Provision for bonuses	1,740	1,626
Asset retirement obligations	—	2
Other	7,571	7,533
Total current liabilities	209,028	218,493
Non-current liabilities		
Lease liabilities	232	306
Deferred tax liabilities	6,459	7,777
Provision for retirement benefits	3,123	3,208
Asset retirement obligations	80	139
Long-term deposits received	455	507
Total non-current liabilities	10,351	11,940
Total liabilities	219,379	230,433

(Millions of yen)

	As of March 31, 2025	As of March 31, 2026
Net assets		
Shareholders' equity		
Share capital	15,869	15,869
Capital surplus		
Legal capital surplus	16,597	16,597
Other capital surplus	8,495	4,144
Total capital surplus	25,093	20,741
Retained earnings		
Legal retained earnings	665	665
Other retained earnings		
Reserve for tax purpose reduction entry of non-current assets	7,511	7,419
General reserve	207,244	222,244
Retained earnings brought forward	24,974	25,202
Total retained earnings	240,395	255,531
Treasury shares	(5,757)	(5,527)
Total shareholders' equity	275,601	286,615
Valuation and translation adjustments		
Valuation difference on available-for-sale securities	12,082	15,103
Deferred gains or losses on hedges	(14)	18
Total valuation and translation adjustments	12,067	15,122
Total net assets	287,669	301,738
Total liabilities and net assets	507,048	532,171

(2) Statements of Income

(Millions of yen)

	Fiscal year ended March 31, 2025	Fiscal year ended March 31, 2026
Net sales		
Net sales of goods	1,170,135	1,218,708
Net sales on other business	17,962	19,138
Total net sales	1,188,097	1,237,846
Cost of sales		
Cost of goods sold		
Beginning merchandise inventory	51,352	54,705
Cost of purchased goods	1,087,295	1,129,270
Subtotal	1,138,647	1,183,976
Ending merchandise inventory	54,705	54,179
Cost of goods sold	1,083,941	1,129,796
Cost of sales on other business	15,173	15,728
Total cost of sales	1,099,114	1,145,525
Gross profit	88,982	92,321
Selling, general and administrative expenses	60,973	65,890
Operating profit	28,008	26,430
Non-operating income		
Dividend income	516	568
Research fee income	1,868	1,912
Rental income from real estate	166	166
Other	1,293	794
Total non-operating income	3,844	3,442
Non-operating expenses		
Interest expenses	6	7
Rental expenses on real estate	115	32
Commission for purchase of treasury shares	34	12
Other	11	13
Total non-operating expenses	168	65
Ordinary profit	31,684	29,807

(Millions of yen)

	Fiscal year ended March 31, 2025	Fiscal year ended March 31, 2026
Extraordinary income		
Gain on sale of non-current assets	5	—
Gain on sale of investment securities	1,010	1,905
Reversal of provision for loss on disaster	7	—
Insurance claim income	—	478
Total extraordinary income	1,023	2,384
Extraordinary losses		
Loss on sale of non-current assets	7	—
Loss on retirement of non-current assets	11	20
Impairment losses	—	104
Loss on valuation of investment securities	—	210
Loss on valuation of shares of subsidiaries and associates	—	97
Total extraordinary losses	19	433
Profit before income taxes	32,689	31,758
Income taxes - current	9,472	9,813
Income taxes - deferred	352	(85)
Total income taxes	9,824	9,727
Profit	22,864	22,031

Supplementary Schedules of Cost of Sales

Cost of sales on other business

	Fiscal year ended March 31, 2025		Fiscal year ended March 31, 2026	
Composition of costs	Amount (¥ million)	Composition ratio (%)	Amount (¥ million)	Composition ratio (%)
Payroll costs	6,003	39.6	6,254	39.8
Packing and shipping costs	5,036	33.2	5,526	35.1
Depreciation and amortization	2,401	15.8	2,302	14.6
Others	1,730	11.4	1,645	10.5
Total	15,173	100.0	15,728	100.0

(3) Statements of Changes in Equity

Fiscal year ended March 31, 2025

(Millions of yen)

	Shareholders' equity								
		Capital surplus			Retained earnings				
						Other retained earnings			
	Share capital	Legal capital surplus	Other capital surplus	Total capital surplus	Legal retained earnings	Reserve for tax purpose reduction entry of non-current assets	General reserve	Retained earnings brought forward	Total retained earnings
Balance at beginning of period	15,869	16,597	11,229	27,827	665	7,467	192,244	23,357	223,735
Changes during period									
Dividends of surplus				—				(6,204)	(6,204)
Profit				—				22,864	22,864
Adjustment to reserve due to change in tax rate				—		(97)		97	—
Provision of reserve for tax purpose reduction entry of non-current assets				—		225		(225)	—
Reversal of reserve for tax purpose reduction entry of non-current assets				—		(84)		84	—
Provision of general reserve				—			15,000	(15,000)	—
Purchase of treasury shares				—					—
Cancellation of treasury shares			(2,733)	(2,733)					—
Net changes in items other than shareholders' equity				—					—
Total changes during period	—	—	(2,733)	(2,733)	—	43	15,000	1,616	16,660
Balance at end of period	15,869	16,597	8,495	25,093	665	7,511	207,244	24,974	240,395

