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August 14, 2026

Company name: LUCKLAND CO., LTD.
Representative: Hirokazu Kasahara, President & CEO
Securities code: 9612; TSE Prime Market
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& Head of Corporate Management Division
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Notice Concerning Planned Change in a Principal Shareholder and the Principal Shareholder That Is the Largest Shareholder, and Purchase of Shares as an Act Specified by Cabinet Order as Being Equivalent to a Tender Offer

Today, the Company received notification from S CREATE CO.Ltd ("S CREATE") that, as set forth in the attachment, S CREATE will acquire shares of the Company from A CREATES CO.LTD. ("A CREATES"). Accordingly, the Company hereby announces that a change in a principal shareholder and the principal shareholder that is the largest shareholder is expected to occur today, as set forth below. This acquisition of shares will constitute an acquisition of 5% or more on a voting rights basis and therefore falls under a "purchase of shares as an act specified by Cabinet Order as being equivalent to a tender offer" as stipulated in Article 167, Paragraph 1 of the Financial Instruments and Exchange Act and Article 31 of the Order for Enforcement of the same Act.

This document constitutes disclosure by the Company pursuant to the Securities Listing Regulations and also constitutes an announcement pursuant to Article 30, Paragraph 1, Item 4 of the Order for Enforcement of the Financial Instruments and Exchange Act, based on a request made to the Company (the company subject to the purchase of shares constituting an act equivalent to a tender offer) by S CREATE CO.Ltd (the share acquirer).

1. Background to the change

The Company has received notification from A CREATES, a principal shareholder and the principal shareholder that is the largest shareholder of the Company, that it plans to transfer all 1,517,900 shares of the Company that it holds to S CREATE effective today. As a result, a change in a principal shareholder and the principal shareholder that is the largest shareholder of the Company is expected to occur as of today.

2. Overview of shareholders subject to the change

(1) Overview of shareholder that will cease to be the principal shareholder that is the largest shareholder

(a) Name	A CREATES CO.LTD.
(b) Location	1-2 Nakagawa, Tsuzuki-ku, Yokohama, Kanagawa, Japan
(c) Title and name of representative	Representative Director Taeko Mochizuki, Keiichiro Mochizuki
(d) Business activities	Corporate management diagnosis and consulting services, etc.
(e) Capital	¥10 million

(2) Overview of shareholder that will newly become a principal shareholder

(a) Name	S CREATE CO.Ltd
(b) Location	1-2 Nakagawa, Tsuzuki-ku, Yokohama, Kanagawa, Japan
(c) Title and name of representative	Representative Director Keiichiro Mochizuki
(d) Business activities	Purchase, management, holding, and investment of securities, etc.
(e) Capital	¥1 million

3. Number of voting rights (number of shares held) and percentage to total voting rights of all shareholders before and after change

(1) Shareholder that will cease to be a principal shareholder and the principal shareholder that is the largest shareholder (A CREATES)

	Number of voting rights (number of shares held)	Percentage to total voting rights	Shareholder rank among major shareholders
Before the change (As of June 30, 2026)	15,179 voting rights (1,517,900 shares)	13.15%	2nd
After the change	-	-	-

(2) Shareholder that will newly become a principal shareholder and the principal shareholder that is the largest shareholder (S CREATE)

	Number of voting rights (number of shares held)	Percentage to total voting rights	Shareholder rank among major shareholders
Before the change (As of June 30, 2026)	-	-	-
After the change	15,179 voting rights (1,517,900 shares)	13.15%	2nd

(Notes) 1. The “percentage to total voting rights” before and after the change is calculated using 115,429, the total number of voting rights of all shareholders as of June 30, 2026, as the denominator (rounded to two decimal places). The number of non-voting shares deducted from the total

number of issued shares comprises 851 treasury shares held by the Company and a total of 8,749 shares constituting less than one unit as of June 30, 2026. The Company's share unit consists of 100 shares.

2. The "percentage to total voting rights" is rounded to two decimal places.
3. "Shareholder rank among major shareholders" is based on the number of shares recorded in the Company's shareholder register as of June 30, 2026.
4. The numbers of shares held by A CREATES and S CREATE before and after the change are based on information received from A CREATES and S CREATE in connection with the acquisition of shares.

4. Outlook

The change will have no impact on the Company's management, financial results, or other matters.

The Company has entered into a business outsourcing agreement with A CREATES, an asset management company for which Keiichiro Mochizuki (hereinafter, "Mr. Mochizuki"), former President and Representative Director of the Company, serves as Representative Director and in which he holds a 100% equity interest. Under the agreement, if the project referral activities of A CREATES result in a Group company entering into a contract with a customer and commencing construction or design work, a referral fee of up to a certain fixed percentage of the contract amount (excluding tax) between the customer and the Group is paid to A CREATES after completion of delivery of the project. The fixed percentage is set at the same level as the rates applied under business outsourcing agreements with other partner companies and the like. The agreement also stipulates that no other compensation whatsoever will be paid by the Company to A CREATES and that A CREATES will not charge the Group any expenses whatsoever related to customer referrals. In addition, a special provision of the business outsourcing agreement stipulates that the exercise of shareholder rights pertaining to shares of the Company held by A CREATES and Mr. Mochizuki shall be entrusted to a person designated by the Company's Nomination and Compensation Committee.

Even if the above share transfer is executed, the Company plans to enter into a three-party agreement with A CREATES and S CREATE stipulating that, for as long as the business outsourcing agreement between A CREATES and the Company concerning project referrals remains in effect, the exercise of voting rights pertaining to shares of the Company held by S CREATE will be delegated to a person designated by the Company's Nomination and Compensation Committee.

(Attachment)

August 14, 2026

Company name: S CREATE CO.Ltd
Representative: Representative Director
Keiichiro Mochizuki

Notice Concerning Planned Acquisition of Shares of LUCKLAND CO., LTD. (9612)

The Company has decided to acquire shares of LUCKLAND CO., LTD. as set forth below.

The acquisition constitutes a “purchase of shares prescribed by Cabinet Order as an act equivalent to a tender offer” as stipulated in Article 167, Paragraph 1 of the Financial Instruments and Exchange Act and Article 31 of the Order for Enforcement of the same Act. Accordingly, the Company hereby provides notice as follows.

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|---------------------------------------|--------------------|
| (1) Securities code | 9612 |
| (2) Name of security | LUCKLAND CO., LTD. |
| (3) Number of shares to be purchased | 1,517,900 shares |
| (4) Scheduled purchase date | August 14, 2026 |
| (5) Percentage of total voting rights | 13.15% |

(Note) The percentage to total voting rights is calculated using 115,429, the total number of voting rights of all shareholders as of June 30, 2026, as the denominator (rounded to two decimal places). The Company's share unit consists of 100 shares.