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November 27, 2026

Company: NIPPON KANZAI Holdings Co., Ltd.
Representative: Shintaro Fukuda, President and Representative Director
(Code number: 9347 TSE Prime)
Inquiries: Yasuhiro Harada,
Managing Director, in charge of Finance & Accounting
(TEL: +81-3-5299-0863)

Notice Regarding Financial Results of Parent Company, etc.

NIPPON KANZAI Holdings Co., Ltd. ("the Company") hereby announces that financial results, etc. of its parent company, etc. have been finalized, as described below.

1. Name, etc. of parent company, etc.

(1)	Name of the parent company, etc.:	Nippon Service Master Y.K. (other affiliated company)
(2)	Business content:	Holding, trading, and managing financial instruments including shares and bonds
(3)	Relationship with the Company:	
	(i) Capital relationship:	Percentage of voting rights held: 34.62% (as of September 30, 2026)
	(ii) Personnel relationship:	Shintaro Fukuda, President and Representative Director of the Company holds 100% of the voting rights. Shintaro Fukuda also serves as the Representative Director of the said company.
	(iii) Business relationship:	The Company has entered into a lease agreement with the said company for its office space.

2. Shareholding status, major shareholders, and directors

(1) Shareholders

(As of August 31, 2026)

Classification	Shareholding situation							
	Government and local authorities	Financial institutions	Securities companies	Other corporations	Foreign corporations, etc.	Individuals among foreign corporations, etc.	Individuals and other shareholders	Total
Number of shareholders	—	—	—	2	—	—	1	3
Number of shares owned	—	—	—	748	—	—	252	1,000
Percentage of share ownership (%)	—	—	—	74.80	—	—	25.20	100.00

(2) Major shareholders

(As of August 31, 2026)

Name	Location	Number of shares owned	Percentage (%)
Shintaro Fukuda	Shibuya-ku, Tokyo	252	25.20
The Fukuda Memorial Foundation	9-16, Rokutanji-cho, Nishinomiya-shi, Hyogo	498	49.80
Keio University (The Fukuda Memorial Academic Support Fund)	15-45, 2-chome, Mita, Minato-ku, Tokyo	250	25.00
Total	—	1,000	100.00

(Note) 748 shares held by The Fukuda Memorial Foundation and Keio University are non-voting class shares.

(3) Directors

(As of August 31, 2026)

Title	Name	Date of birth	Brief history		Number of shares owned
President and Representative Director	Noriko Fukuda	February 11, 1941	January 1992	President and Representative Director, Nippon Service Master Y.K. (current position)	—
Representative Director	Shintaro Fukuda	June 29, 1965	June 1998	Director, NIPPON KANZAI Co., Ltd.	252
			October 2006	Representative Director, Nippon Service Master Y.K. (current position)	
			April 2008	President and Representative Director, NIPPON KANZAI Co., Ltd. (current position)	
			April 2023	President and Representative Director, NIPPON KANZAI Holdings Co., Ltd. (current position)	

3. Financial statements

(1) Balance sheet

As of August 31, 2026

(thousands of yen)

Assets		Liabilities	
Account item	Amount	Account item	Amount
Current assets	675,504	Current liabilities	17,256
Cash and deposits	675,466	Other accounts payable	17,166
Prepaid expenses	38	Accrued consumption taxes	8
		Income taxes payable	82
Non-current assets	9,185,642		
Intangible assets	62	Non-current liabilities	3,210,000
Telephone subscription right	62	Long-term borrowings	3,210,000
Investments and other assets	9,185,579	Total liabilities	3,227,256
Investment securities	7,947,694	Net assets	
Investments in capital	100	Shareholders' equity	6,633,889
Guarantee deposits	53,782	Share capital	10,000
Insurance reserve funds	1,184,001	Retained earnings	6,623,889
		Legal retained earnings	9,700
		Other retained earnings	6,614,189
		General reserve	70,000
		Retained earnings brought forward	6,544,189
		Total net assets	6,633,889
Total assets	9,861,146	Total liabilities and net assets	9,861,146

(2) Statement of income

From September 1, 2025 to August 31, 2026

(thousands of yen)

Account item	Amount	
Net sales		715,473
Selling, general and administrative expenses		123,479
Operating profit		591,993
Non-operating income		
Interest and dividend income	59,406	
Other	7,539	66,945
Non-operating expenses		
Interest expenses	104,531	104,531
Ordinary profit		554,407
Profit before income taxes		554,407
Income taxes - current		9,180
Profit		545,227

(Note) The financial results have not been subject to a statutory audit. Amounts are rounded down to the nearest thousand yen.