To whom this may concern,

April 3, 2026

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Notice Concerning Execution of Share Transfer Agreements for the Acquisition of Shares of Mitsubishi Shoji Agri-Service Corporation and MC FERTICOM CO., LTD. (To Make Them Subsidiaries)

The Company hereby announces that, at a meeting of the Board of Directors held today, it resolved to acquire the shares of Mitsubishi Shoji Agri-Service Corporation (Head Office: Chiyoda-ku, Tokyo; President and CEO: Takeshi Sugo; hereinafter "Mitsubishi Shoji Agri-Service") and MC FERTICOM CO., LTD. (Head Office: Chiyoda-ku, Tokyo; President: Tsuyoshi Yasuda; hereinafter "MC Ferticom"), and to make them subsidiaries, as set forth below.

Further, as a result of these share acquisitions, a total of seven companies are expected to become the Company's sub-subsidiaries, namely: Ainoh Co., Ltd. (Head Office: Asahikawa City, Hokkaido; President: Naotoshi Oinuma; hereinafter "Ainoh") and Kanryo Kagaku Co., Ltd. (Head Office: Tsuchiura City, Ibaraki; Representative Director and President: Koji Sasaki; hereinafter "Kanryo Kagaku"), which are subsidiaries of Mitsubishi Shoji Agri-Service; as well as Tokiwa Chemicals Co., Ltd. (Head Office: Iwaki City, Fukushima; Representative Director and President: Ken Iimura; hereinafter "Tokiwa Chemicals"), Hokkaido Organic Co., Ltd. (Head Office: Sapporo City, Hokkaido; President: Tsuyoshi Yasuda; hereinafter "Hokkaido Organic"), and three other companies, which are subsidiaries of MC Ferticom.

Description

1. Reason for the Acquisition of Shares

The Group is engaged in the agricultural-related business through Nitto FC Co., Ltd. and its nine affiliated companies (hereinafter, the "Nitto FC Group"), as well as ICHINEN NOUEN CO., LTD. and ICHINEN KOCHI HIDAKAMURA NOUEN CO., LTD. (hereinafter, the "ICHINEN NOUEN Group"). The Group is committed to further expanding the scale of its agricultural-related business and improving profitability,

with the aim of developing this segment into one of its core businesses.

Mitsubishi Shoji Agri-Service, whose shares are to be acquired, is engaged in the import and export of fertilizer raw materials and the wholesale distribution of fertilizer products throughout Japan. MC Ferticom manufactures and sells a wide variety of fertilizers.

Through these share acquisitions, the Group expects to leverage Mitsubishi Shoji Agri-Service's diverse procurement channels for raw materials and its extensive sales network, including overseas markets. Accordingly, the Group believes that this will significantly enhance its procurement and purchasing capabilities, as well as strengthen its sales capabilities, in the agricultural-related business.

Furthermore, by combining MC Ferticom's diverse product lineup and strong product development capabilities—particularly in functional fertilizers—with the product development capabilities of the Nitto FC Group within the Group, the Company aims to enhance its ability to propose products that meet a wide range of customer needs. Through these efforts, the Company intends to strengthen its competitiveness in the industry and expand its market share.

2. Overview of the Subsidiaries to be Acquired

(1)	Name	Mitsubishi Shoji Agri-Service Corporation	
(2)	Location	1-10 Kojimachi, Chiyoda-ku, Tokyo	
(3)	Title and Name of Representative	President and CEO: Takeshi Sugo	
(4)	Description of Business	Import and export of fertilizer raw materials; sales of various fertilizer products and agricultural materials	
(5)	Capital	JPY 300 million	
(6)	Date of Establishment	October 2, 1989	
(7)	Major Shareholder and Shareholding Ratio	Mitsubishi Corporation 100.0%	
(8)	Relationship between the Company and the subject company	Capital Relationship	There are no capital relationships to be noted between the Company and the subject company. In addition, there are no material capital relationships between the related parties and affiliates of the Company and those of the subject company.
		Personnel Relationship	There are no personnel relationships to be noted between the Company and the subject company. In addition, there are no material personnel relationships between the related parties and affiliates of the Company and those of the subject company.

	Business Relationship	There are no business relationships to be noted between the Company and the subject company. However, Nitto FC Co., Ltd. within the Group has ordinary business transactions for the procurement of fertilizer raw materials etc. with the subject company.

