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November 19, 2026

Company: NIPPON KANZAI Holdings Co., Ltd.
Representative: Shintaro Fukuda, President and Representative Director
(Code number: 9347 TSE Prime)
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Notice Regarding Acquisition of Treasury Shares and Acquisition of Treasury Shares Through Off-Auction Own Share Repurchase Trading System (ToSTNeT-3)

(Acquisition of Treasury Shares pursuant to Article 165, Paragraph (2) of the Companies Act and the Company's Articles of Incorporation, and Acquisition of Treasury Shares through Off-Auction Own Share Repurchase Trading System (ToSTNeT-3))

NIPPON KANZAI Holdings Co., Ltd. ("the Company") hereby announces that it resolved, at the Board of Directors meeting held on November 19, 2026, to acquire treasury shares pursuant to Article 156 of the Companies Act, as applied pursuant to Article 165, Paragraph (3) of the same Act, and resolved the specific method of such acquisition. The details are as follows.

1. Reason for Acquisition of Treasury Shares
   To enable the implementation of a flexible capital policy in response to changes in the business environment.
2. Method of Acquisition
   Based on today's (November 19, 2026) closing price of the Company's common stock on the Tokyo Stock Exchange Prime Market (including final special quote) of 3,110 yen, the Company will place an order to purchase shares through the Tokyo Stock Exchange off-auction own share repurchase trading system (ToSTNeT-3) at 8:45 a.m. on November 20, 2026 (no changes to other transaction systems or transaction times will be made).
   Furthermore, the purchase order will apply only to the specified transaction time.
3. Details of Acquisition

(1) Type of shares to be acquired	Common stock of the Company
(2) Total number of shares to be acquired	400,000 shares (maximum) (1.10% of the total number of issued shares, excluding treasury shares)
(3) Total Acquisition Cost	1,244,000,000 yen (maximum)

   (Note 1) No change will be made to the number of shares. All or part of the repurchase may not be performed depending on factors such as market trends.
   (Note 2) The acquisition will be made on the basis of sell orders corresponding to the number of shares scheduled to be acquired.
4. Results of Acquisition
   The results of the acquisition will be announced after completion of the transaction at 8:45 a.m. on November 20, 2026.

(Reference) Holding status of treasury shares as of September 30, 2026

Total number of issued shares (excluding treasury shares)	36,320,947 shares
Number of treasury shares	4,859,359 shares