	Shareholders' equity		Valuation and translation adjustments			Total net assets
	Treasury shares	Total shareholders' equity	Valuation difference on available-for-sale securities	Deferred gains or losses on hedges	Total valuation and translation adjustments	
Balance at beginning of period	(3,490)	263,941	14,001	19	14,021	277,962
Changes during period						
Dividends of surplus		(6,204)			—	(6,204)
Profit		22,864			—	22,864
Adjustment to reserve due to change in tax rate		—			—	—
Provision of reserve for tax purpose reduction entry of non-current assets		—			—	—
Reversal of reserve for tax purpose reduction entry of non-current assets		—			—	—
Provision of general reserve		—			—	—
Purchase of treasury shares	(4,999)	(4,999)			—	(4,999)
Cancellation of treasury shares	2,733	—			—	—
Net changes in items other than shareholders' equity		—	(1,919)	(34)	(1,953)	(1,953)
Total changes during period	(2,266)	11,660	(1,919)	(34)	(1,953)	9,706
Balance at end of period	(5,757)	275,601	12,082	(14)	12,067	287,669

Fiscal year ended March 31, 2026

(Millions of yen)

	Shareholders' equity								
		Capital surplus			Retained earnings				
						Other retained earnings			
	Share capital	Legal capital surplus	Other capital surplus	Total capital surplus	Legal retained earnings	Reserve for tax purpose reduction entry of non-current assets	General reserve	Retained earnings brought forward	Total retained earnings
Balance at beginning of period	15,869	16,597	8,495	25,093	665	7,511	207,244	24,974	240,395
Changes during period									
Dividends of surplus				—				(6,895)	(6,895)
Profit				—				22,031	22,031
Adjustment to reserve due to change in tax rate				—					—
Provision of reserve for tax purpose reduction entry of non-current assets				—					—
Reversal of reserve for tax purpose reduction entry of non-current assets				—		(92)		92	—
Provision of general reserve				—			15,000	(15,000)	—
Purchase of treasury shares				—					—
Cancellation of treasury shares			(4,351)	(4,351)					—
Net changes in items other than shareholders' equity				—					
Total changes during period	—	—	(4,351)	(4,351)	—	(92)	15,000	228	15,136
Balance at end of period	15,869	16,597	4,144	20,741	665	7,419	222,244	25,202	255,531

	Shareholders' equity		Valuation and translation adjustments			Total net assets
	Treasury shares	Total shareholders' equity	Valuation difference on available-for-sale securities	Deferred gains or losses on hedges	Total valuation and translation adjustments	
Balance at beginning of period	(5,757)	275,601	12,082	(14)	12,067	287,669
Changes during period						
Dividends of surplus		(6,895)			—	(6,895)
Profit		22,031			—	22,031
Adjustment to reserve due to change in tax rate		—			—	—
Provision of reserve for tax purpose reduction entry of non-current assets		—			—	—
Reversal of reserve for tax purpose reduction entry of non-current assets		—			—	—
Provision of general reserve		—			—	—
Purchase of treasury shares	(4,121)	(4,121)			—	(4,121)
Cancellation of treasury shares	4,351	—			—	—
Net changes in items other than shareholders' equity		—	3,021	33	3,054	3,054
Total changes during period	229	11,014	3,021	33	3,054	14,068
Balance at end of period	(5,527)	286,615	15,103	18	15,122	301,738

(4) Statements of Cash Flows

(Millions of yen)

	Fiscal year ended March 31, 2025	Fiscal year ended March 31, 2026
Cash flows from operating activities		
Profit before income taxes	32,689	31,758
Depreciation	6,495	6,364
Impairment losses	—	104
Increase (decrease) in allowance for doubtful accounts	0	(0)
Increase (decrease) in provision for bonuses	(183)	(114)
Increase (decrease) in provision for loss on disaster	(403)	—
Increase (decrease) in provision for retirement benefits	(71)	(69)
Interest and dividend income	(516)	(569)
Interest expenses	6	7
Loss (gain) on sale of investment securities	(1,010)	(1,905)
Insurance claim income	—	(478)
Loss on valuation of shares of subsidiaries and associates	—	97
Decrease (increase) in trade receivables	(4,956)	(10,996)
Decrease (increase) in inventories	(3,353)	526
Increase (decrease) in trade payables	2,971	6,211
Increase (decrease) in accrued consumption taxes	(2,519)	434
Other, net	978	2,027
Subtotal	30,126	33,399
Interest and dividends received	516	569
Interest paid	(8)	(7)
Payments associated with disaster loss	(401)	—
Proceeds from insurance income	—	478
Income taxes paid	(9,558)	(9,511)
Net cash provided by (used in) operating activities	20,675	24,929
Cash flows from investing activities		
Purchase of property, plant and equipment	(1,406)	(2,078)
Proceeds from sale of property, plant and equipment	83	—
Purchase of intangible assets	(216)	(242)
Purchase of investment securities	(86)	(391)
Proceeds from sale of investment securities	1,415	2,744
Purchase of shares of subsidiaries and associates	—	(164)
Payments for investments in capital of subsidiaries and associates	(14)	—
Other, net	(202)	(269)
Net cash provided by (used in) investing activities	(428)	(402)
Cash flows from financing activities		
Repayments of lease liabilities	(120)	(143)
Purchase of treasury shares	(4,999)	(4,121)
Dividends paid	(6,204)	(6,895)
Net cash provided by (used in) financing activities	(11,324)	(11,160)
Net increase (decrease) in cash and cash equivalents	8,922	13,366
Cash and cash equivalents at beginning of period	60,994	69,916
Cash and cash equivalents at end of period	69,916	83,282