(9) Financial Results and Financial Position for the Past Three Fiscal Years (※ Note)

Fiscal Year Ended	March 2023	March 2024	March 2025
Net Assets	JPY 2,193 million	JPY 1,176 million	JPY 1,398 million
Total Assets	JPY 33,770 million	JPY 24,877 million	JPY 19,098 million
Net Assets per Share	JPY 365,510.67	JPY 196,021.00	JPY 233,045.83
Net Sales	JPY 49,109 million	JPY 30,463 million	JPY 26,337 million
Operating Profit (Loss)	JPY 1,494 million	JPY (112) million	JPY 317 million
Ordinary Profit (Loss)	JPY 1,503 million	JPY (45) million	JPY 367 million
Net Income (Loss)	JPY 1,013 million	JPY (14) million	JPY 233 million
Net Income (Loss) per Share	JPY 168,989.67	JPY (2,476.67)	JPY 38,958.33
Dividends per Share	JPY 98,100.00	JPY 168,950.00	JPY 0.00

(※ Note) As the subject company does not have consolidated financial statements, the above figures are presented on a non-consolidated basis.

(1)	Name	MC FERTICOM CO., LTD.	
(2)	Location	1-10 Kojimachi, Chiyoda-ku, Tokyo	
(3)	Title and Name of Representative	President: Tsuyoshi Yasuda	
(4)	Description of Business	Manufacture and sale of fertilizers	
(5)	Capital	JPY 1,226 million	
(6)	Date of Establishment	May 27, 1966	
(7)	Major Shareholders and Shareholding Ratios	Mitsubishi Corporation: 72.83% UBE Corporation: 20.33% Tomoe Fertilizer Sales Cooperative Federation: 6.84%	
(8)	Relationship between the Company and the subject company	Capital Relationship	There are no capital relationships to be noted between the Company and the subject company. In addition, there are no material capital relationships between the related parties and affiliates of the Company and those of the subject company.

	Personnel Relationship	There are no personnel relationships to be noted between the Company and the subject company. In addition, there are no material personnel relationships between the related parties and affiliates of the Company and those of the subject company.
	Business Relationship	There are no business relationships to be noted between the Company and the subject company. However, Nitto FC Co., Ltd., a member of the Group, has ordinary business transactions for the procurement of fertilizer products etc. with the subject company.

(9) Financial Results and Financial Position for the Past Three Fiscal Years（※ Note）

Fiscal Year Ended	March 2023	March 2024	March 2025
Net Assets	JPY 6,495 million	JPY 5,052 million	JPY 4,693 million
Total Assets	JPY 23,219 million	JPY 19,765 million	JPY 18,900 million
Net Assets per Share	JPY 5,553.82	JPY 4,320.25	JPY 4,012.97
Net Sales	JPY 19,327 million	JPY 13,810 million	JPY 14,898 million
Operating Profit (Loss)	JPY 1,787 million	JPY (1,177) million	JPY 259 million
Ordinary Profit (Loss)	JPY 1,719 million	JPY (1,181) million	JPY 183 million
Net Income (Loss)	JPY 1,153 million	JPY (866) million	JPY (359) million
Net Income (Loss) per Share	JPY 986.17	JPY (740.56)	JPY (307.28)
Dividends per Share	JPY 251.00	JPY 493.00	JPY 0.00

(※ Note) As the subject company does not have consolidated financial statements, the above figures are presented on a non-consolidated basis.

3. Overview of the Sub-subsidiaries to be Transferred

(1)	Name	Ainoh Co., Ltd.
(2)	Location	5-3, 9-jo, Nagayama, Asahikawa City, Hokkaido
(3)	Title and Name of Representative	President: Naotoshi Oinuma
(4)	Description of Business	Sales of fertilizers and agricultural materials
(5)	Capital	JPY 10 million
(6)	Date of Establishment	September 30, 1996
(7)	Major Shareholder and Shareholding Ratio	Mitsubishi Shoji Agri-Service Corporation.: 100.0%

(8)	Relationship between the Company and the subject company	Capital Relationship	There are no matters to be noted.
		Personnel Relationship	There are no matters to be noted.
		Business Relationship	There are no matters to be noted.

