Note: This document has been translated from the Japanese original for reference purposes only. In the event of any discrepancy between this translated document and the Japanese original, the original shall prevail.

November 20, 2026

Company: NIPPON KANZAI Holdings Co., Ltd.
Representative: Shintaro Fukuda, President and Representative Director
(Code number: 9347 TSE Prime)
Inquiries: Junichi Tokura, Head of Finance & Accounting Dept.
(TEL:+81-3-5299-0863)

Notice Regarding Results of Acquisition of Treasury Shares through Off-Auction Own Share Repurchase Trading System (ToSTNeT-3) and Completion of Acquisition of Treasury Shares

NIPPON KANZAI Holdings Co., Ltd. ("the Company") hereby announces that it has today acquired treasury shares in line with an announcement made on November 19, 2026, as described below. The Company also hereby announces the completion of the acquisition of treasury shares based on the resolution at the Board of Directors meeting held on November 20, 2026.

1. Reason for the Acquisition of Treasury Shares
   To enable the implementation of a flexible capital policy in response to changes in the business environment.
2. Details of Acquisition

(1) Type of shares acquired	Common stock of the Company
(2) Total number of shares acquired	357,100 shares
(3) Total acquisition cost	1,110,581,000 yen (3,110 yen per share)
(4) Date of acquisition	November 20, 2026
(5) Acquisition method	Purchase through the Tokyo Stock Exchange off-auction own share repurchase trading system (ToSTNeT-3)

(Reference) Details of resolution to repurchase treasury shares (announced November 19, 2026)

(1) Type of shares to be repurchased	Common stock of the Company
(2) Total number of shares to be repurchased	400,000 shares (maximum) (1.10% of the total number of issued shares, excluding treasury shares)
(3) Total repurchase cost of shares	1,244,000,000 yen (maximum)

(4) Holding status of treasury shares as of September 30, 2026

Total number of issued shares (excluding treasury shares)	36,320,947 shares
Number of treasury shares	4,859,359 shares