November 19, 2026

To Whom It May Concern:

Company Name: SANKYU INC.
Representative: Kimihiro Nakamura, President and CEO (Representative Director)
Securities Code: 9065; TSE Prime and FSE
Contact: Masahiro Goto, Managing Executive Officer in charge of Finance
Phone: +81-3-3536-3908

Notice Regarding Discontinuation of Acquisition and New Acquisition of Treasury Stock, and Cancellation of Treasury Stock

(Acquisition of treasury stock pursuant to the provisions of Article 165, paragraph 2 of the Companies Act as stipulated in the Articles of Incorporation, and cancellation of treasury stock pursuant to the provisions of Article 178 of the Companies Act)

SANKYU INC. (the "Company") hereby announces that a resolution was adopted by the Board of Directors dated November 19, 2026 to discontinue the acquisition of treasury stock based on the resolution of the Board of Directors meeting held on May 14, 2026, to newly acquire treasury stock in accordance with Article 156 of the Companies Act as applied mutatis mutandis pursuant to Article 165, paragraph 3, and to cancel treasury stock pursuant to Article 178 of the same Act. The details are as follows:

Details

1. Details of the Discontinuation of Treasury Stock Acquisition Based on the Resolution of the Board of Directors Meeting Held on May 14, 2026

(1) Reason for Discontinuation

To implement the acquisition of treasury stock based on the new resolution.

(2) Details of the Resolution by the Board of Directors on May 14, 2026

① Type of shares to be acquired : Common shares of the Company

② Total number of shares to be acquired : Up to 5 million shares (Note)

(Ratio to total number of outstanding shares excluding treasury stock: 9.97%)

③ Total acquisition cost : Up to JPY 20 billion

④ Acquisition period : From May 15, 2026 to February 26, 2027

Note: This press release does not constitute a solicitation of investment in any securities. This press release has been prepared for the purpose of publicly announcing a discontinuation of acquisition and new acquisition of treasury stock, and cancellation of treasury stock, and not for the purpose of soliciting investment or engaging in any other similar activities within or outside Japan. With respect to investments in the shares of common stock of the Company, investors are advised to do so based on their judgement after reviewing the Prospectus on the Offering of Shares and amendments thereto, if any, prepared by the Company. This press release does not constitute a solicitation for sale of securities in the United States. The shares of common stock of the Company have not been and will not be registered under the United States Securities Act of 1933, as amended (the "United States Securities Act") and may not be offered or sold in the United States absent registration or an exemption from registration under the United States Securities Act. No securities will be publicly offered in the United States regarding this matter.

⑤ Acquisition method : Market purchases on the Tokyo Stock Exchange

(Note) As stated in the "Notice Regarding Stock Split and Partial Amendment to the Articles of Incorporation Accompanying the Stock Split" announced on May 14, 2026, the Company has conducted a stock split at a ratio of five shares for each common share of the Company, which took effect on October 1, 2026. On and after the effective date of the stock split, the total number of shares to be acquired is to be read as "up to 25 million shares".

(3) Total amount of treasury stock acquired based on the above resolution by the Board of Directors (as of November 19, 2026)

① Total number of shares acquired : 0 shares

② Total acquisition cost : 0 yen

*During the acquisition period of treasury stock based on the resolution of the Board of Directors meeting held on May 14, 2026, the Company suspended market purchases to avoid any violation of insider trading regulations during periods when the Company could be deemed to be in possession of undisclosed material facts. Consequently, the Company did not acquire treasury stock.

2. Details of Treasury Stock Acquisition Based on the Resolution by the Board of Directors dated November 19, 2026

(1) Reason for the Acquisition of Treasury Stock

The Company will acquire treasury stock to enhance shareholder returns and improve capital efficiency aimed at maximizing corporate value, as well as to mitigate the impact on the supply and demand of the Company's shares resulting from the secondary offering of its common stock as described in the "Notice Regarding Secondary Offering of Shares" announced today.

Please refer to the "Notice Regarding Secondary Offering of Shares" announced today for details of the said secondary offering.

(2) Details of the Resolution by the Board of Directors dated November 19, 2026

① Type of shares to be acquired : Common shares of the Company

② Total number of shares to be acquired : Up to 25 million shares

(Ratio to total number of outstanding shares excluding treasury stock: 9.97%)

③ Total acquisition cost : Up to JPY 20 billion

④ Acquisition period : From January 4, 2027 to August 31, 2027

⑤ Acquisition method : Market purchases on the Tokyo Stock Exchange

Note: This press release does not constitute a solicitation of investment in any securities. This press release has been prepared for the purpose of publicly announcing a discontinuation of acquisition and new acquisition of treasury stock, and cancellation of treasury stock, and not for the purpose of soliciting investment or engaging in any other similar activities within or outside Japan. With respect to investments in the shares of common stock of the Company, investors are advised to do so based on their judgement after reviewing the Prospectus on the Offering of Shares and amendments thereto, if any, prepared by the Company. This press release does not constitute a solicitation for sale of securities in the United States. The shares of common stock of the Company have not been and will not be registered under the United States Securities Act of 1933, as amended (the "United States Securities Act") and may not be offered or sold in the United States absent registration or an exemption from registration under the United States Securities Act. No securities will be publicly offered in the United States regarding this matter.

3. Details of Treasury Stock Cancellation

(1) Type of shares to be cancelled : Common shares of the Company

(2) Total number of shares to be cancelled : All treasury shares exceeding 5% of the total number of issued shares as of the completion of the treasury stock acquisition resolved by the Board of Directors dated November 19, 2026

(3) Scheduled cancellation date : September 21, 2027

*The total number of shares to be cancelled will be announced after the completion of the treasury stock acquisition described in section 2 above.

(Reference)

1. Policy on Holding Treasury Stock

At the Board of Directors meeting held on May 12, 2025, the Company resolved that the upper limit for holding treasury stock shall be approximately 5% of the total number of issued shares, that shares exceeding this threshold will in principle be cancelled, and the held treasury stock will be effectively utilized to enhance corporate value, such as for use in the board member remuneration system.

2. Holding of Treasury Stock as of October 31, 2026

(1) Total number of issued shares (excluding treasury stock) : 250,725,907 shares

(2) Number of treasury stock shares held : 13,782,838 shares

End

Note: This press release does not constitute a solicitation of investment in any securities. This press release has been prepared for the purpose of publicly announcing a discontinuation of acquisition and new acquisition of treasury stock, and cancellation of treasury stock, and not for the purpose of soliciting investment or engaging in any other similar activities within or outside Japan. With respect to investments in the shares of common stock of the Company, investors are advised to do so based on their judgement after reviewing the Prospectus on the Offering of Shares and amendments thereto, if any, prepared by the Company. This press release does not constitute a solicitation for sale of securities in the United States. The shares of common stock of the Company have not been and will not be registered under the United States Securities Act of 1933, as amended (the "United States Securities Act") and may not be offered or sold in the United States absent registration or an exemption from registration under the United States Securities Act. No securities will be publicly offered in the United States regarding this matter.