(9) Financial Results and Financial Position for the Past Three Fiscal Years

Fiscal Year Ended	March 2023	March 2024	March 2025
Net Assets	JPY 433 million	JPY 449 million	JPY 466 million
Total Assets	JPY 1,545 million	JPY 1,378 million	JPY 1,303 million
Net Assets per Share	JPY 2,168,396.39	JPY 2,248,319.08	JPY 2,330,651.02
Net Sales	JPY 2,106 million	JPY 2,277 million	JPY 2,004 million
Operating Profit	JPY 131 million	JPY 64 million	JPY 44 million
Ordinary Profit	JPY 133 million	JPY 67 million	JPY 44 million
Net Income	JPY 89 million	JPY 42 million	JPY 29 million
Net Income per Share	JPY 446,841.90	JPY 214,022.69	JPY 146,581.94
Dividends per Share	JPY 86,050.00	JPY 134,100.00	JPY 64,250.00

(1)	Name	Kanryo Kagaku Co., Ltd.	
(2)	Location	3041-2 Miyatsuka, Migomori, Tsuchiura City, Ibaraki	
(3)	Title and Name of Representative	President: Koji Sasaki	
(4)	Description of Business	Sales of fertilizers and agricultural materials	
(5)	Capital	JPY 20 million	
(6)	Date of Establishment	July 16, 1970	
(7)	Major Shareholder and Shareholding Ratio	Mitsubishi Shoji Agri-Service Corporation.: 100.0%	
(8)	Relationship between the Company and the subject company	Capital Relationship	There are no matters to be noted.
		Personnel Relationship	There are no matters to be noted.
		Business Relationship	There are no matters to be noted.

(9) Financial Results and Financial Position for the Past Three Fiscal Years			
Fiscal Year Ended	March 2023	March 2024	March 2025
Net Assets	JPY 172 million	JPY 143 million	JPY 169 million
Total Assets	JPY 2,123 million	JPY 1,790 million	JPY 1,952 million
Net Assets per Share	JPY 4,307.58	JPY 3,594.98	JPY 4,243.80
Net Sales	JPY 2,882 million	JPY 2,348 million	JPY 2,617 million
Operating Profit	JPY 79 million	JPY 37 million	JPY 77 million
Ordinary Profit	JPY 81 million	JPY 38 million	JPY 77 million
Net Income	JPY 52 million	JPY 23 million	JPY 49 million
Net Income per Share	JPY 1,311.85	JPY 599.25	JPY 1,248.08
Dividends per Share	JPY 618.94	JPY 1,311.86	JPY 599.26

(1)	Name	Tokiwa Chemicals Co., Ltd.	
(2)	Location	2-2 Miyashita, Joban Sekifunemachi, Iwaki City, Fukushima	
(3)	Title and Name of Representative	President: Ken Iimura	
(4)	Description of Business	Manufacture of fertilizers	
(5)	Capital	JPY 40 million	
(6)	Date of Establishment	June 2, 1977	
(7)	Major Shareholder and Shareholding Ratio	MC FERTICOM CO., LTD.: 100.0%	
(8)	Relationship between the Company and the subject company	Capital Relationship	There are no matters to be noted.
		Personnel Relationship	There are no matters to be noted.
		Business Relationship	There are no matters to be noted.

(9) Financial Results and Financial Position for the Past Three Fiscal Years			
Fiscal Year Ended	March 2023	March 2024	March 2025
Net Assets	JPY 295 million	JPY 293 million	JPY 314 million
Total Assets	JPY 444 million	JPY 438 million	JPY 460 million
Net Assets per Share	JPY 3,689.14	JPY 3,663.43	JPY 3,934.53
Net Sales	JPY 303 million	JPY 289 million	JPY 296 million
Operating Profit	JPY 11 million	JPY 8 million	JPY 43 million
Ordinary Profit	JPY 14 million	JPY 10 million	JPY 43 million
Net Income	JPY 8 million	JPY 6 million	JPY 28 million
Net Income per Share	JPY 111.42	JPY 85.29	JPY 356.10
Dividends per Share	JPY 156.00	JPY 111.00	JPY 85.00

(1)	Name	Hokkaido Organic Co., Ltd.	
(2)	Location	2-8-2 Minami 1-jo Higashi, Chuo-ku, Sapporo City, Hokkaido	
(3)	Title and Name of Representative	President: Tsuyoshi Yasuda	
(4)	Description of Business	Sales of organic fertilizers and related products	
(5)	Capital	JPY 20 million	
(6)	Date of Establishment	November 30, 1985	
(7)	Major Shareholder and Shareholding Ratio	MC FERTICOM CO., LTD.: 100.0%	
(8)	Relationship between the Company and the subject company	Capital Relationship	There are no matters to be noted.
		Personnel Relationship	There are no matters to be noted.
		Business Relationship	There are no business relationships to be noted between the Company and the subject company. However, Hokkaido Fertiliser Co., Ltd. within the Group has ordinary business transactions for the sale of fertilizer products and the like with the subject company.

(9) Financial Results and Financial Position for the Past Three Fiscal Years

Fiscal Year Ended	March 2023	March 2024	March 2025
Net Assets	JPY 52 million	JPY 32 million	JPY 28 million
Total Assets	JPY 249 million	JPY 213 million	JPY 156 million
Net Assets per Share	JPY 186,692.28	JPY 114,435.11	JPY 100,308.96
Net Sales	JPY 350 million	JPY 289 million	JPY 250 million
Operating Profit (Loss)	JPY 34 million	JPY 4 million	JPY (0) million
Ordinary Profit (Loss)	JPY 34 million	JPY 4 million	JPY (1) million
Net Income (Loss)	JPY 23 million	JPY 3 million	JPY (0) million
Net Income (Loss) per Share	JPY 83,230.34	JPY 10,972.83	JPY (3,156.15)
Dividends per Share	JPY 65,990.00	JPY 83,230.00	JPY 10,970.00

(Note) Information on the other three sub-subsidiaries is not disclosed due to immateriality.

4. Overview of the Counterparties to the Share Acquisition

(1)	Name	Mitsubishi Corporation
(2)	Location	2-3-1 Marunouchi, Chiyoda-ku, Tokyo
(3)	Relationship between the Company and the subject company	There are no capital, personnel, or business relationships to be noted between the Company and the subject company. In addition, there are no material capital, personnel, or business relationships between the related parties and affiliates of the Company and those of the subject company.

(1)	Name	UBE Corporation
(2)	Location	1-2-1 Shibaura, Minato-ku, Tokyo
(3)	Relationship between the Company and the subject company	There are no capital, personnel, or business relationships to be noted between the Company and the subject company. In addition, there are no material capital, personnel, or business relationships between the related parties and affiliates of the Company and those of the subject company.

5. Number of Shares to be Acquired, Acquisition Price, and Shareholding Status Before and After the Acquisition

(1)	Name	Mitsubishi Shoji Agri-Service Corporation.
(2)	Number of Shares Held Before the Acquisition	0 shares (Number of voting rights: 0) (Voting rights ratio: 0.0%)
(3)	Number of Shares to be Acquired	6,000 shares (Number of voting rights: 6,000)
(4)	Number of Shares Held After the Acquisition	6,000 shares (Number of voting rights: 6,000) (Voting rights ratio: 100.0%)

(1)	Name	MC FERTICOM CO., LTD.
(2)	Number of Shares Held Before the Acquisition	0 shares (Number of voting rights: 0) (Voting rights ratio: 0.0%)
(3)	Number of Shares to be Acquired	1,089,481 shares (Number of voting rights: 1,089,481)
(4)	Number of Shares Held After the Acquisition	1,089,481 shares (Number of voting rights: 1,089,481) (Voting rights ratio: 93.16%)

(Note) The acquisition price has not been disclosed due to a confidentiality agreement with the counterparty.

6. Schedule

(1)	Date of Resolution by the Board of Directors	April 3, 2026
(2)	Date of Execution of Share Transfer Agreement	April 3, 2026
(3)	Date of Closing of Share Transfer	June 1, 2026 (planned)

7. Future Outlook

As a result of these share acquisitions, Mitsubishi Shoji Agri-Service and MC Ferticom. are expected to become consolidated subsidiaries of the Company from the fiscal year ending March 2027. If any matters requiring disclosure regarding the impact on the Company's financial results arise in the future, the Company will promptly disclose such matters.

End.